GE Energy

Power Market Overview

Carnegie Mellon University Pittsburgh, PA November 10, 2005

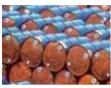




A Changing World ...



Growing Population & Energy Density



Fuel Sourcing Complexity



Increasing Environmental Requirements



Escalating Security Concerns





Technology & Talent Globalization



Heightened Investor Demands



What We're Hearing from Our Customers

Environment is a Key Issue

- We'll be living in a carbon constrained world
- Renewables can be part of the solution ... but only part
- Nuclear ... needed and becoming more likely in US
- Grid congestion still a major issue
- Permitting remains a major challenge
- Technology needs to address requirements cost-effectively





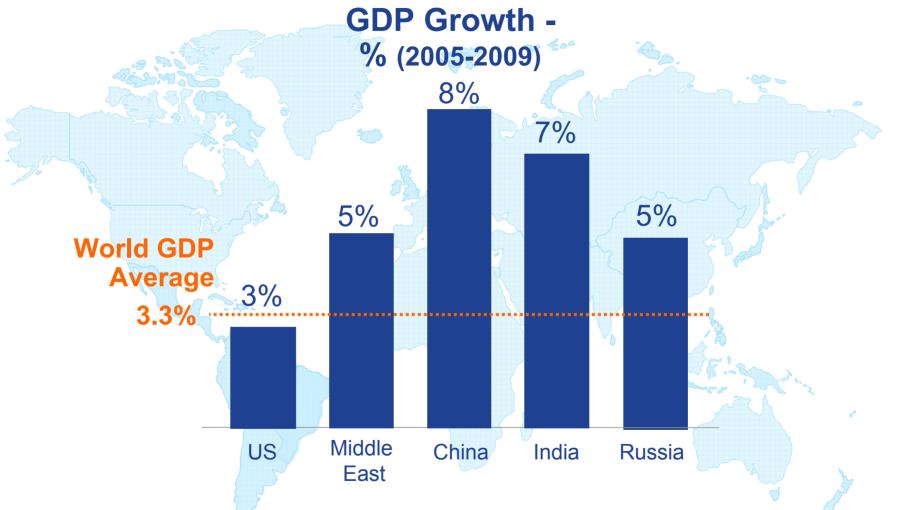
Topics

- Global outlook
- US market assessment
 - Capacity additions and reserve margin
 - Trends in fuel pricing
 - Renewed interest in coal
 - Renewables
 - Energy prices
- Energy Policy Act of 2005
- Technology Solutions





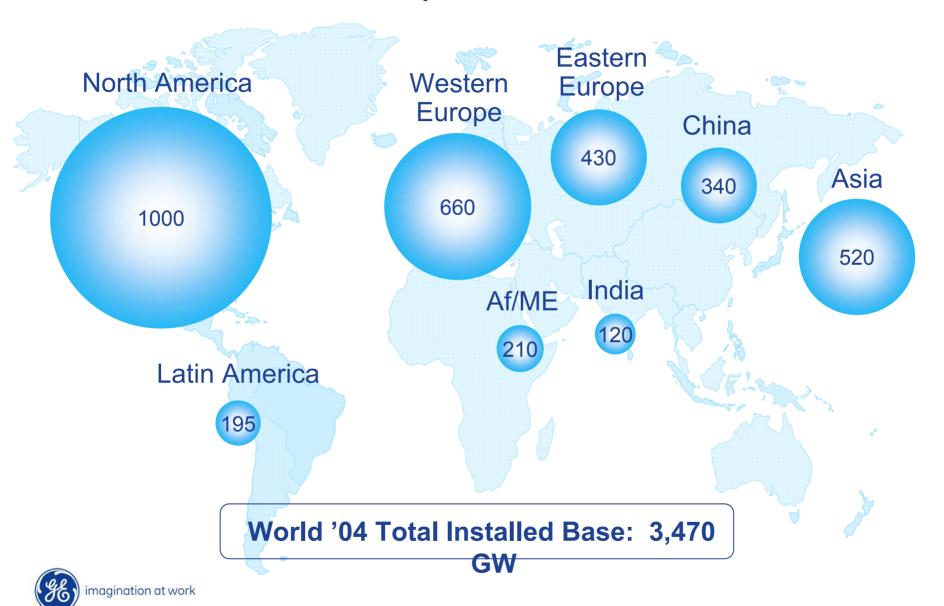
Growth Market Perspective



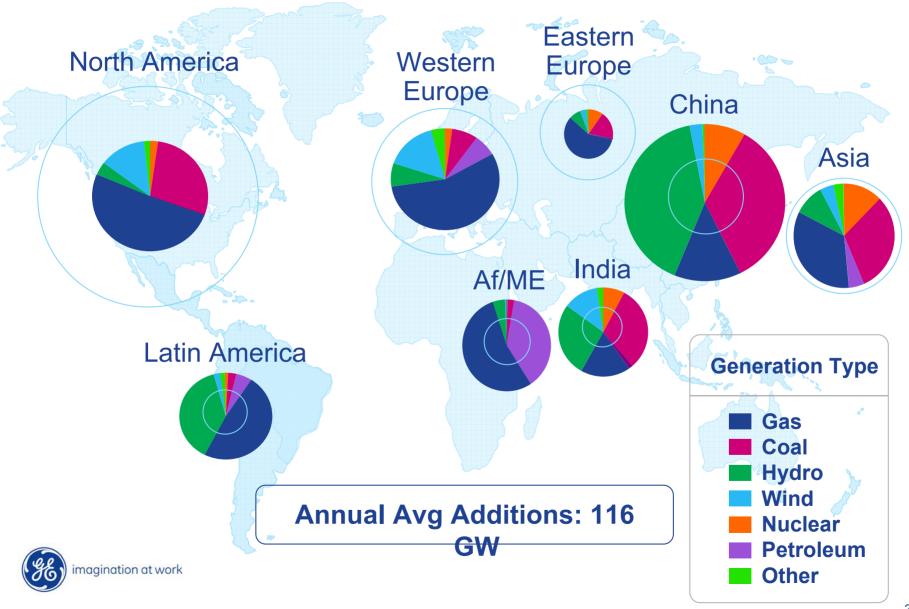
World GDP led by China, India, Middle East & Russia



Power Gen Landscape - Current



Power Gen Landscape - Future

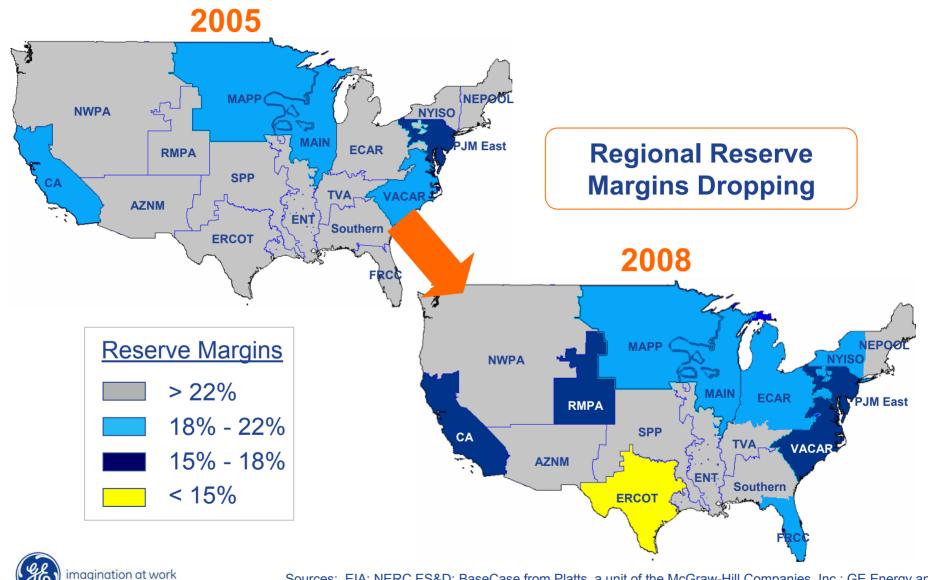


U.S. Capacity Additions and Reserve Margins

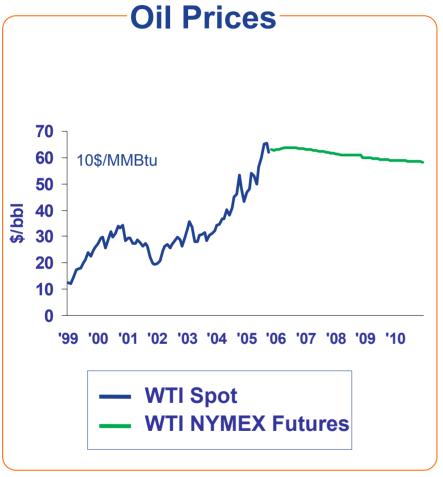


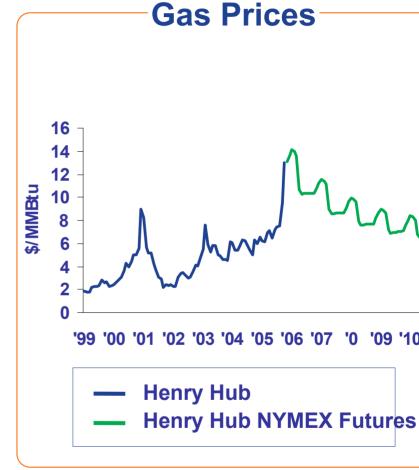


U.S. Reserve Margin by Region



Oil and Natural Gas Prices





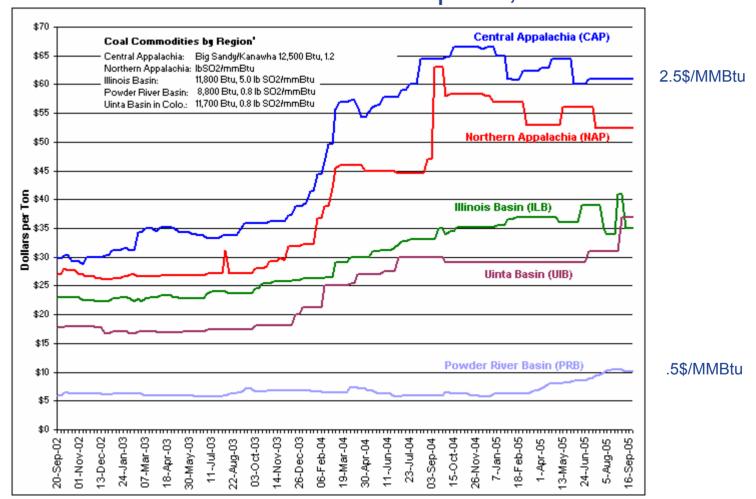
Source: EIA WTI Spot Prices; NYMEX Future Prices October 14, 2005

Source:PowerDat from Platts, a unit of the McGraw-Hill Companies; NYMEX Future Prices October 14, 2005

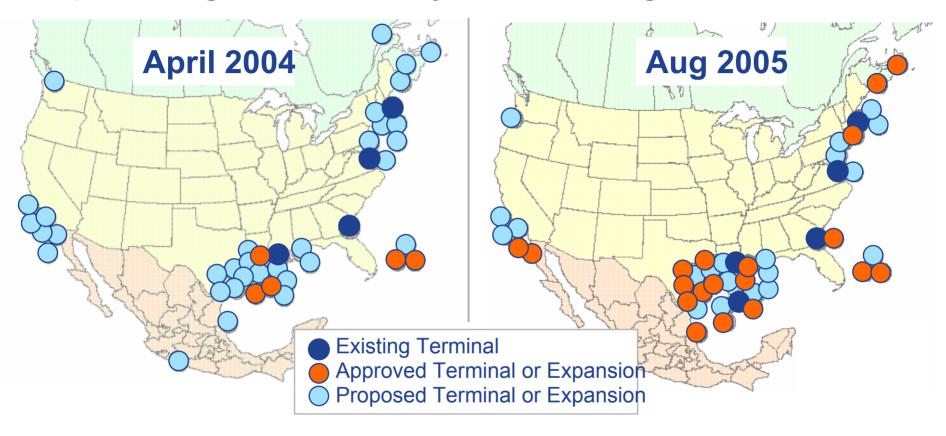


Coal Prices

Average Weekly Coal Commodity Spot Prices Business Weeks Ended Sept 23, 2005



Expanding LNG ...Key to Meeting Demand

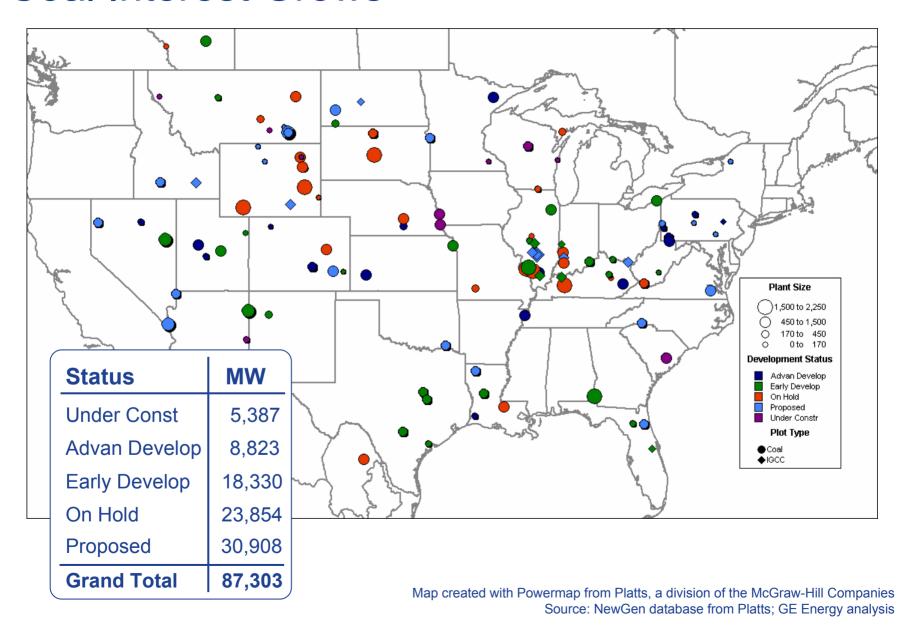


- Approved terminals and expansions total 19
- Additional 21 terminals + proposed
- Energy Policy Act of 2005 designates FERC as lead agency for siting LNG

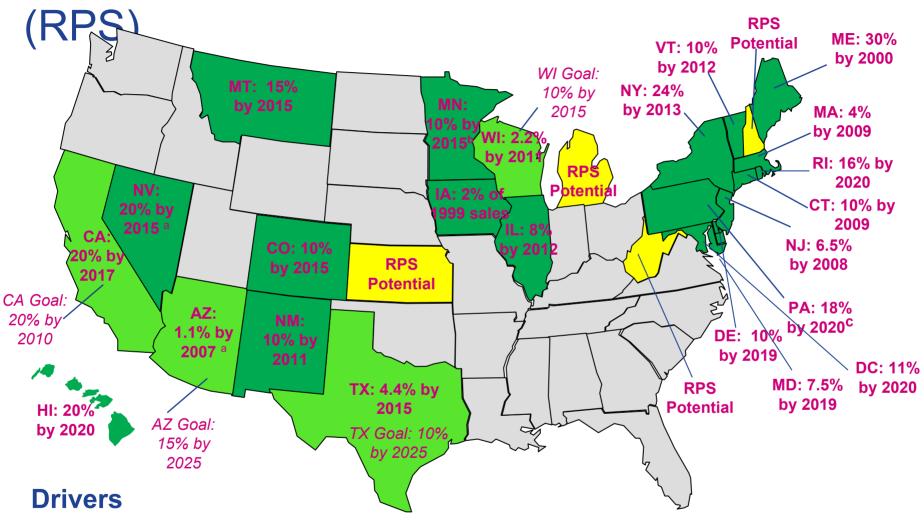




Coal Interest Grows



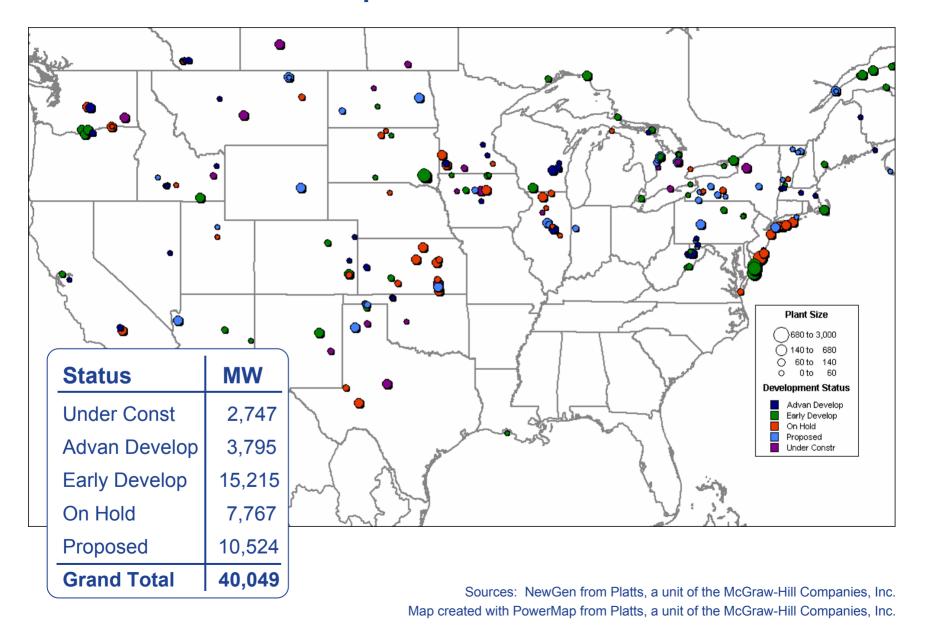
State Renewable Portfolio Standards



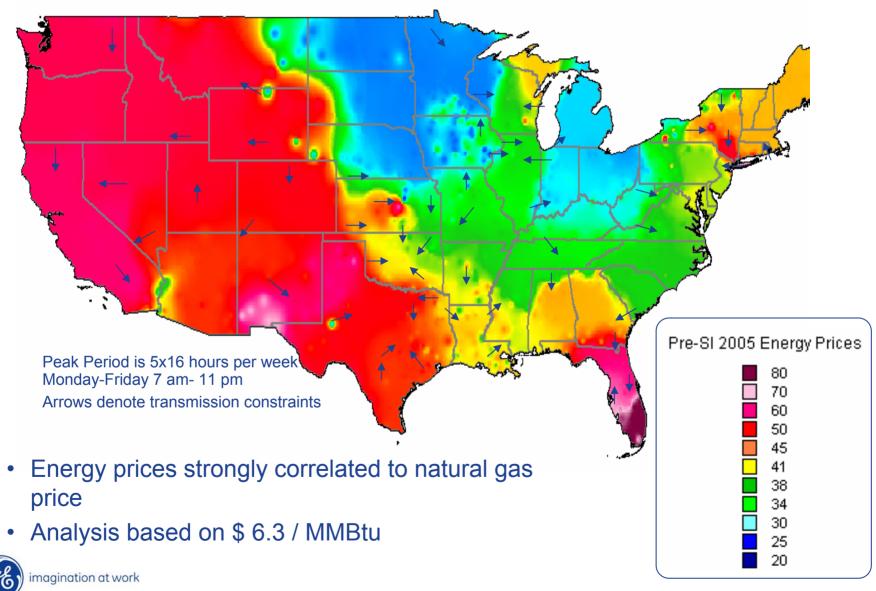
- Continued pressure to reduce emissions
- Drive toward sustainable energy production
- Renewable Portfolio Standards (RPS) and economic incentives

Note: Standards expressed as total renewable energy generation as a percent of covered companies' retail sales.

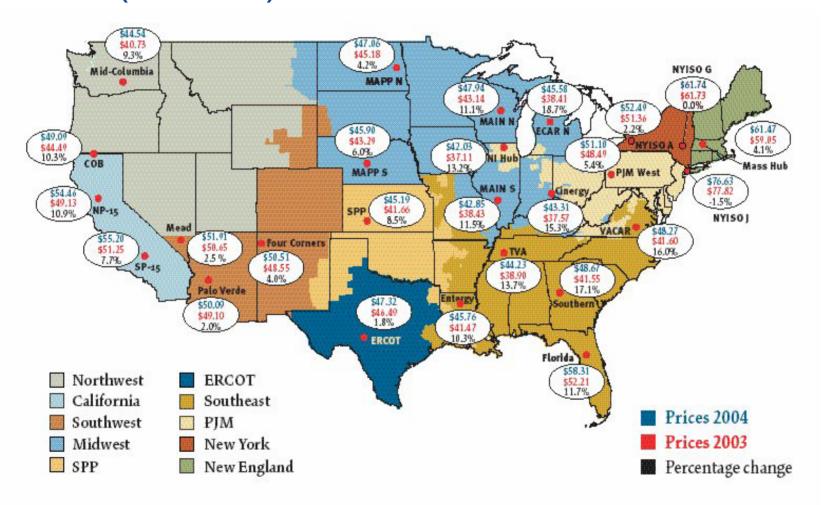
Wind Plant Development



Peak Period Energy Prices



Electric Regions with Pricing Nodes On-Peak Prices (\$/MWh)





Source: FERC 2004 State of the Market Report.

Energy Policy Act of 2005

Power Gen

- Wind: PTC Extended through Dec. 31, 2007 @ 1.9-cents per kWh (adjusted for inflation)
- IGCC: 20% investment tax credit
- IGCC: Authorizes a \$1.8 billion clean coal demonstration program at DOE
- IGCC: Authorizes DOE 80% loan guarantees for advanced technology projects
- IGCC: Authorizes a loan guarantee and a demonstration project for 'western' coals

Nuclear

- PTC @ 1.8-cents per kwh for new ESBWR and ABWR plants
- Extends Price Anderson liability through 2025
- Provides Risk Insurance for new ESBWR and ABWR up to \$500MM for the first 2 and up to \$250MM for the next 4 plants
- Authorizes DOE 80% loan guarantees for advanced technology projects
- Authorizes the Next Generation Nuclear Plant Project



Energy Policy Act of 2005

T&D & Services

- Sets Mandatory Grid Reliability Standards
- Gives x-mission siting authority to FERC if states delay approval in 'corridors of national interest'
- Provides 7-year recovery on new pollution control equipment installed on coal plants
- Provides favorable tax treatment for existing refinery and new transmission investments
- Requires FERC to provide incentive pricing for new transmission investment

Oil and Gas

- Favorable tax treatment for investments in refineries, NG distribution and gathering lines
- Designates FERC as the lead agency for LNG siting

<u>Miscellaneous</u>

- Repeals the Public Utility Holding Company Act (PUHCA)
- Creates a Climate Change Technology Program @ DOE
- Encourages states to establish net metering and smart metering requirements
- Extends Day-Light Savings Time by one month
- Residential and commercial PV investment tax credit





Observations

- National surplus persists until 2008; pockets of need emerge by 2006
- High gas and oil prices:
 - Increase CC start-stop cycles
 - Encourage LNG
 - Encourage new coal power plants
- Wind is an attractive option to fulfill Renewable goals
- Energy bill:
 - Stimulate fuel diversity and technology innovation
 - Spur investment in infrastructure modernization



Technology Solutions



Technology Solutions ... Today







- H System[™] ... 60% combined cycle efficiency platform, 10,000+ operating hours at Baglan Bay
- LMS100[®] ... aero derivative gas turbine launched ... 46% simple cycle efficiency
- Wind ... 3,300+ 1.5 MW units worldwide, offshore growth
- Gas Reciprocating Engines ... 5,000+ MW installed worldwide ... multiple fuels (bio-gas, landfill gas, coal mine gas)



Technology Solutions ... Today

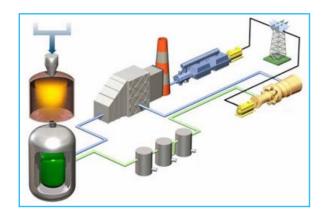


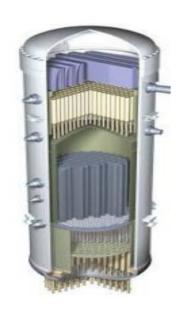


- Nuclear ... fuel / plant performance optimization ... building advanced reactors in Asia
- Environmental Services ... Hg & NOx reduction and control ... fine filtration for particulate matter
- Asset Optimization Services ... expanding to plant-wide condition monitoring and control
- **T&D** ... help utilities better manage assets, improve reliability while reducing costs
- Grid Decongestion ... use technology to maximize transmission line capacity & optimize grid capability



Technology Solutions ... Tomorrow





- (IGCC) "Cleaner Coal" ... COE parity with pulverized coal with launch plant, CAPEX parity/lower COE with mature product
- Nuclear ... U.S. next-gen units (ESBWR)
 driven by DOE 2010 program & U.S.Energy
 bill.
 Global growth in Asia and emerging areas
- Solar ... cost of energy from 30¢/kWhr to 10¢ by 2010. Grid connected or stand alone
- Solid Oxide Fuel Cells ... 5 MW, 65% + efficiency, available in 2010+



Our Global Customers Want....

- ➤ Lower Environmental Impacts, including reduced GHG emissions
- > Higher Efficiency
- > Fuel Flexibility
- Greater Operating Flexibility
- ➤ Lower O&M Costs





We've Responded with a Massive Growth Spend New Product/Service

New Product Investment

'98

+3X

New Product/Service Launches



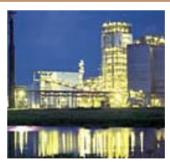


3.6MW Wind Turbine



'05

LMS100[®] Aeroderivative



Cleaner Coal IGCC



H System[™]
Combined
Cycle



GE Energy

Power Market Overview

Hamid Elahi



Thank You