



The Future of Electricity Markets

Case Studies from Regions with 80-100% Decarbonization Goals

January 27, 2021

PRESENTED TO

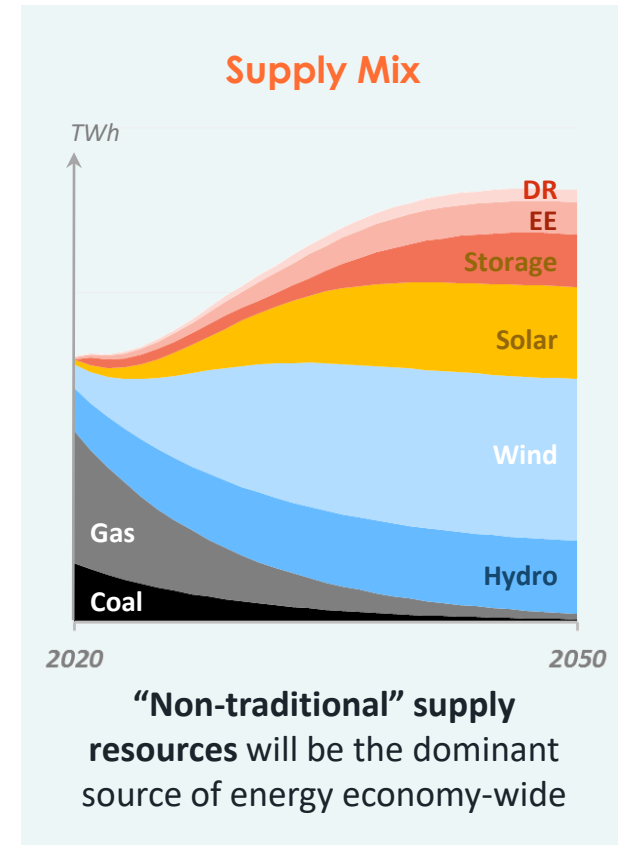
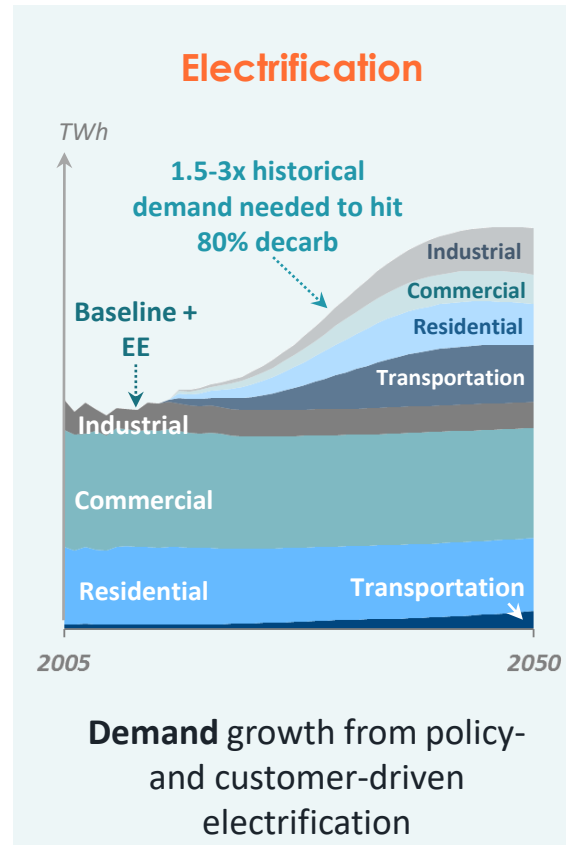
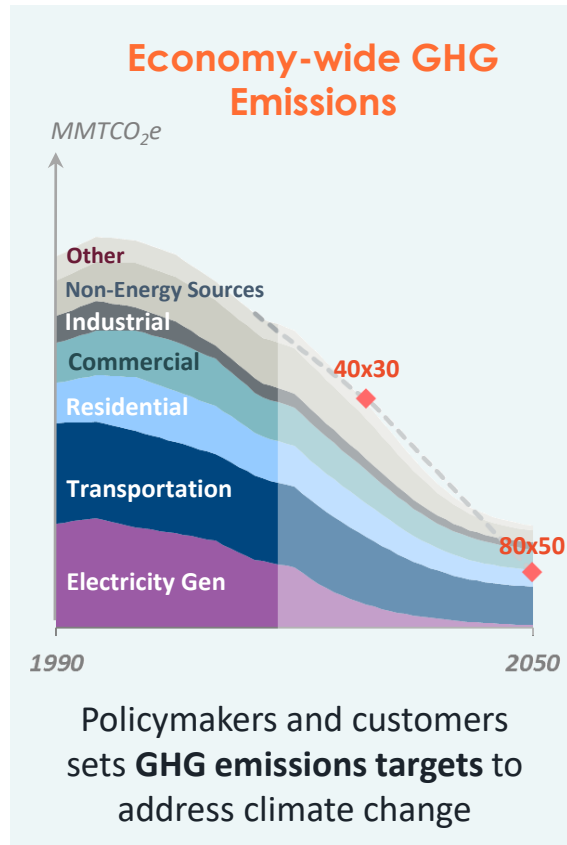
Carnegie Mellon Electricity
Industry Center

PRESENTED BY

Kathleen Spees

Brattle

The clean energy transition is happening...



...but I guess we didn't get the memo.

Current ISO Markets Are Designed to Achieve:

**Reliable & Low-Cost
Electricity**



Gas Plants

*Markets
designed for
this purpose
will attract
and retain....*

*Market forces may drive
carbon emissions up or down*

But by 2050 We Need:

**Reliable, Low-Cost &
Carbon-Free Electricity**



Storage

DR

Hydro

Solar

Wind

Nuclear

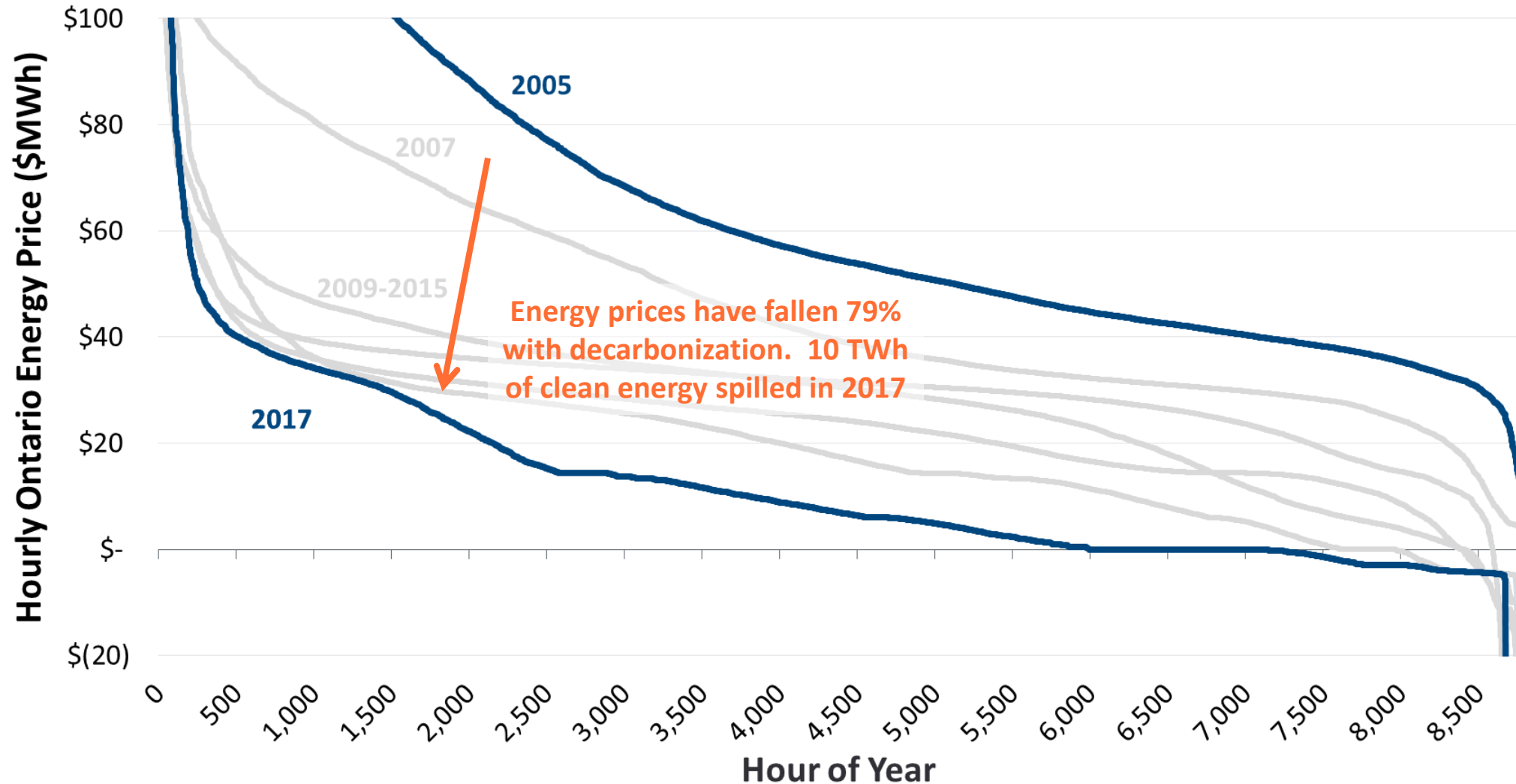
*Market drives 80% carbon
reductions at least cost*

Ontario

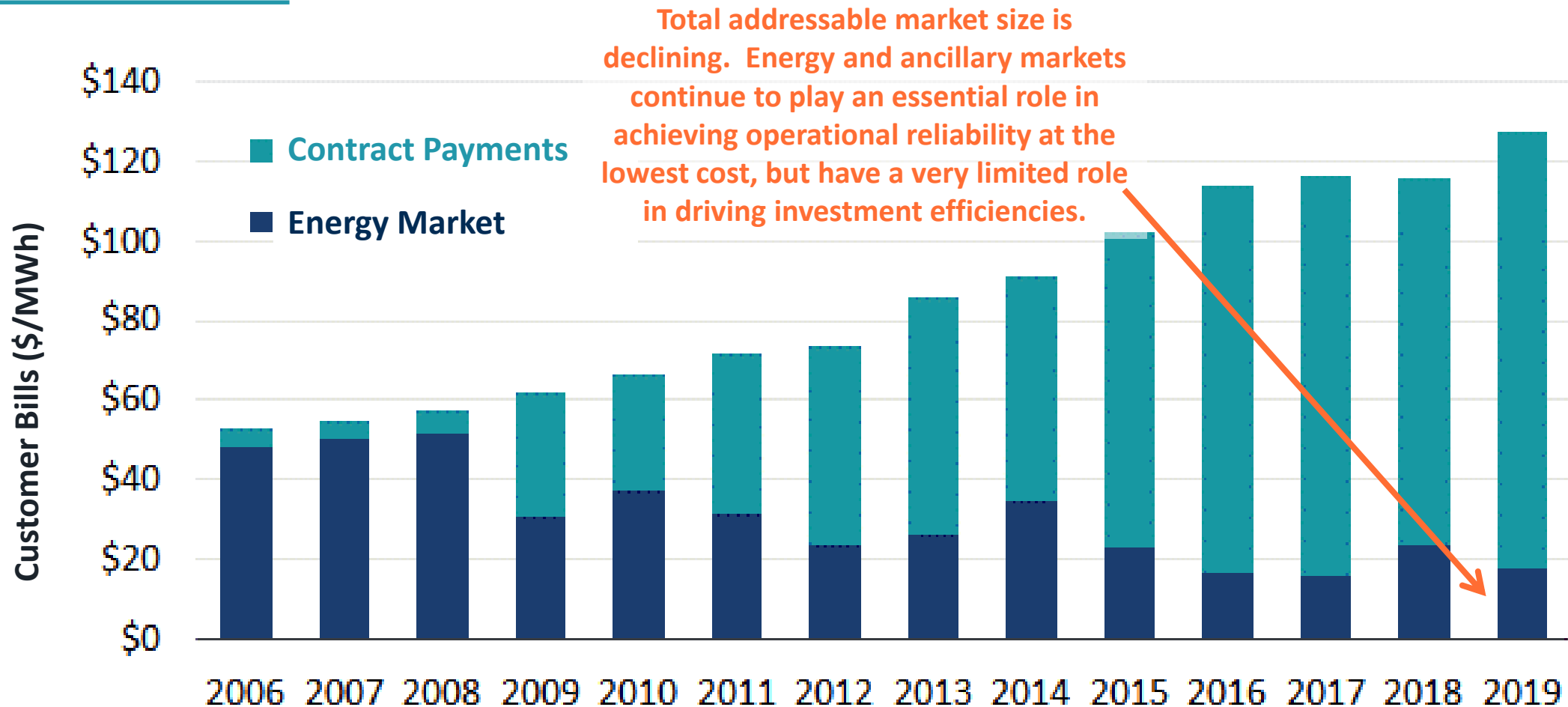
What Do Markets Look Like with Contract-Driven Decarbonization?

See Brattle's [Ontario Future Market Evolution](#) Study

Ontario: Energy Market “Bottoms Out”, Enhancing the Importance of Proper DR, Storage, Hydro, and Scarcity Pricing

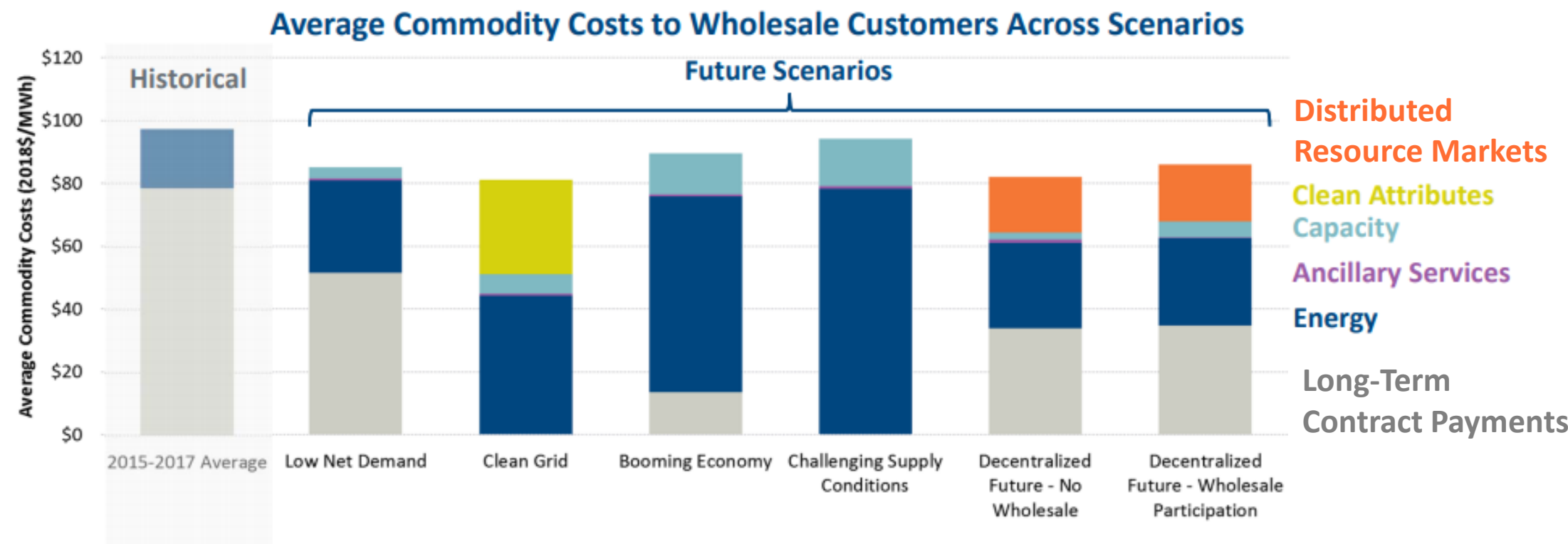


Ontario: Customer Bills Illustrate the Diminishing Role of Markets to Drive Electricity Sector Efficiencies



Ontario: Assessing Customer Costs Across Market, Clean Energy, and Economic Scenarios in 90% Clean Energy Market

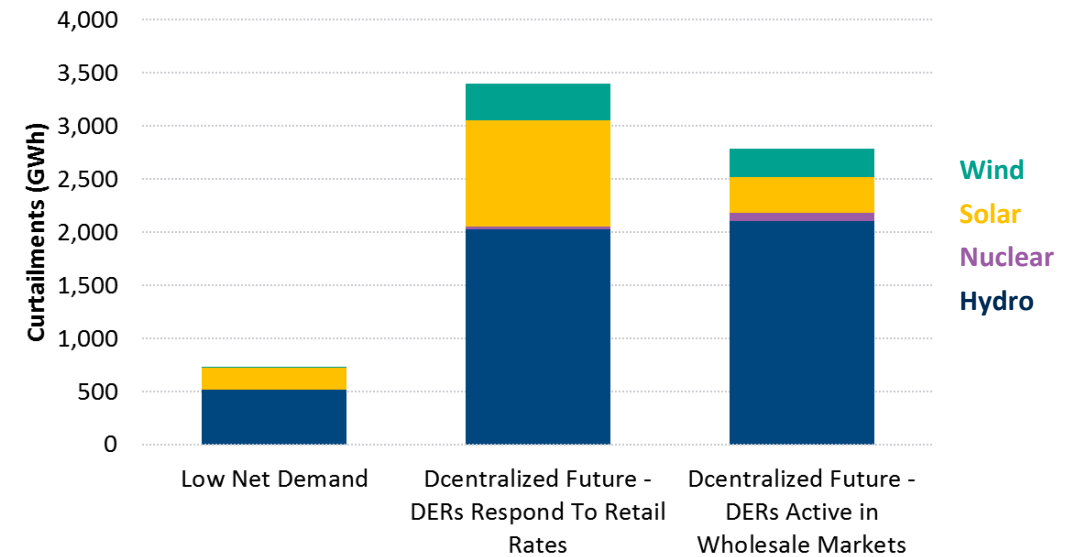
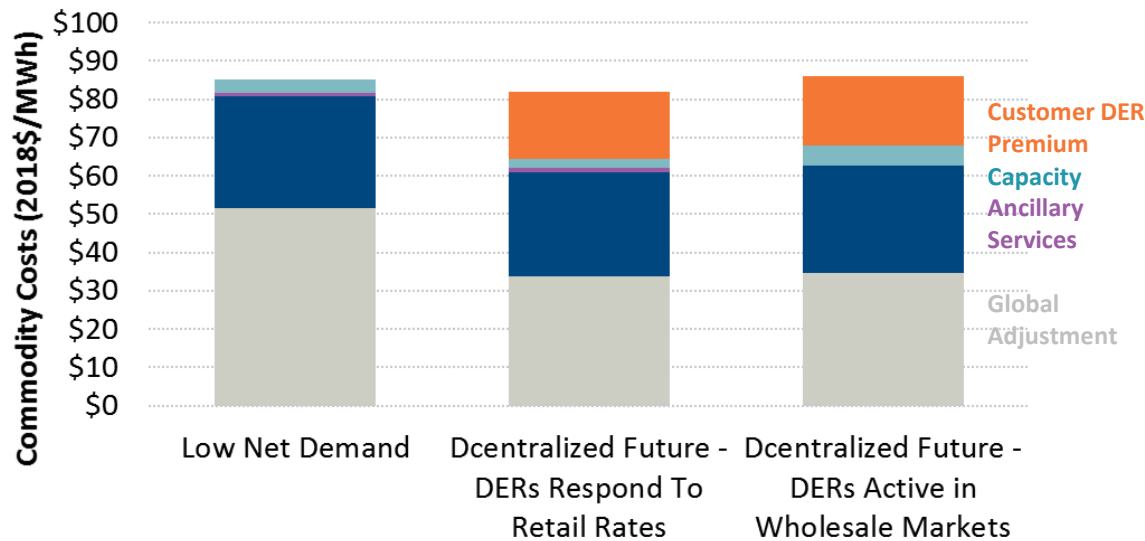
Stakeholder-driven futures explored a wide range of economic fundamentals and policy scenarios, including with an FCEM and DER markets



Ontario: A Look at Distributed Resource Markets

Scope of “markets” would shrink significantly if DERs are insulated from centralized market price incentives

Heavily DER-driven futures had many more clean energy curtailments (less if the DERs are bulk system dispatchable)

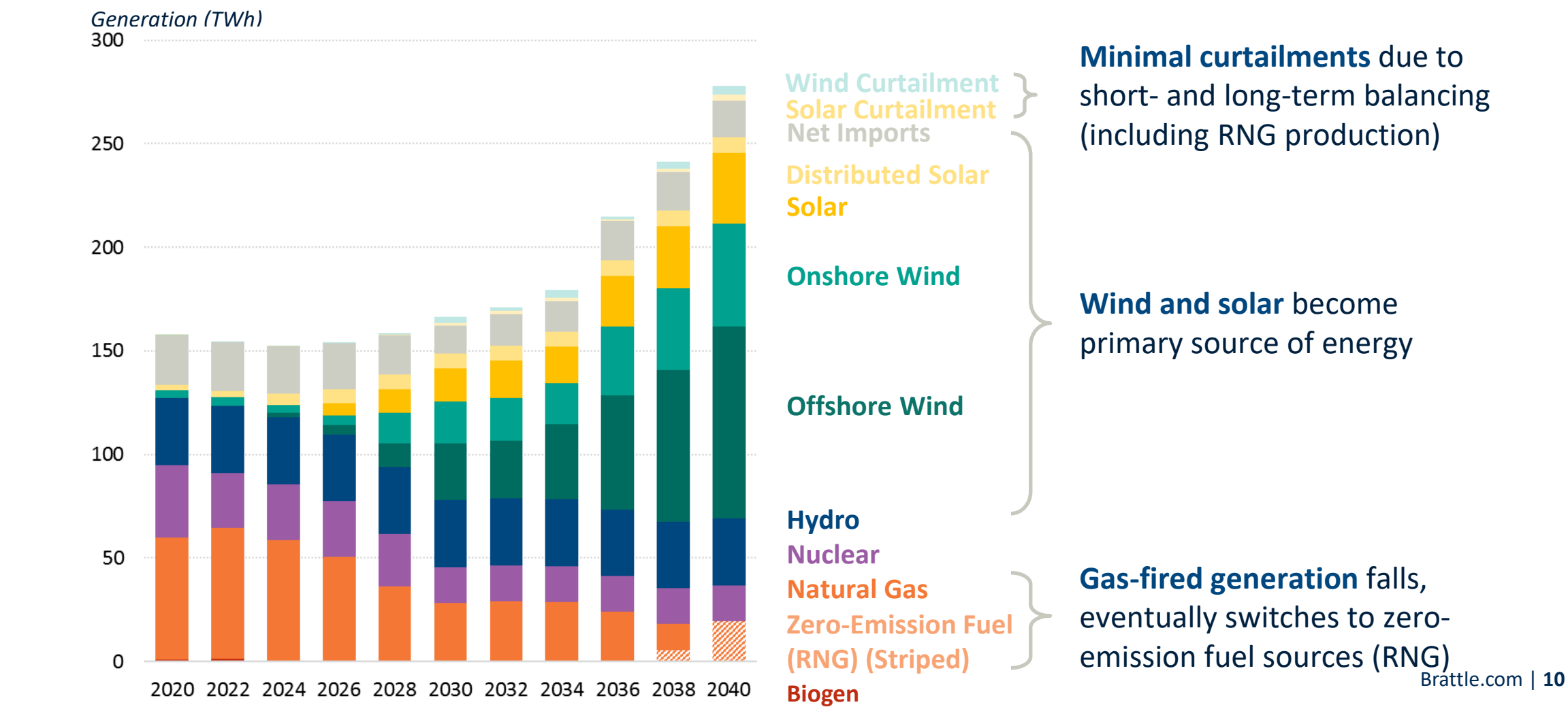


New York

Is a 100% clean electricity grid headed for
blackouts when the sun goes down?

See Brattle's [Evolution to a Zero Emission Power System](#) Study

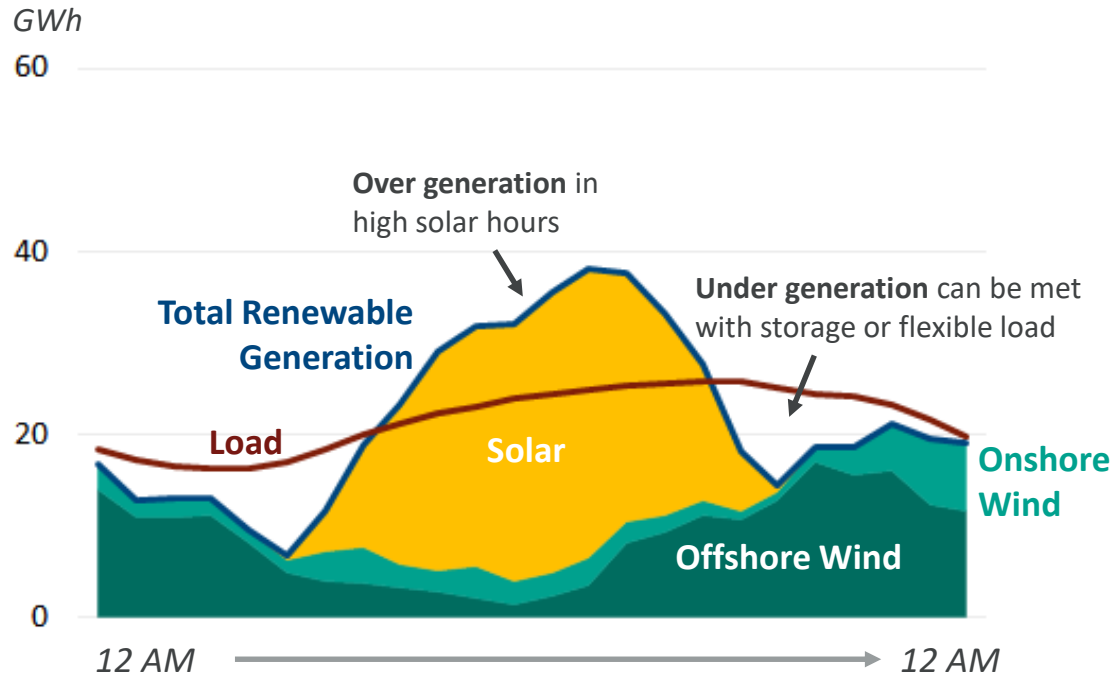
New York: Transition to Zero Emissions Generation



See Brattle’s Study of [New York ISO’s Grid in Transition](#).

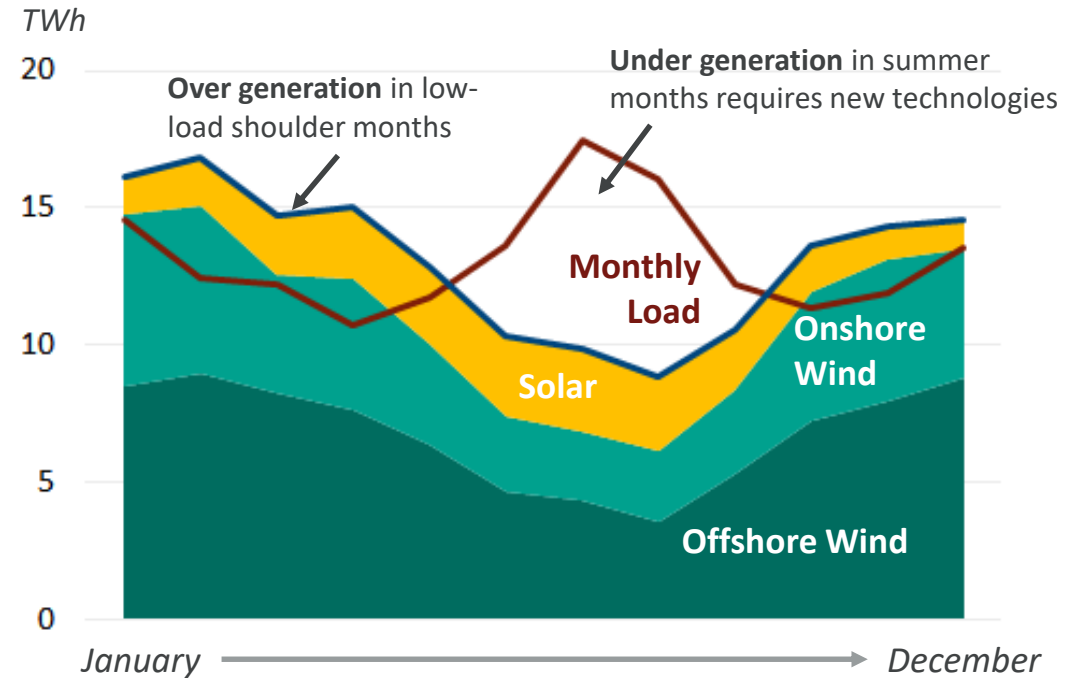
New York: Managing the System Balancing Challenge Across Multiple Timescales

Hourly Balancing Challenge



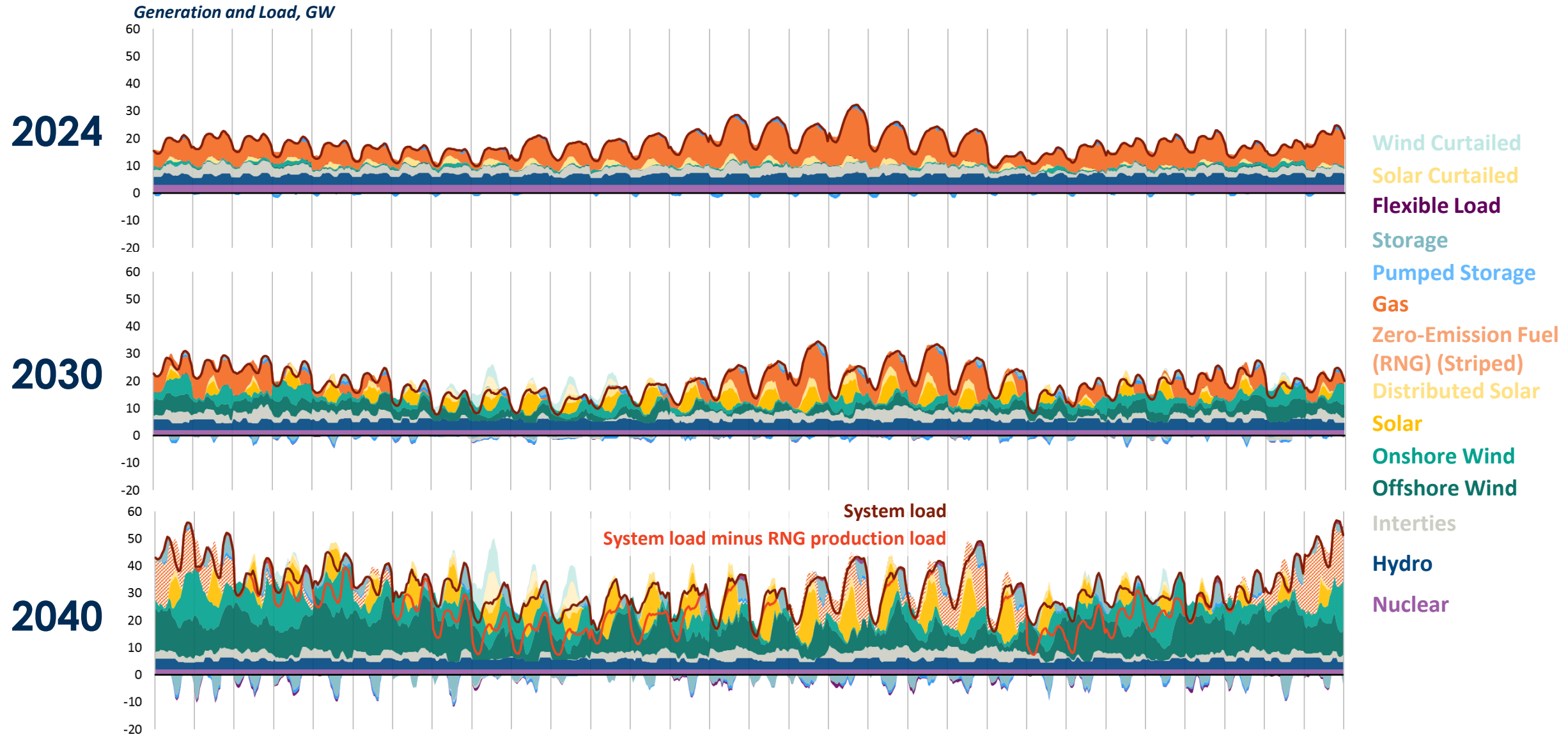
Batteries and load flexibility can provide short-term balancing.

Seasonal Balancing Challenge

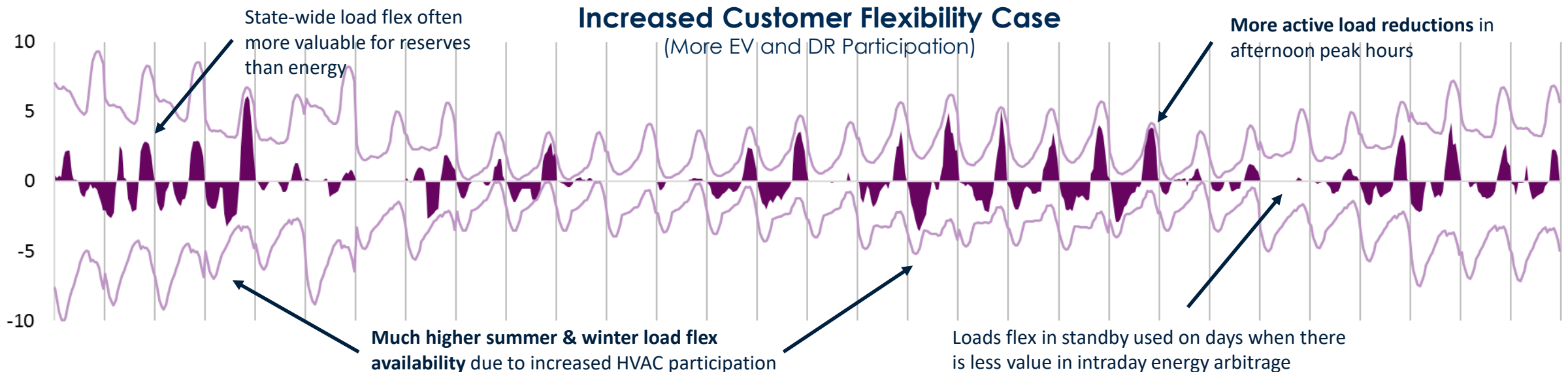
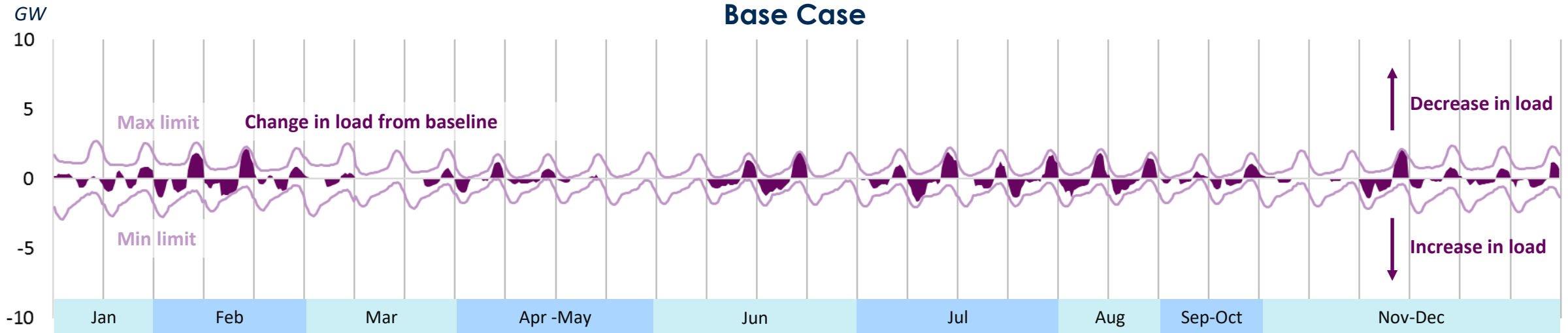


Seasonal balancing is the more difficult challenge, requiring new technologies such as seasonal storage or zero-emission dispatchable generation.

New York: Future 100% Carbon-Free Grid Will Badly Need Flexible Supply and Flexible Customers



New York: Increased Customer Flexibility (Activated by Proper Market Signals) Will Be Increasingly Essential for Reliability & Cost

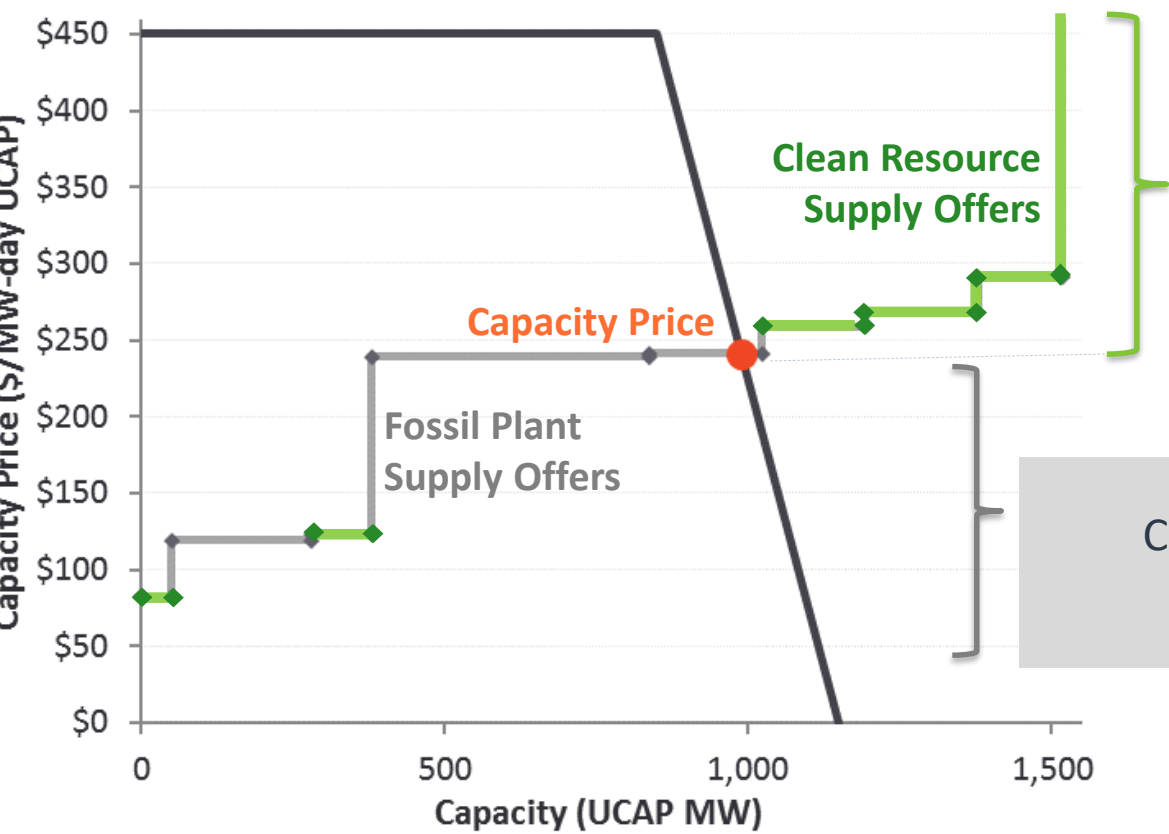


Markets vs. Policy Debate

What market design can cost effectively support the 100% clean energy grid?

Why are new gas plants getting built when policymakers aim for 50-100% clean grid?

Current Capacity Market Clearing



Capacity auction procures capacity at the lowest possible cost, setting prices at the intersection of supply and demand

Absent policy incentives for green power, most clean energy resources would fail to clear the capacity market. Minimum offer price rule (MOPR) exacerbates the problem by preventing policy resources from offering low enough to clear

Cleared supply is primarily fossil generation

Note: Simplified example. Not intended to reflect any specific market.

New England & New Jersey: Considering a new Integrated Clean Capacity Market (ICCM) to guide grid transition

States

- Set clean energy goals and clean energy resource qualification standards
- Determine quantity of clean energy to buy through the ICCM

RTO

- Determines quantity of capacity needed for reliability (regionally and by location)

Buyers & Sellers

- Fossil generation: can sell capacity
- Clean resources: can sell both capacity and clean energy
- Voluntary buyers (cities, companies): can procure additional clean energy

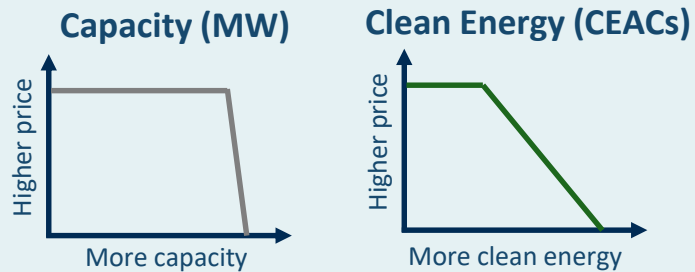
Auction Administrator

- Three-year forward auction
- Least-cost procurement to meet both capacity and clean energy needs
- Separate prices for: (1) MW of capacity, and (2) MWh of clean energy attribute credits (CEACs)
- 7-12 year price lock-in for new resources

How would the ICCM meet capacity and clean energy needs at the lowest combined cost?

BIDS

Demand



Supply

- Total annual resource cost (\$)
- Capacity quantity (UCAP MW)
- Clean attribute quantity (CEAC)

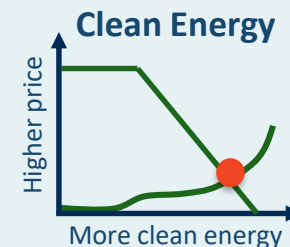
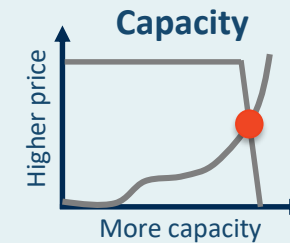
CO-OPTIMIZED AUCTION CLEARING

Similar to Current PJM Capacity Market Clearing

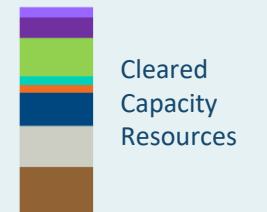
- **Objective function:** Maximize social surplus (area under demand curves minus cleared resource cost)
- **Cleared resources:** Least cost resources for meeting capacity & clean energy demand
- **Price setting:** Marginal cost of meeting incremental demand

CLEARING RESULTS

Clearing Prices

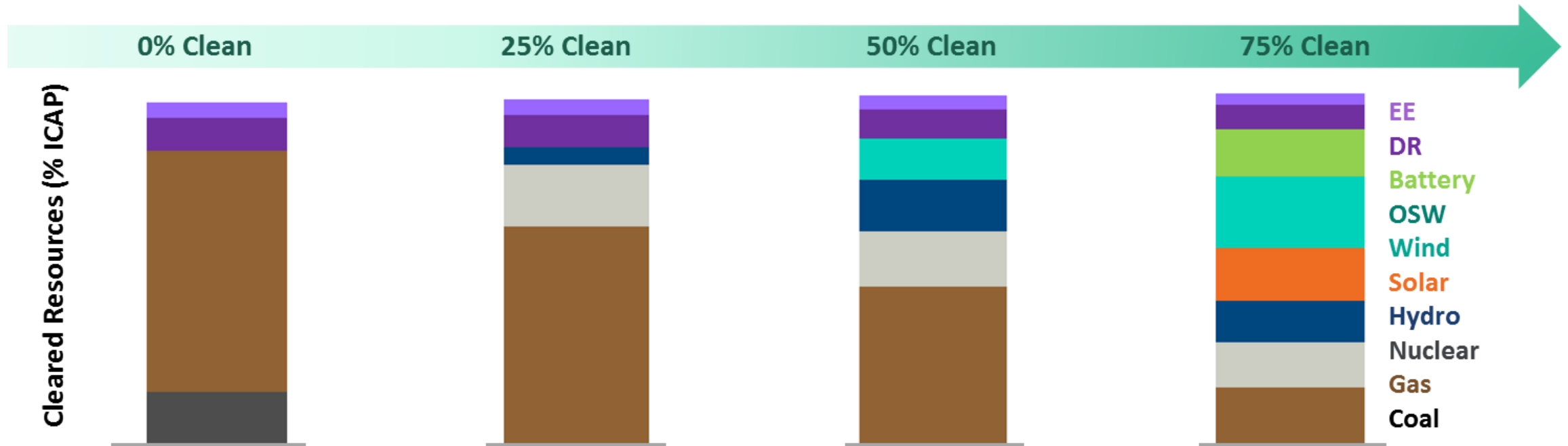


Cleared Resources



How could the ICCM guide the clean energy transition?

State mandates for clean energy would increase over time, driving a least-cost pathway to a cleaner grid



Note: Illustrative auction clearing and pricing model used to develop this example is available upon request. Simplified example is not intended to reflect PJM or New England.

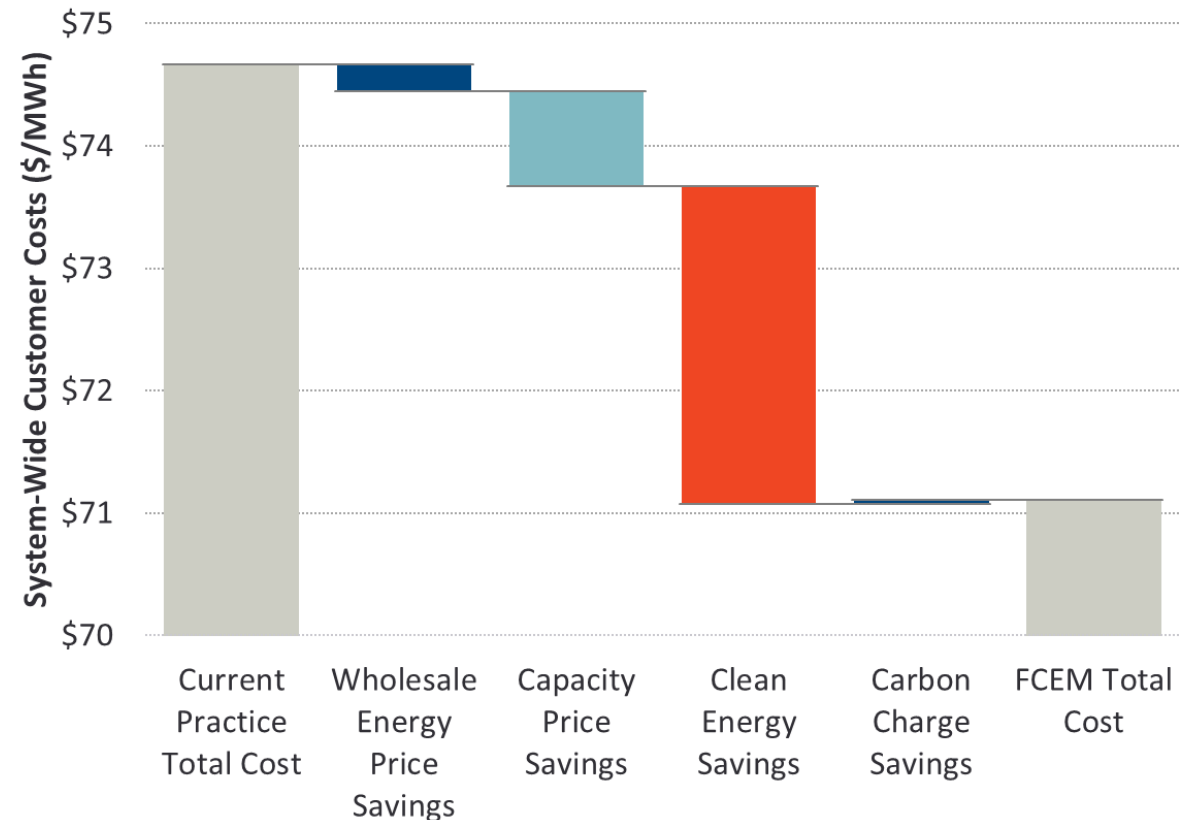
New England: Market-based procurement of clean energy could result in significant cost savings to customers

*Our New England simulations in Brattle's GridSIM model estimated that **FCEM could save customers approximately \$4.5 billion & abate 7.4 additional Megatonnes of CO₂** over ten years compared to traditional state contracting*



New England Customer Cost Savings

FCEM vs. Current Practice

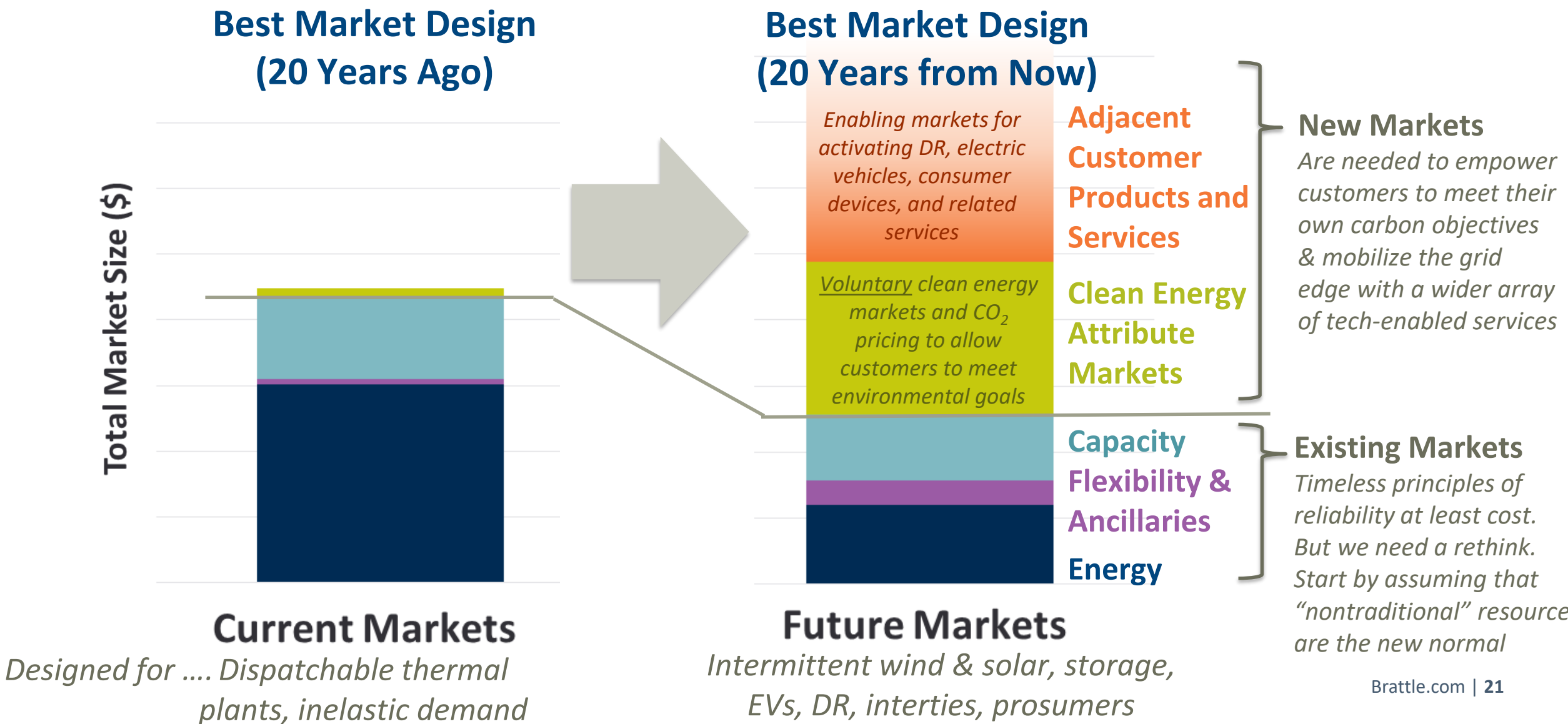


Source: Kathleen Spees, Judy Chang, DL Oates, and Tony Lee, "[A Dynamic Clean Energy Market in New England](#)," November 2017, The Brattle Group. Modeling results reported over a ten year period 2020-2029.



So What Needs to Change?

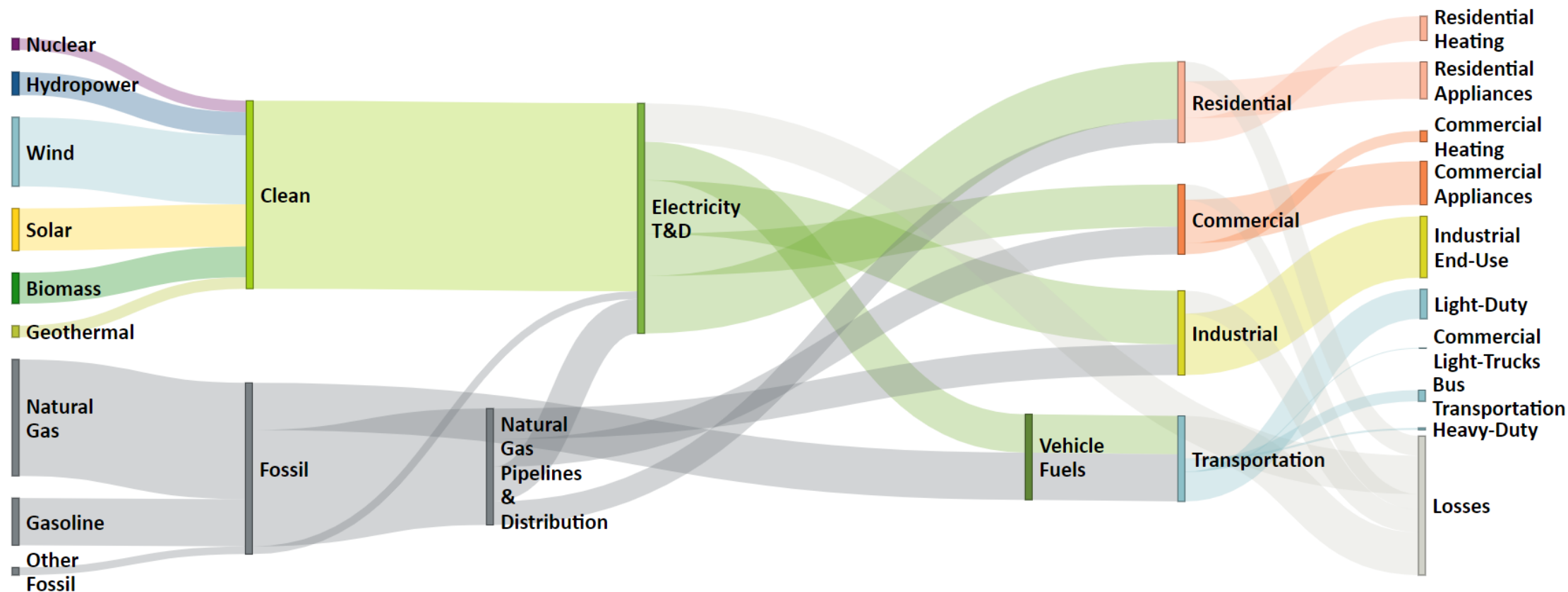
“Future markets” will be needed to unlock the promise of new technologies & competition



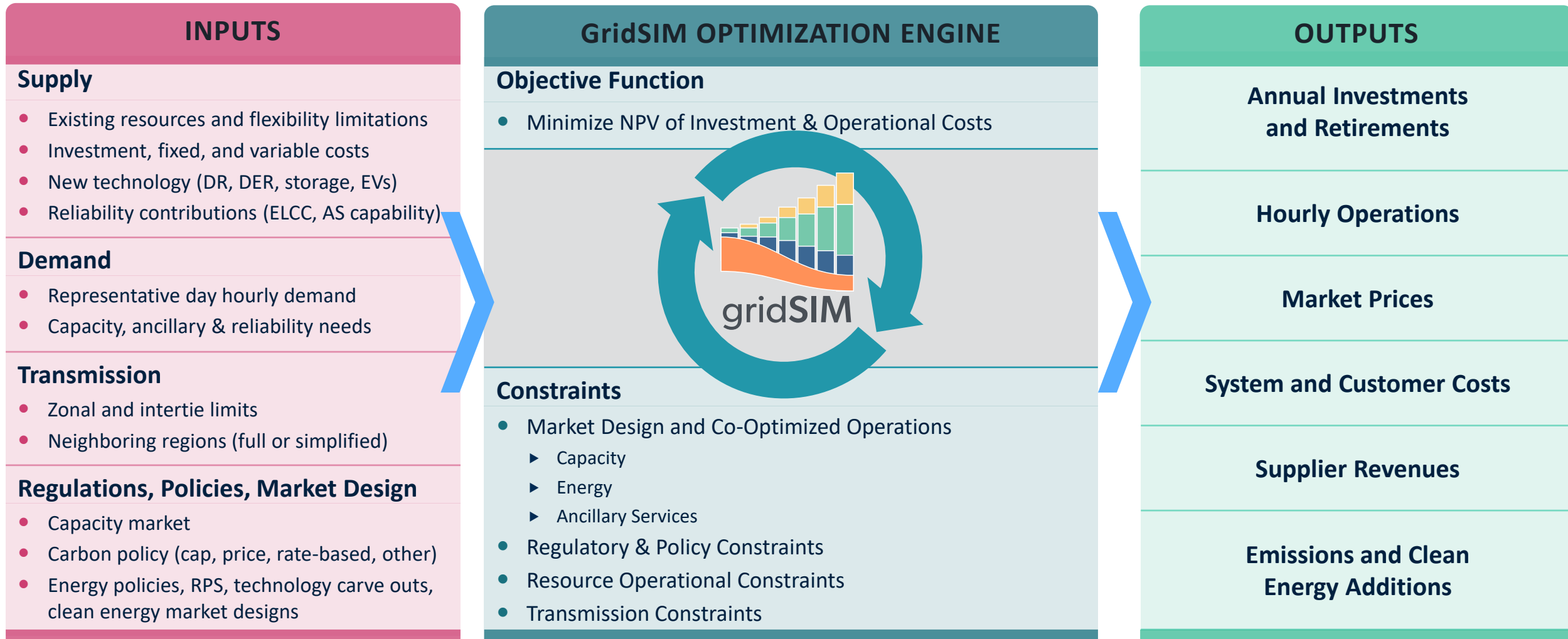
Appendix

DEEP Model: Near-term Energy Flows Prior to Economy-Wide Electrification and Decarbonization

We model flows of primary energy supply to customer energy demand across end uses and sectors, to examine cost and quantity of economy-wide carbon abatement opportunity, resulting electrification-driven demand growth, and (if relevant) multi-sector carbon market prices.



GridSIM: Brattle's Cutting-Edge Tool for Analyzing Resource Mix, Policy Levers & Market Design for Deep Decarbonization



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Dr. Kathleen Spees is a Principal at The Brattle Group with expertise in designing and analyzing wholesale electric markets and environmental policies. Dr. Spees has worked with market operators, transmission system operators, and regulators in more than a dozen jurisdictions globally to improve their market designs for capacity investments, scarcity and surplus event pricing, ancillary services, renewable integration, and enabling new technologies. She has worked with U.S. and international regulators to design and evaluate policy alternatives for achieving electricity sector and economy-wide decarbonization objectives reliably and affordably. She conducts advanced modeling analyses of wholesale power markets in the context of the future clean grid to support clients in making investment decisions, designing policies, and refining wholesale electricity market designs.

Dr. Spees earned her PhD in Engineering and Public Policy within the Carnegie Mellon Electricity Industry Center and her MS in Electrical and Computer Engineering from Carnegie Mellon University. She earned her BS in Physics and Mechanical Engineering from Iowa State University.