Investor Presentations: Beyond the Pitch

October 22, 2020 | Jim Jen





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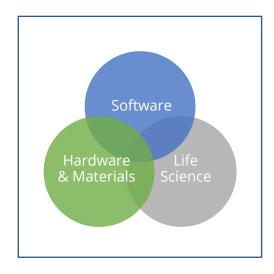
Background



- Innovation Works Chief Operating Officer, Founding MD, AlphaLab
- Riverfront Ventures Managing Director
- Investments in 100+ accelerator and seed-stage cos including
 - Wombat Security, NoWait, Shoefitr, ShowClix, mSpoke
 - JazzHR, Blastpoint, Ikos, Honeycomb
- Led product at venture-backed software startups in Silicon Valley

Resources, Support, & Funding for Entrepreneurs

Sector Focus



Funding Across Stages



Programs and Networks



All of this supported by a world-class team at Innovation Works.



Innovation Works track record

500+ Cos

Funded since Oct. 1999

Top Tier

Nationally-ranked AlphaLab and AlphaLab Gear + newly launched AlphaLab Health

#1 Ranked

Seed-stage investor nationally in 2018 by # of investments

\$2.2 Billion

Total follow-on funding to IW companies since 1999

\$3.3 Billion

Annual revenue generated by IW alumni companies

60+ Exits

Across a variety of sectors



Why "Beyond the Pitch"

Goal

Provide insight into how investors evaluate your company, using the pitch framework

Some Caveats

- Not about fundraising strategy and process
- Focus on early stage presentations
- May not work with pitch competitions
- Not your customer/sales pitch

10-20-30 Rule

- Problem
- Your Solution
- Business Model
- Underlying Magic/Technology
- Marketing & Sales
- Competition
- Team
- Projections & Milestones
- Status & Timeline
- Summary & Call-to-Action (CTA)



Former Chief Evangelist, Apple Author of 13 Books, including The Art of the Start

"Rethinking the Standard Fundraising Deck"

Slide 1: Who are you? (Team)

Slide 2: What do you do?

Slide 3: Is it working?

Slides 4-5: Why does it matter? (Market)

Slides 6-8: Can you be the best in the world?

(product, growth, financial metrics)

Slide 9: Where are you going?

Slide 10: What do you want?

Appendix



Rob Go *NextView Ventures Bettereveryday.vc*Oct 10, 2018

Everyone Has a Framework

Pitch Deck Examples from successful startups (2018) — Slidebean

https://slidebean.com/blog/startups/pitch-deck-examples -

Jul 2, 2018 - These are the pitch decks that made companies like Airbnb, Uber and Facebook, ... As you will see, this is a classic 10 Slide Investor Pitch Deck ...

Pitch deck outline: what to include in a startup pitch — Slidebean

https://slidebean.com/blog/startups/pitch-deck-outline •

Jul 4, 2018 - A pitch deck is the standard document used by startups to present their case to investors; it's a brief deck comprised of about 10 to 20 slides.

Guy Kawasaki - The Only 10 Slides You Need in Your Pitch

https://guykawasaki.com/the-only-10-slides-you-need-in-your-pitch/ >

Oct 24, 2016 - A pitch and presentation should have ten slides, last no more than twenty ... I hope this helps you create a winning pitch deck for your startup.

30 Legendary Startup Pitch Decks and What You Can Learn From Them

https://piktochart.com/blog/startup-pitch-decks-what-you-can-learn/ >

Despite the brevity of the presentations, which usually run for 10 slides or less, creating a pitch deck that wins investment is no easy task. If you've never done it ...

What is a Pitch Deck - Pitch Deck Template

https://pitchdeck.improvepresentation.com/what-is-a-pitch-deck •

Investment pitch-deck 101. A pitch deck is a brief presentation, often created using PowerPoint, Keynote or Prezi, used to provide your ... Slides of a pitch deck ...

8 Must-Have Investor Pitch Deck Slides | Cooley GO Docs

https://www.cooleygo.com/documents/must-investor-pitch-deck-slides/ >

The common language of most VC pitches is the pitch deck. Here is what you should be sure to address in yours.



Rightside Capital



Including Me... Compelling market opportunity & vision

AND

Evidence you are the one to win

- Awesome team
- Advanced understanding of market, customer problems
- Unique product adding enough value to beat competition
- Real traction & momentum
- Demonstrated customer value, engagement (usage, adoption, retention)
- Repeatable customer acquisition
- Viable & attractive financial economics
- Coherent funding plan

Compelling Market Opportunity and Vision

What is it?

 Unique point of view and big vision on a large and growing market

Why do investors care?

- Need outsized returns potential
- Ability to change an industry
- Measures team's ability to think big

Awesome Team

What are investors looking for?

- Unique qualifications
- Execution-to-date
- Team chemistry (in the meeting)
- Coachability

Advanced Understanding of Customer Problems

What is "advanced"?

- Do you know the customers and problems at a detailed, segmented level?
- Can you define your initial target customers clearly enough so that they're reachable?
- How intense a problem is this?

Unique Product/ Enough Value

What are investors looking for?

- How well does the solution solve the problem?
- Is it unique and defensible?
 - IP protection
 - Differentiation beyond just features
 - Build a moat (e.g. data, network)
- Proof: User engagement metrics, ROI ("Goodness factor")

Real Traction, Momentum

What are investors looking at?

- How quickly are you moving?
- Number of customers, revenue
- How did you get those customers?
- Quantity & quality
- Growth rate, engagement
- Baseline -- especially important for 2nd interaction

Repeatable Customer Acquisition

Depends on stage of company, but this is needed to scale

- Similar types of customers
- Can you reach them reliably and cost-effectively?
- Repeatable process/model

Viable, Attractive Financial Economics

- Industry & business model
- Unit economics
- Gross margins
- Recurring revenues

Coherent Funding Plan

- How much are you raising?
- Where are you spending it?
- To accomplish what goals?
- In what timeframe?
- So that you can _____
 (raise next round, breakeven, get acquired)

A coherent funding plan has to be realistic, achievable, & yet aggressive enough to keep up with the market realities.

Market Realities

Seek out metrics that investors are looking for at various stages

NextView Ventures example

Other resources

- Elizabeth Yin, Hustle Fund
- Founder Collective
- First Round Review

Top-Line Metrics for Raising Seed & Series A Rounds

For consumer transactional, consumer audience, SaaS, and deep tech startups, here are the top-line benchmarks that I've seen in the market for seed and Series A rounds. When in doubt, I've set the bar a bit higher, knowing that there are exceptions where companies have raised these rounds with much less traction. Consider these milestones that are closer to "in-the-bag" levels of of traction.

	Seed Milestones	Series A Milestones
Consumer Transactional	\$250K -\$1M revenue run rate	\$5–\$10M revenue run rate
Consumer Audience	25K - 50K DAUs	500K—1M DAUs
SaaS	\$10K—\$50K MRR	\$150K MRR; 12 months of promising cohort data
Deep Tech	Strong leadership team; IP	Looks-like, works-like prototype; commercial validation



Final Thoughts

- Every investor is different
- No absolute format, not a checklist weight components accordingly
- Key is to most effectively communicate your story
- Virtual
 - Crisp and concise even more important
 - Engaging audience is harder
 - 1/₃ Rule with Time Management

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