Opportunities in Franchising: Frequently Asked Questions And Answers

Presented by:
Chris Cynkar, CPA
Franchise Consultant, FranChoice
Adjunct Professor, Tepper School



Topics of Discussion

Background about Chris Cynkar

Top 10 Questions – Asked & Answered

Next steps



Who is Chris Cynkar

- Accounting & finance background – CPA, Big 4 firm
- Business owner since 1999
 - 6 business acquisition
 - 1 fantastically bad startup
 - Franchise owner with 3 different brands
- Franchise Consultant with FranChoice
- Adjunct professor at Carnegie Mellon - Entrepreneurship





Why am I here today?

- I want you to be a business owner!
- Franchising is the ideal transition from employment to business ownership
- Allow me to be your bridge to business ownership





Top 10 Franchise Questions – Asked & Answered



Aren't all franchises food related?



Franchising is VERY diverse

- MANY different industries
 - Automotive
 - Meineke, Jiffy Lube
 - Business Services
 - Supporting Strategies,
 Sandler Sales Training
 - Healthcare
 - Miracle Ear, Right at Home
 - Personal care
 - Massage Envy, Deka Lash



SUPPORTING strategies







How much money can I make?



2 Different Income Questions

Income Potential

Speed to Profit





What Income is Possible?

- What is the income potential?
 - > \$50,000 profit YES
 - > \$100,000 profit YES
 - > \$250,000 profit YES
- How do you build more income?
 - Multi-Unit Ownership
 - It is the "secret of franchising"



Speed to Cash Flow

- What models are quick to profit?
 - Owner-operator vs manager-run
 - Pay yourself instead of a manager
 - Service vs retail
 - Finding a location takes time
 - Retail has more overhead expenses
 - **B2C** vs B2B
 - B2B sales cycle is typically much longer



How much does it cost to invest in a franchise?



Investment Levels are Affordable

Very wide range - \$50,000 to \$3,000,000

Price and success are NOT correlated

- Most franchise investments are \$100,000 -\$250,000
 - Includes ALL business expenses: franchise fees, startup costs & working capital
 - Does NOT include your personal living expenses



What are the financing options?



Multitude of Financing Options

Identical to buying a house





- Equity down payment 30% of total
- Loan options 70% of total



Equity Investment Options – 30%

- Option #1 Start with cash savings
- Option #2 401k rollover
 - Not a distribution, not a loan
 - No taxes, no interest, no penalties
 - Invest in your own company!
- Option #3 Find a partner



Loan Options – 70%

- Good news banks love franchises
 - Proven systems = reduced risk!
- SBA loans are the primary option
- Home Equity LOC
- Margin loan against a brokerage account



What will I do every day?



Owner's Role

- What is your daily involvement level?
 - Owner-Operator
 - Daily, direct involvement
 - Executive Owner
 - Daily, indirect involvement
 - Semi-Absentee Owner
 - Weekly, indirect involvement



Owner-Operator Model

- Split role Owner and General Manager
- You serve the center point of the business
- Interact daily with customers & employees
- Love the business
- Example Budget Blinds





Executive Owner Model

- Dual role Owner and CEO
- You interact with the business daily
- Managers interact with customers & employees
- You set strategy,build the team& manage financials
- Example ServPro





Semi-Absentee Owner

- Perfect transition from employee to owner
- Single role Owner
- Part-time commitment (10-15 hours/week)
- Management team does
 ALL day to day
- Example Sport Clips





What about sales? (I don't like sales.)



You have Choices with Sales

- Which option works best for you?
- #1 **YOU** sell directly to customers
- #2 Manage a sales team
- #3 Marketing driven



What is the "best" franchise?



It Depends

- Similar to finding the "best" restaurant
- What do you really want?
- This is where you really need some guidance





Key Evaluation Criteria

Primary Factors

- Owner's Role
- Sales & Marketing Role
- Capital to Invest
- Income Goals

Secondary Factors

- Location
- Employee related
- Industry preference
- Brand maturity



"Best Of" Rankings

 Most are generally not reliable because the franchise companies can pay to be included



- Some sources are more objective
 - Entrepreneur magazine every January
 - Forbes magazine
 - Franchise Business Review

Entrepreneur





What are the success rates?



Success Rates are Higher than you Think

• There are more than 2,500 active brands

- Look at each brand individually
 - Reference the FDD Item 20



 FranChoice pre-screens opportunities in order to only work with the best of the best



What does the process look like?



From idea to reality

Phase 1

- Franchise Due Diligence
- 8 to 10 weeks

Phase 2

- Setup site selection, construction, training
- Service4 weeks
- Retail is longer

Phase 3

- Ramp up from startup to profit
- Timeline varies based on brand specifics



Franchise Due Diligence

Foundation

Internal conversations with franchisor

Validation

Confirm your beliefs by talking to current owners

Confirmation

Meet the executive; are they the right partner?



What are the next steps?



Treat This Like Buying a House

- Set your basic search criteria
- Start researching the basics

Connect with an expert











I can be your Franchise Expert

- I will work with you to:
 - Understand your situation and goals
 - Present you with pre-screened options







How to contact Chris

- Chris Cynkar
- 412-877-2000
- ccynkar@FranChoice.com
- www.chriscynkar.com



