Opportunities in Franchising: Frequently Asked Questions And Answers

Presented by:
Chris Cynkar, CPA
Franchise Consultant, FranChoice
Adjunct Professor, Tepper School



Topics of Discussion

Background about Chris Cynkar

Top 10 Questions – Asked & Answered

Next steps



Who is Chris Cynkar

- Accounting & finance background – CPA, Big 4 firm
- Business owner since 1999
 - 6 business acquisition
 - 1 fantastically bad startup
 - Franchise owner with 3 different brands
- Franchise Consultant with FranChoice
- Adjunct professor at Carnegie
 Mellon Entrepreneurship





Why am I here today?

- I want you to be a business owner!
- Franchising is the ideal transition from employment to business ownership
- Allow me to be your bridge to business ownership





Top 10 Franchise Questions – Asked & Answered



Aren't all franchises food related?



Franchising is VERY diverse

- MANY different industries
 - Automotive
 - Meineke, Jiffy Lube
 - Business Services
 - Supporting Strategies,
 Sandler Sales Training
 - Healthcare
 - Miracle Ear, Right at Home
 - Personal care
 - Massage Envy, Deka Lash



SUPPORTING strategies







How much money can I make?



2 Different Income Questions

Income Potential

Speed to Profit





What Income is Possible?

- What is the income potential?
 - > \$50,000 profit YES
 - > \$100,000 profit YES
 - > \$250,000 profit YES
- How do you build more income?
 - Multi-Unit Ownership
 - It is the "secret of franchising"



Speed to Cash Flow

- What models are quick to profit?
 - Owner-operator vs manager-run
 - Pay yourself instead of a manager
 - Service vs retail
 - Finding a location takes time
 - Retail has more overhead expenses
 - **B2C** vs B2B
 - B2B sales cycle is typically much longer



How much does it cost to invest in a franchise?



Investment Levels are Affordable

Very wide range - \$50,000 to \$3,000,000

Price and success are NOT correlated

- Most franchise investments are \$100,000 -\$250,000
 - Includes ALL business expenses: franchise fees, startup costs & working capital
 - Does NOT include your personal living expenses



What are the financing options?



Multitude of Financing Options

Identical to buying a house





- Equity down payment 30% of total
- Loan options 70% of total



Equity Investment Options – 30%

- Option #1 Start with cash savings
- Option #2 401k rollover
 - Not a distribution, not a loan
 - No taxes, no interest, no penalties
 - Invest in your own company!
- Option #3 Find a partner



Loan Options – 70%

- Good news banks love franchises
 - Proven systems = reduced risk!
- SBA loans are the primary option
- Home Equity LOC
- Margin loan against a brokerage account



What will I do every day?



Owner's Role

- What is your daily involvement level?
 - Owner-Operator
 - Daily, direct involvement
 - Executive Owner
 - Daily, indirect involvement
 - Semi-Absentee Owner
 - Weekly, indirect involvement



Owner-Operator Model

- Split role Owner and General Manager
- You serve the center point of the business
- Interact daily with customers & employees
- Love the business
- Example Budget Blinds





Executive Owner Model

- Dual role Owner and CEO
- You interact with the business daily
- Managers interact with customers & employees
- You set strategy,build the team& manage financials
- Example ServPro





Semi-Absentee Owner

- Perfect transition from employee to owner
- Single role Owner
- Part-time commitment (10-15 hours/week)
- Management team does
 ALL day to day
- Example Sport Clips





What about sales? (I don't like sales.)



You have Choices with Sales

- Which option works best for you?
- #1 **YOU** sell directly to customers
- #2 Manage a sales team
- #3 Marketing driven



What is the "best" franchise?



It Depends

- Similar to finding the "best" restaurant
- What do you really want?
- This is where you really need some guidance





Key Evaluation Criteria

Primary Factors

- Owner's Role
- Sales & Marketing Role
- Capital to Invest
- Income Goals

Secondary Factors

- Location
- Employee related
- Industry preference
- Brand maturity



"Best Of" Rankings

 Most are generally not reliable because the franchise companies can pay to be included



- Some sources are more objective
 - Entrepreneur magazine every January
 - Forbes magazine
 - Franchise Business Review







What are the success rates?



Success Rates are Higher than you Think

• There are more than 2,500 active brands

- Look at each brand individually
 - Reference the FDD Item 20



 FranChoice pre-screens opportunities in order to only work with the best of the best



What does the process look like?



Franchise Due Diligence

Foundation

Internal conversations with franchisor

Validation

Confirm your beliefs by talking to current owners

Confirmation

Meet the executive; are they the right partner?



From idea to reality

Phase 1

- Franchise Due Diligence
- 8 to 10 weeks

Phase 2

- Setup site selection, construction, training
- Service4 weeks
- Retail is longer

Phase 3

- Ramp up from startup to profit
- Timeline varies based on brand specifics



What are the next steps?



Treat This Like Buying a House

- Set your basic search criteria
- Start researching the basics

Connect with an expert











How to contact Chris

- Chris Cynkar
- 412-877-2000
- ccynkar@FranChoice.com
- www.chriscynkar.com





Find a Franchise Expert

- I will work with you to:
 - Understand your situation and goals
 - Present you with pre-screened options





