**Dietrich College Graduate Professionalization Series** 

# Resumes & **Graduate Student Series 2021 Cover Letters for** Graduate Students

# Resumes and Cover Letters For Graduate Students

### When should I use a resume, and when should I use a CV?

Think about who will be reading your resume. For academic jobs, you use a CV so that people in your field will appreciate the specifics of your research and your accomplishments within your field. If you're applying for a nonacademic job where people doing the hiring will have a background similar to your own—say, a research institute, or a research position in industry—then your academic CV is probably fine to use. However, if you're applying for positions for which a PhD isn't necessarily required, or if you can't count on your reader's familiarity with your research, then you'll likely want to use a resume. For most non-research-oriented, non-academic jobs, you will want to use a resume.

### What is the difference between a CV and a resume?

A resume is typically shorter, 1-2 pages at most, and will dedicate more space to your experience while focusing less on academic awards, conference presentations, and publications. Depending on your intended reader, you will likely go into less detail on the specifics of your research and teaching topics, but rather highlight the transferable and relevant skills you developed through this work.

### I'm planning on applying to several different types of jobs. Will I be expected to write a different resume for each one?

Again, it is important to think about your reader. Let's say you are receiving a PhD in Neuroscience, and you are applying for R&D jobs in industry, as well as for quantitative positions in investment banks, and generalist positions in big consulting firms. You will want to have three different versions of your resume for these three fields. You might use a version of your academic CV for industry, though perhaps emphasizing practical applications of your research. The investment banks will be more interested in quantitative analysis skills, so you'd want to be clear how you developed those skills in the course of your research. Consulting firms will be concerned with how you've developed leadership and problem solving skills; in that case, you might include less detail about your research experience, but include more information about involvement with student groups, volunteer work, or internships that may have allowed you to develop these skills.

### A friend of mine, who is in business school, told me I need to have a one page resume. Is that true?

It depends. If you are a doctoral candidate applying for jobs that require a PhD degree, or if you are being recruited because of your PhD, then having a two page resume is fine. However, if you will be applying for positions that do not require a graduate degree, then having a two page resume may send a signal that you're "overqualified" or otherwise not fitting the mold of a typical candidate for entry to mid-level jobs in business. For BA/BS and MBA candidates, a one page resume is the norm. It is important to follow the directions of the employers. When in doubt, ask one of your Career Consultants.

### Are there formatting guidelines I should keep in mind?

Stick to a common font like Times New Roman or Ariel, and avoid text boxes, underlining, or shading. Font size should be between 10 and 12 point, and kept consistent throughout the document. Margins should be equal all the way around the page, and should be at least half an inch in size.

## Consider describing your experiences with these action verbs:

### Achievement

accelerated accomplished achieved activated attained competed earned effected elicited executed exercised expanded expedited generated improved increased insured marketed mastered obtained produced reduced reorganized reproduced restructured simplified sold solicited streamlined succeeded upgraded

### Help/Teach

advised clarified coached collaborated consulted counseled educated explained facilitated guided helped instructed modeled participated taught trained tutored

Administrative arranged channeled charted collated collected coordinated dispensed distributed established executed implemented installed maintained offered ordered outlined performed prepared processed provided purchased recorded rendered served serviced sourced supported

Lead/Manage acquired administered approved assigned chaired contracted controlled decided delegated directed enlisted governed handled initiated instilled instituted managed motivated

presided

recruited

retained

reviewed

selected

shaped

supervised

### Communication

addressed arbitrated articulated briefed communicated conducted contacted conveyed corresponded delivered demonstrated edited entertained interviewed informed lectured mediated negotiated persuaded presented promoted proposed publicized reported represented responded suggested translated wrote

### **Plan/Organize**

allocated anticipated arranged catalogued categorized classified collected consolidated convened edited eliminated employed gathered grouped monitored organized planned regulated scheduled structured summarized targeted

Creative authored changed conceived constructed created developed devised drafted established formulated founded illustrated influenced introduced invented launched originated revamped revised staged updated visualized

### **Research/Analytical**

assessed compared critiqued defined derived detected determined discovered evaluated examined explored found inspected interpreted investigated located measured observed predicted rated recommended researched reviewed searched studied surveyed verified

### Financial

allocated analyzed appraised audited balanced budgeted calculated compiled computed controlled disbursed estimated figured financed forecasted projected reconciled tabulated

### Technical

adapted adjusted applied built computed constructed designed diagnosed engineered experimented maintained modified operated prescribed programmed proved reinforced repaired resolved restored solved specified systematized tested

### **RESUME #1**

Akila is interested in a generalist position within a large management consulting firm that recruits PhDs from CMU. This firm indicated they are specifically seeking a one page resume. You will notice Akila's emphasis on leadership and teamwork. The quantifiable information in her bullets indicates that she is results driven.

# Akila Arap akila@cmu.edu • 412-555-5555

### Education

|   | Education  |                                 |
|---|--|---------------------------------|
| PhD, Cognitive  | n University, Dietrich College<br>Neuroscience, GPA: 3.66/4.00<br>cores: Quantitative 780 Verbal 530   | Pittsburgh, PA<br>May 2023      |
| Cambridge Uni   | ivarsity Faculty of Science  | Cambridge, UK                   |
| Cambridge University, Faculty of Science<br>MSc, Molecular Biology and Genetics, GPA: 3.90/4.00 |  | May 2017                        |
|   | ship recipient (Scientific and Technological Research Council)   | 141ay 2017                      |
|   | xford, Faculty of Engineering and Natural Sciences   | Oxford, UK                      |
| •   | and Biological Science, GPA: 3.90/4.00   | May 2015                        |
| 2.50, 1.5, 0.0008,  |  |                                 |
|   | Leadership and Teamwork  |                                 |
|   | ulting Club   Carnegie Mellon University   | Pittsburgh, PA                  |
| Co-President  |  | Jan 2021 - Present              |
| <ul> <li>Led org<br/>total nu</li> </ul>  | ne of the largest clubs on campus with 15-person executive board and 250+ members<br>ganization of 5 panels, 7 skills workshops, 4 employer info sessions, and 2 social events; increased<br>umber of yearly events by ~40% from previous year<br>tted discussion of women's challenges in consulting by organizing 3 events |                                 |
| Co-Vice Preside   | va f   | Feb 2020 - Jan 2021             |
|   |  | 1°e0 2020 - Jali 2021           |
| -   | zed and facilitated 31 weekly case-practice sessions, attended by 5-15 per session<br>zed and co-led nanocase workshop for 25 CMU graduate students and postdocs   |                                 |
| -   |  | Boston, MA                      |
|   | ess School   Commercializing Science Field Course  | July 2018                       |
| • Constru   | ted market opportunity of tissue donor-recipient matching with team of MBA and PhD candidates<br>acted strategy for combining genomics and social networking for bone marrow transplantation<br>ed project plan to MBA class and outside audience  | July 2018                       |
| <b>Nature</b><br>Editorial Intern   |  | Washington, DC<br>June-Aug 2017 |
| • Spearhe   | and edited articles on various topics including health policy, economy, politics<br>eaded efforts on website design, article evaluation criteria and social media outreach<br>led total 15 articles, achieved 2K+ social media followers and 46K hits within first year  |                                 |
| Cambridge University, Faculty of Science  |  | Cambridge, UK                   |
| Teaching Assist   |  | 2017 - 2018                     |
| -   | Statistics to class of ~15 sophomores in weekly discussion sessions for 1 semester<br>ekly laboratory sessions on Brain Behavior to class of ~35 sophomores for 2 semesters  |                                 |
|   | Research Experience  |                                 |
| PhD Research  | er   Carnegie Mellon University  | Pittsburgh, PA                  |
| • Identifie   | eaded collaboration between 2 principal investigators for thesis work<br>ed novel treatment using dietary restriction to alleviate PTSD<br>red work at local and international scientific meetings   | Sept. 2019 - Present            |
| <b>MSc Research</b>   | er   Cambridge University  | Cambridge, UK                   |
| • Worked  | d in 3 laboratories in Turkey and France to characterize epigenetic regulation in liver cancer<br>ed thesis to jury of 3 professors and department of ~60 researchers  | 2016 - 2017                     |
|   | Skills and Interests   |                                 |
| Computer:<br>Languages:<br>Interests:   | Proficient in programming with C++, Perl, Python; Photoshop, Illustrator, Graphpad Prism Engli<br>Turkish (native), French (beginner)<br>Ballroom dancing, drawing, graphic design, board games  | sh                              |
|   | Publications   |                                 |
|   |  |                                 |

- 2 first-author publications: Cell Reports (2019), Biochemical Journal (2018, Review Article)
- 4 co-authored publications: Cell (second author), Nature Communications, J. of Nutrition (2019); Science Signaling (2017)

### **RESUME #2:**

54 Dunster Street

Ph.D. in History

Pittsburgh, PA 15206

**Carnegie Mellon University** 

Jerry is seeking a position in higher education administration. He highlights his most relevant transferable skills by including teaching, program management and student outreach skills. He includes a section on Higher Education Experience in order to make his resume relevant to the reader.

### **EDUCATION**

Jerry Li

### Pittsburgh, PA Expected May 2023

(412) 555-5555 xxxx@cmu.edu

**University of California- Berkeley** Berkeley, CA B.A. in Anthropology with Highest Honors Minors in Japanese and American Studies. Phi Beta Kappa. Awarded 2014 National Undergraduate Paper Prize.

### **University of Tokyo**

Coursework in Japanese, Gender Studies, and Cultural Studies.

### HIGHER EDUCATION EXPERIENCE

### **Carnegie Mellon University, Office of Admissions**

Graduate Admissions Associate

- Support recruitment and outreach efforts, including Diversity Recruitment Program, 1 open house, 2 information sessions, and 2 interview days (for doctoral applicant finalists).
- Researched and contacted 27 new marketing opportunities to advertise graduate programs.
- Prepared comparative marketing report on higher education recruitment and outreach strategies for Assistant Director and Director of Admissions.
- Analyzed trends in applicant survey data to improve future recruitment and outreach efforts.
- Pre-screened 400+ graduate program applications.
- Provided assistance to 100+ prospective graduate students on application process.
- Aided Assistant Directors with research projects and administrative tasks.

### **Carnegie Mellon University**

Teaching Assistant

- Taught and facilitated 4 sections for undergraduates in Social and Political History and Gender Studies.
- Advised 60 students on course material, research design, and extracurricular opportunities.
- Received excellent student evaluation scores that surpassed course benchmarks for teaching quality (4.67/5, with course benchmark of 4.07; and 4.47/5, with course benchmark of 4.17).
- Assisted faculty with administrative tasks and curriculum development.

### Carnegie Mellon University, Humanities Students' Working Group

### **Program Coordinator**

- Planned and implemented workshop program (~10 workshop sessions per academic year).
- Facilitated introduction of speakers and discussion during workshop sessions.
- Trained incoming coordinator to assist with program, budget, and recruitment.
- Managed annual budget of \$3,000.
- Developed and launched recruitment campaign (increased membership by 500% and increased membership diversity by 4 academic disciplines and 2 university affiliations).
- Organized, executed, and fundraised \$1,600 for graduate student conference (~90 attendees).

Pittsburgh, PA

Sep. 2019 - Present

Pittsburgh, PA Sep. 2020 - Present

Pittsburgh, PA Sep. 2020 - Present

May 2018

Sep. 2016 - July 2017

Tokyo, Japan

### UC Berkeley, Department of East Asian Languages and Civilizations

Senior Tutor

• Advised 2 undergraduates on senior theses concerning East Asia, and edited thesis drafts.

### ADDITIONAL EXPERIENCE

### Cultural Anthropology (Journal)

Contributing Editor

- Developed content for and strategized branding of journal through social media activities (Twitter, Facebook) as part of Social Media Team.
- Analyzed data (Google Analytics) to improve site content and increase site traffic.
- Edited 4 articles submitted to journal.

### University of California Berkeley

Research and Outreach Program Assistant

- Supported faculty with molecular ecology experiments and administrative tasks.
- Facilitated public education and outreach efforts, such as Biotechnology Outreach Program (21 events on 4 islands) and Gene-ius Day Program for elementary students (4 events).

### **Golden Key International Honor Society**

Director of Members and Honorary Members

- Planned and managed 18 volunteer opportunities, 2 blood drives, and 4 award ceremonies.
- Supervised ~10 undergraduate volunteers at each event.
- Trained 2 incoming directors to use student and alumni database.
- Analyzed attendee data to improve structure and content of future award ceremonies.
- Coordinated high-profile alumni and honorary member participation at events (e.g. famous local comedian and local singer) for entertainment at 2 award ceremonies.

### **Student Health Advisory Council**

Chair

- Advocated for student interests on key university health policies and services, in particular on-campus HIV/AIDS testing and affordable health insurance.
- Chaired and facilitated Council meetings to discuss agenda and university health policy.
- Trained incoming Chair to plan, execute, evaluate, and lead Council events and meetings.
- Collected and summarized student survey data to identify and prioritize healthcare needs.
- Planned Council activities and managed 4+ members during events (e.g. blood drive).

### SKILLS

*Computer:* Macintosh and Windows operating systems, Adobe Photoshop, Blackboard, and Technolutions Slate (student database system).

Language: Fluent in Japanese. Traveled extensively in Asia.

### PUBLICATIONS AND CONFERENCE PRESENTATIONS

*Publications:* 4 refereed journal articles and 2 book chapters. *Conference Presentations:* 8 refereed conference papers at national conferences. *Invited Lectures:* 2 invited lectures at universities in Japan and Australia. Berkeley, CA Aug. 2017 - May 2018

Dec. 2017 - Aug 2018

Berkeley, CA Jan. 2017 - Aug. 2017

Berkeley, CA

Aug. 2016 - May 2017

Berkeley, CA

Aug. 2016 - May 2017

Maisha is seeking opportunities in local, state and/or federal government. She highlights her dissertation topic in her "Education" section

as it directly relates to her desire to work in positions that deal directly with housing or the economy. She emphasizes her internships and previous government experiences. She uses the category header "Relevant Experience" to indicate she has direct relevant experience to the positions she is applying for.

### **Maisha Ahmed**

17 Main Street, Apartment 25, Pittsburgh, PA 15122 (412) 666-7777, mahmed@cmu.edu

### **EDUCATION**

**Carnegie Mellon University** Pittsburgh, PA PhD, Behavioral Economics Dec 2023 Dissertation: Appreciating Assets: How Housing Wealth Affects Political Preferences and Behavior

### Wellesley College

BA, Political Science (Honors) and Economics

- Political Science Honors Thesis: The Transnational Anti-Sweatshop Movement: Realities and Politics of the Global Labor Market
- Recipient, Jerome A. Schiff Fellowship. \$3000 research grant, travelled to Bangladesh to conduct field research

### **RELEVANT EXPERIENCE**

### **United States Department of the Treasury**

Special Assistant to Alan Krueger, Chief Economist and Assistant Secretary for Economic Policy

- Managed document clearance process, ensured proper review and timely submission of documents, served as internal Treasury point person for Office of Economic Policy (EP), drafted documents, and compiled Weekly Report for Secretary and agendas for daily staff meetings
- Collaborated with colleagues from Treasury to produce report titled, "An Economic Analysis of Infrastructure Investment." • Drafted initial outline and substantial portions of text, performed data analysis, provided research support, produced graphics, managed document throughout drafting process, and coordinated publishing process
- Outlined and drafted Assistant Secretary's testimony for Senate Banking Committee. Compiled briefing materials for hearing, and drafted responses to questions for record
- Represented EP at National Economic Council meetings about transportation infrastructure policy; commented on interagency documents
- Served as EP point person for external groups regarding HIRE Act-related data; outlined and managed clearance process for op-ed about HIRE Act, and drafted HIRE Act summary memo

### Harvard Business School

Research Associate

- Provided research support, case writing and data analysis, managed case submission process, edited, redrafted, and commented on working papers
- Drafted successful grant proposal for funding from Gordon and Betty Moore Foundation for experiment on "work-around" situations
- Co-authored 2 cases about Baltic Beverages Holding, a European beer company. Analyzed data and compiled case exhibits, drafted text of case, and provided research support. Case was taught in strategy classes at HBS and Sloan School of Management
- Conducted field research in 2-3 large hospital complexes to understand nurses' work and clinical environment. Interviewed • nurses and participated in 2-3 site visits as background research for research publication

Wellesley, MA May 2018

Washington DC

June - Aug. 2021

Boston, MA

May- Aug. 2020

### **United States Department of the Treasury**

Intern, Office of the Executive Secretary

- Managed Treasury Secretary's Congressional correspondence. Ensured correspondence went through proper channels
- Gathered and compiled Secretary's briefing materials for: Strategic and Economic Dialogue with China, House Financial Services Committee (FSC) Testimony on Regulatory Reform, and House FSC Testimony on OTC Derivatives
- Edited Secretary's Congressional correspondence and daily briefing for White House

### United States Agency for International Development (USAID)

Intern, Latin America and Caribbean Bureau (LAC), Education Team

- Authored policy proposal memoranda to USAID Administrator and Congress on behalf of Education team
- Generated informational summaries of LAC programs and challenges which were posted on USAID's website to educate internal and external parties about LAC's programmatic role at USAID
- Compiled resource book about need for science education in Latin America to aid in project design
- Created comprehensive overview presentation of LAC programs for incoming leadership of Bureau

### Office of United States Senator Barbara Mikulski

Intern, Subcommittee on Aging and Retirement Security

- Generated complete database of Senator's health-related correspondence for legislative reference
- Consolidated and produced reports for staffers to be used for legislative decision making
- Represented Senator's office at congressional hearings and briefings, and prepared summary memos

### ADDITIONAL EXPERIENCE

| Carnegie Mellon University, Department of Social and Decision Science |  | Pittsburgh, PA |
|---|--|----------------|
| Teaching Assistant  |  | Fall 2020      |
| •   | • Courses taught: <i>Decision Science</i> (student evaluation: 4.40/5.00); <i>Behavioral Economics</i> (student evaluation: 4.60/5.00) |                |

- Led discussion sections and tutorials of 8-18 students, planned lessons and activities, graded papers and provided comments
- Awarded Certificate of Distinction in Teaching

### **Carnegie Mellon University**

PhD Researcher

- Grant Recipient: Institute for Quantitative Social Sciences (\$2980), Center for American Politics (\$1000)
- Presentations: "Asset Shocks and Social Insurance" (Inequality Conference, 2019, Tampere, Finland), "Appreciating Housing" (American Political Science Association Conference, 2020, Virtual)

### PUBLICATIONS

- Alcacer, Juan, Rasmus Karl, Gustaf Molander, and **Maisha Ahmad**. "Baltic Beverages Holding: Competing in a Globalizing World (A)." HBS Case 710-430.
- Alcacer, Juan, Tarun Khanna, Mary Furey, and Maisha Ahmad. "Emerging Nokia?" HBS Case 710-429.
- Brochet, Francois, and Maisha Ahmad. "Securities Trading: Front-, Middle- and Back Office." HBS Note 110-070.

### **SKILLS & INTERESTS**

- Computer Skills: Proficient in LaTeX, STATA, JSTOR, Factiva, LexisNexis
- Language Skills: Fluent in Bengali, Basic Spanish skills
- Interests: Certified Yoga Instructor; completed 200 hour teacher training at Karma Yoga Studio (Cambridge, MA) in 2017

Washington DC May - Aug. 2017

Washington DC May - Aug. 2016

Washington DC

May - Aug. 2015

Pittsburgh, PA Aug. 2019 - present

### **RESUME #4:**

Johanna is most interested in teaching in a private high school and has crafted a resume to be directly relevant to her audience. She emphasizes her mentoring and teaching experience as well as her ability to communicate through her invited talks and conference papers.

### Johanna Patel

| 212 Shady Avenue     | jpatel@andrew.cmu.edu |
|----------------------|-----------------------|
| Pittsburgh, PA 15213 | (412)555-6666         |
|                      |                       |

### **EDUCATION**

| Carnegie Mellon University  | Pittsburgh, PA       |
|---|----------------------|
| Ph.D. in Second Language Acquisition  | Expected August 2023 |
| Dissertation:"Music and Second Language Development in Native English Speakers" |                      |

### The City College of New York

B.A. in Music and Arabic, magna cum laude

### **The Julliard School**

B.M. in Violin Performance

### **TEACHING AND MENTORING EXPERIENCE**

### **Carnegie Mellon University**

**Teaching Assistant** 

- Assist professors with administrative duties for *Introduction to Arabic* including managing course website.
- Work with professors to revise course syllabus, create midterm and final exams, and write assignments.
- Lead teaching fellow team consisting of 5 graduate student colleagues. Provide teaching advice and • support, hold weekly meetings to discuss lesson plans, teaching strategies, and assignments.

### **Carnegie Mellon University**

Freshman Proctor

- Reside in freshman dorm and create academic and social community for 32 first-year students.
- Provide personal and academic advising to students.
- Serve as academic advisor to 5 students. Help students plan course schedules, assist with • academic difficulties, and guide them with overall plan of study.

### **UpBeat NYC Summer Program**

Violin Teacher

Taught violin in El Sistema-based orchestra program in South Bronx to youth ages 10-16 with special emphasis on developing teamwork and democratic rehearsals.

### **Carnegie Mellon University**

Teaching Assistant

- Taught and facilitated 4 sections for undergraduate courses in Modern Languages department. Taught sections for course on Bilingual and Bicultural Experiencs in the United States.
- Assisted professors in courses ranging from 7-50 students. Taught 2-3 sections each semester. • Designed weekly lesson plans to supplement lecture material, and held weekly office hours

Pittsburgh, PA Jan. 2019 - Present

New York, NY June 2018

New York, NY

May 2016

Pittsburgh, PA

Aug. 2019 - Present

Cambridge, MA Aug. - Dec. 2018

Bronx. NY

June - July 2019

for students seeking additional help.

• Contributed to creating exams and quizzes for the course, taught review sessions before midterms and finals. Graded written assignments, midterms, and final exams.

### **Boston Urban Music Project**

Curriculum Developer

• Worked with director to create textbook and lesson plans for curriculum on African American music history for middle-school students in the Boston Area.

### Heilbrun Music School, Bronx House

Early Childhood/Violin Teacher

- Taught music appreciation classes for 3-5 year olds.
- Taught children and adults how to play violin and basic musicianship skills.
- Provided director with written attendance and progress reports for each student.
- Performed in faculty recitals.

### INVITED TALKS AND CONFERENCE PAPERS

Society for American MusicLancaster, PAConference PresenterFebruary 2018"In the Service of Racial Uplift: Primitivism and Spirituality in Hall Johnson's Run, Little Chillun!"

### Harvard University

*Guest Lecturer for Introduction to Music* "In Search of the 'Real' America: George Gershwin's *Porgy and Bess.*"

### **PUBLICATIONS**

"Towards an American Folk Opera: Performing Negro Folk Culture in Hall Johnson's *Run, Little Chillun!*" in *In Search of the "Great American Opera": Trends in Musical Theatre*, ed. Frédéric Döhl and Gregor Herzfeld (Münster:Waxmann) (2017).

"Eugene Thamon Simpson," *Grove Music Online, Oxford Music Online* Oxford University Press, http://www.oxfordmusiconline.com. (2015).

### **LANGUAGES**

Fluent in Arabic and Spanish

Dorchester, MA 2015 - 2016

Bronx, New York 2014- 2015

Cambridge, MA

April 2017

### **Cover Letter Template:**

Note that in an email message, you would omit both your and the addressee's contact information, as well as the date. Simply start with the salutation.

Your Name Street Address City, State Zip Code

Month Day, Year

Contact Name Title (if known) Organization Name Street Address City, State Zip Code

Dear Mr./Ms./Dr. Last Name:

**Opening paragraph**: Clearly state why you are writing. If applying for a job, indicate the position title and where you saw it advertised. If you were referred to the position from someone within the organization, or by someone the addressee knows, mention that as well. You may want to add a sentence on why you feel you are a good fit for the position.

**Middle paragraph**(s): You should have one or two paragraphs that elaborate on how you have developed the relevant skills required for the job, and any relevant experiences or education you have acquired. Providing an example can help you emphasize your point. Of equal importance is your argument for how your interest in both the *job* and the *organization* developed. You will want to ensure that you include your interest and why it would be a logical decision to hire you.

**Closing paragraph**: Express interest in speaking with the addressee further in a personal interview, and indicate that you will follow up within an appropriate time frame. Thank them for their time and consideration of your application.

Sincerely,

Name (typed)

### Sample Cover Letter #1:

Abi is applying to a global consulting firm that recruits CMU students, but expects cover letters and resumes to be uploaded to its website. As such, he uses a formal business letter format.

### Abi Demir

54 Dunster Street Pittsburgh PA 15206 · (555) 555-5555 · xxxx@gmail.com

September 14, 2021

Boston Consulting Group 53 State Street Boston, MA 02109

Dear BCG Recruiting Team:

I am writing to apply for the 2022 Bridge to BCG workshop. I recently learned about this program when I attended the presentation by Dr. Panier at the reception for Advanced Degree Candidates at BCG's Boston office. I expect to complete my Ph.D. in Cognitive Neuroscience at Carnegie Mellon University in May 2022 and look forward to the chance to get an insider's view of consulting at BCG this summer. Based on my analytical skills, communication ability, and problem-solving mindset, I think I would be a great fit for this workshop.

My intellectual curiosity and passion for asking questions is what led me to pursue my Ph.D. in Cognitive Neuroscience; however, my interest in a business career is also long-standing. At UMass, Amherst, I combined my interests by pursuing a psychology and economics double major and enjoyed gaining the quantitative and analytical skills. A Global Strategies course gave me a taste of the real-life challenges faced by companies, such as decisions Novo Industri of Denmark had to make in response to the technology developments for insulin purification in the 1980s. On the other hand, a bioinformatics course introduced me to the challenges scientists encounter in producing and analyzing large scale data. Throughout my Ph.D. education, in addition to improving my research and analytical skills, I kept up my interest in the business of science. I participated in a workshop on Healthcare Innovation and Commercialization to explore how science is applied in the business world. I collaborated with five of the workshop participants to prepare a venture capital pitch to commercialize a real-life innovation in teletherapy. Our "VC pitch" was selected, by a panel of five expert judges, as the best among four presentations.

My passion for teaching has provided me with a unique skill set that I believe will be critical for a successful career in consulting. My communication skills strengthened as I challenged myself to understand and respond to students' questions while they tackled complex concepts. To convey material clearly to students with diverse learning styles, I developed different approaches to explain a single concept. I also embraced and supported a team culture, utilizing student feedback to improve my own performance and encouraging students to engage each other in their learning.

The analytical and communication skills I have honed throughout my PhD work will provide a strong foundation as I transition from the social sciences to a career in consulting. I am specifically interested in BCG due to its unique approach to personal growth and tailored solutions for each client. The commitment to support and train team members and global opportunities offered through BCG are invaluable. I look forward to hearing back from you about the opportunity to participate in the 2022 Bridge to BCG workshop and to learn even more about BCG. Thank you for your time and consideration.

Sincerely, Abi Demir

### Sample Cover Letter #2:

Jerry is applying to academic administration positions and therefore provides examples of his management, program development and organizational skills. Notice he chooses to emphasize skills directly relevant to the position.

April 22, 2020

University of Nebraska Humanities Center 1664 N Virginia St Omaha, NE 68182

Dear Hiring Committee:

I am writing to express my interest in the Coordinator of Publications and Programs position at the Humanities Center of the University of Nebraska. I will graduate with my PhD in History from Carnegie Mellon University this May, and I am confident my 5 years of experience in higher education administration (including program coordination) and two years of experience in editing, would allow me to contribute to the successful coordination of publicity, seminar program logistics, fellowship program administration, and other related duties.

Previously, I have worked on several relevant projects that provided me with the skill sets I need to be an effective coordinator. These projects have included: marketing the content and brand of an academic journal through social media; planning, advertising, and facilitating a workshop program (the Humanities Students' Working Group), whose membership increased by 500%; organizing logistics for workshop speakers, including travel, lodging, honoraria, and event setup; and assisting faculty with administrative, computer, and audio/visual needs.

I would be excited to join the Humanities Center's team. The Center has exceptional appeal for me because of its vital mission to foster interdisciplinary discussions and collaborations through a range of exciting formats (e.g., lectures, conferences, seminars) and opportunities (e.g., Foundation Postdoctoral Fellowships). As a scholar of history, I appreciate the comprehensive support of the humanities, particularly in a political climate often hostile to the allocation of resources to such disciplines. As a program coordinator and editor, I would relish the opportunity to leverage my past experiences for this worthy cause, and learn from the experiences of my fellow team members.

Thank you for your consideration. I look forward to the opportunity to speak with you and discuss the position in more detail. Please feel free to contact me at (555)555-5555 or jerryli@cmu.edu.

Sincerely,

Jerry Li