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Sustainability and the Future of Moore's Law

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Intel's Sustainability Vision

Help build a sustainable technology industry

1 2022 America's Most Sustainable Companyl BARRON'S #2
2023America's Most
Sustainable Company1
BARRON'S

Sustainability by Design Reducing our Footprint with sustainable suppliers, for Products, platforms, manufacturing, and distribution software and services Continuous Accountability Driving Open Innovation that enables others to meet sustainability goals

History of Taking Action Against Climate Change

1994

Intel begins voluntary environmental reporting

1996

Intel leads
agreement to
reduce use of
perfluorocarbons
(PFCs) in our
industry

2006

Intel joins the US
EPA Climate
Leaders program
and the EU
Commission's
Sustainable Energy
Europe Campaign

2008

Intel becomes the largest voluntary corporate purchaser of green power under the US EPA Green Power Partner Program

2012

Intel reduces absolute GHG emissions more than 60% below 2007 levels, exceeding a 20% reduction goal

2013

Intel achieves 100% renewable electricity in the United States

2017

Intel achieves 100% renewable electricity in Europe

2020

Intel commits to new operational, industry, and global challenge climate goals for 2030

2022 +

Intel announces goal to achieve net zero Scope 1 + 2 GHG emissions by 2040

Sustainability Goals in Intel Operations

- Achieve net zero greenhouse gas (GHG) emissions across our global operations by 2040.
- By 2030, achieve 100% renewable electricity use across global operations; conserve 4 billion kWh of electricity; drive a 10% reduction in our absolute Scope 1 and 2 GHG emissions as we grow, informed by climate science.
- Build new factories and facilities to US Green Building Council LEED standards

In 2021: Achieved 80% renewable electricity use

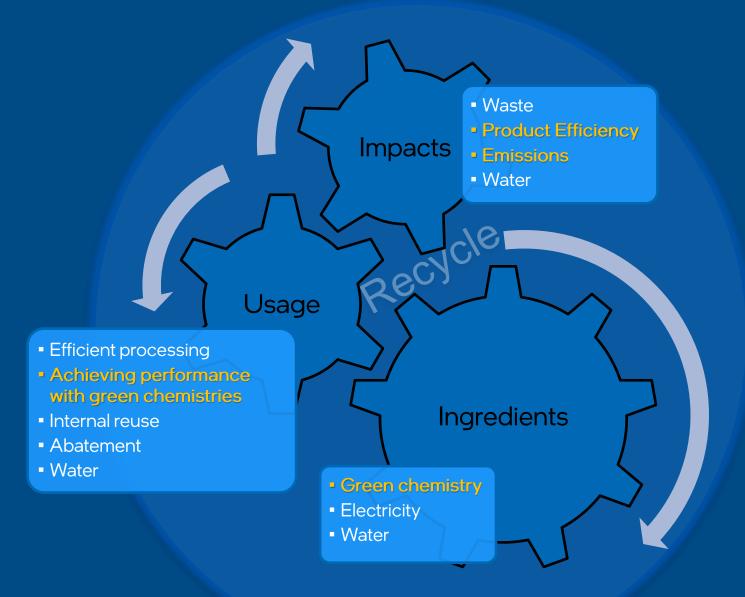
By 2030, achieve net positive water use by conserving 60 billion gallons of water and funding external water restoration projects.

In 2021: 9.3 billion gallons conserved and net positive in US, Costa Rica and India

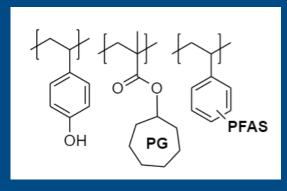
By 2030, achieve zero total waste to landfill and implement circular economy strategies for 60% of our manufacturing waste streams in partnership with suppliers.

In 2021: 5% total waste to landfill

Opportunities for a Greener Fab

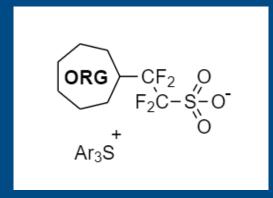


Green Chemistry Focus: PFAS in Photoresists

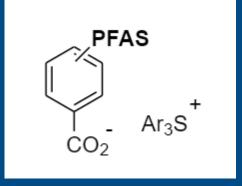


Generally found as isolated CF₂ or CF₃ groups

Polymer



PAG



Quencher

Roles of PFAS in EUV Resists (CAR's)

- 1) Superacidity of photoacid
- 2) Increase EUV absorbance
- 3) Quencher basicity tuning
- 4) Distribution of components
- 5) Rinses (ancillary material)

Efforts already in progress to move to PFAS-free rinses

PFAS-Free Resists: Research Focus Areas

Replace incumbent organic CAR's with Inorganic F-free resists

Redesign CARs with no PFAS components

Remediate PFAS in resist waste streams via chemical digestion



Green Chemistry and Emissions: Global Warming Potential



Problem Statement:

- For each Greenhouse Gas (GHG), a Global Warming Potential (GWP) was developed to quantify warming relative to CO2. Gases with high GWP absorb more energy thus contribute more to warming Earth. Fluorocarbon's have high GWP
- Dry etch & chamber clean gases, many of which are fluorocarbon's, are high priority for (GHG) emissions reduction

Chemicals of Concern:

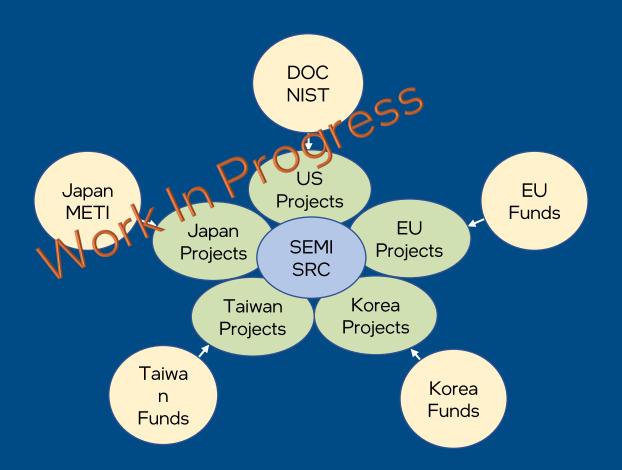
| Table 1. The GWP and lifetime of major greenhouse gases. | | |
|---|-----------------|--------|
| Type of greenhouse gas | Lifetime (year) | GWP |
| $\overline{\mathrm{CO}_2}$ | 50-200 | 1 |
| CF_4 | 50 000 | 6500 |
| CHF ₃ | 250-390 | 11 700 |
| C_2F_6 | 10 000 | 9200 |
| C_3F_8 | 2600-7000 | 7000 |
| C_4F_8 | 3200 | 8700 |
| SF_6 | 3200 | 23 900 |
| NF_3 | 50-740 | 8000 |
| CH ₄ | 12 | 21 |
| N_2 $\overset{4}{O}$ | 120 | 310 |
| Source: Plasma Sci. Technol. 2020 , 22, 105505. | | |

 Many standard etch gases have high GWP (i.e., CF₄, CHF₃, C₂F₆, C₄F₈, SF₆, NF₃, and other HFCs)

Opportunity: Sustainable Semiconductor Manufacturing

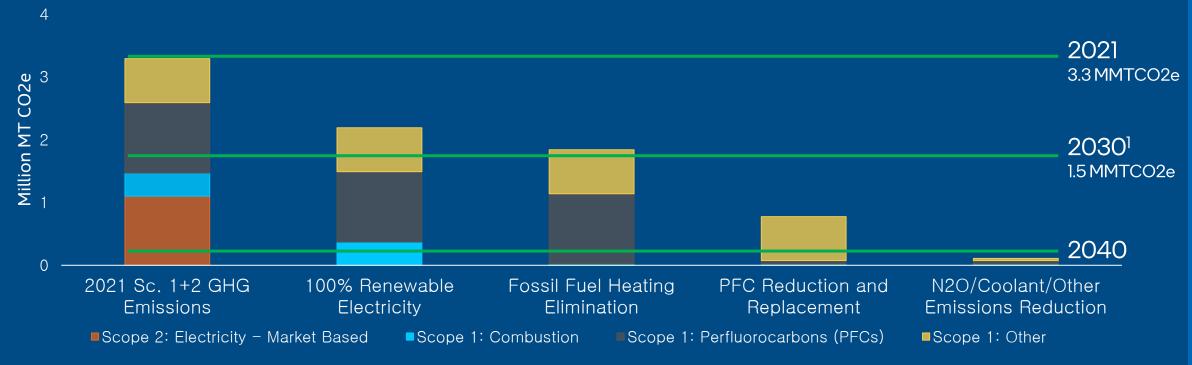
Proposed Organization

- Regional governments provide funds for companies and universities in their region to explore semiconductor manufacturing R&D projects to improve sustainability
- Projects are contracted through SEMI and the Semiconductor Research Corporation (SRC), which provide a central coordination and data sharing role
- This alliance also helps with eliminating redundancies and leveraging learnings between regions
- Intel is willing to partner with companies developing new chemicals to assess their usefulness in semiconductor manufacturing



Emissions: 2040 GHG Reduction Roadmap

Intel Goal: Achieve net zero greenhouse gas (GHG) emissions across our operations by 2040 and >50% reduction by 2030. Use credible offsets to achieve this goal only if other options are exhausted.



Note: Baseline emissions (and the corresponding 10% reduction target) may change as a result of new reporting requirements, changes to site ownership, etc.

Note: All efforts to reduce GHG emissions are being worked in parallel. The timescale in this chart does not represent the implementation timeline for individual projects in this chart.

Note: Statements in this document that refer to future plans or expectations are forward-looking statements. These statements are based on current expectations and involve many risks and uncertainties that could cause actual results to differ materially from those expressed or implied in such statements. For more information on the factors that could cause actual results to differ materially, see our most recent earnings release and SEC filings at www.intc.com.

Part of this emissions reduction is Intel's divestiture of the Dalian fab.

Product Efficiency: Innovations in Data Center

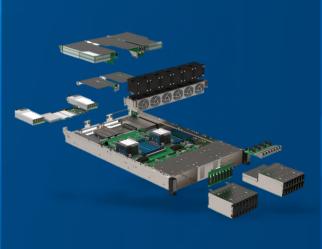
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