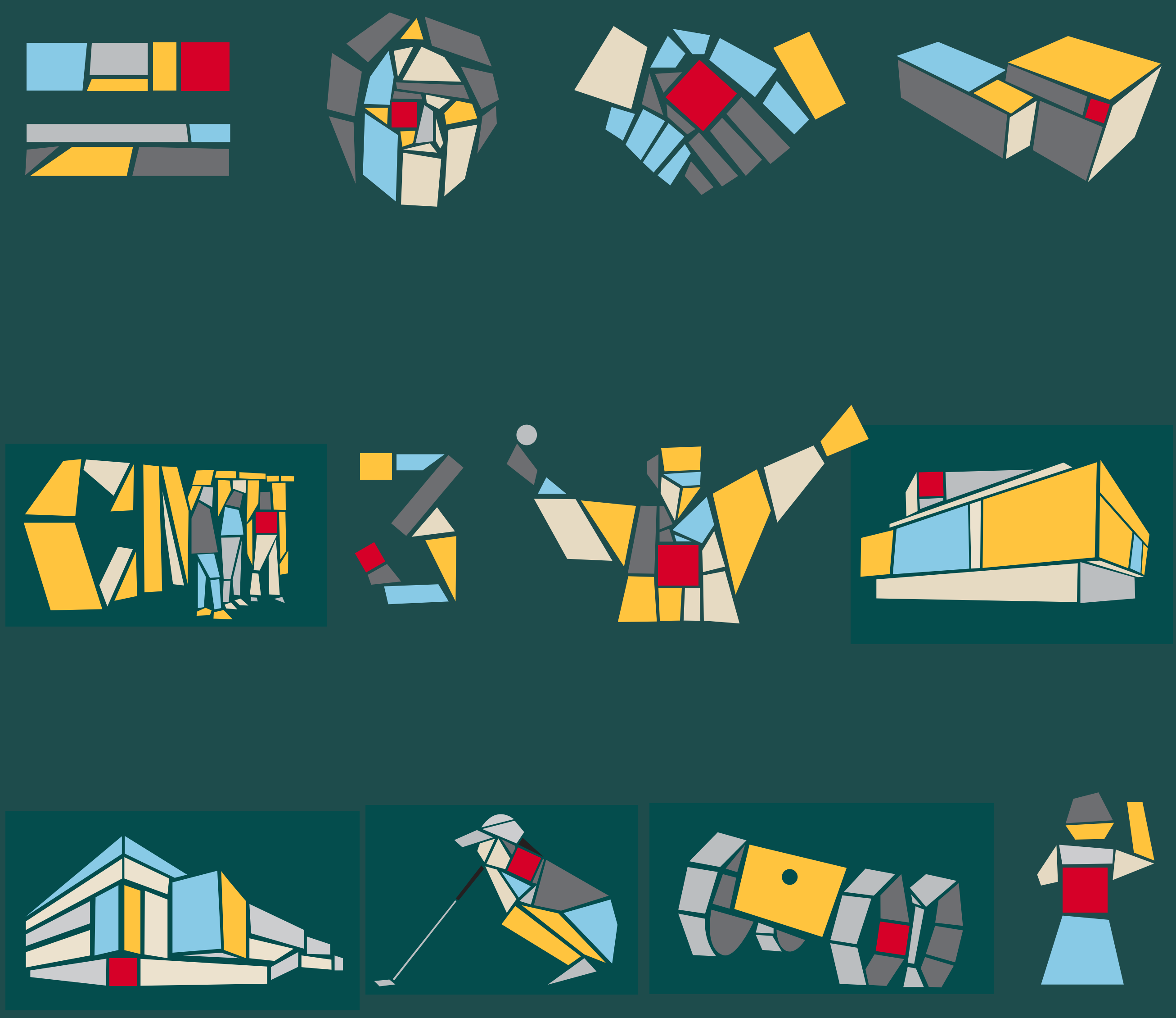
SHAPING THE FUTURE

ANNUAL FINANCIAL REPORT 2023–2024

Carnegie Mellon University



SHAPING THE FUTURE

At Carnegie Mellon University, we're conducting breakthrough research and fostering collaboration in spaces that bring form to possibilities. But our impact extends far beyond the boundaries of our university. By blending the power of next generation technology with human intelligence and creativity, we deliver innovations and ideas that solve societal problems — opening new possibilities, reshaping the way the world works, and transforming how people live. **That's our mission, our passion and our purpose.**

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FACTS AND FIGURES

Type of University
A private, global research university granting over 5,600 bachelor's, master's and doctoral degrees each year.

Colleges and Schools
College of Engineering
College of Fine Arts
Dietrich College of Humanities and Social Sciences
Heinz College of Information Systems and Public Policy
Mellon College of Science
School of Computer Science
Tepper School of Business

Student Community
7,607 undergraduates,
6,319 master's students,
2,223 doctoral students and
189 non-degree or certificate-only students

World-Class Workforce
6,556 total employees
1,586 faculty
4,970 staff

Engaged Alumni Network
127,691 alumni

Carnegie Mellon Faculty and Alumni Award Highlights
20 Nobel Prize Laureates
71 Members, National Academy of Engineering
22 Members, National Academy of Sciences
6 Members, National Academy of Medicine
2 Members, National Academy of Public Administration
142 Emmy Award Winners
60 Tony Award Winners
13 Academy Award Winners
2 Stockholm Prize in Criminology Recipients
13 Turing Award Recipients

Tartans Athletics
Carnegie Mellon's teams are "The Tartans;" NCAA Division III classification; founding member of the University Athletic Association with 19 varsity sports teams and two NCAA Division III national championships.

Birthplace of Big Ideas
Carnegie Mellon has been at the forefront of social and technological transformation since its founding and is world-renowned for its entrepreneurial spirit. Carnegie Mellon is the birthplace of technologies like artificial intelligence, autonomous vehicles and Java programming language; the university is also an innovator in academics, as the first American university to confer degrees in drama, the first in the U.S. to offer bachelor's degrees in artificial intelligence and the first university robotics program in the world.

CMU History
Founded in 1900 by industrialist and philanthropist Andrew Carnegie as a technical school serving working-class Pittsburgh; became Carnegie Institute of Technology in 1912; merged with the Mellon Institute in 1967 to become Carnegie Mellon University.

Physical Footprint
122.3-acre Pittsburgh campus;
122 campus owned buildings;
two branch campuses in Doha, Qatar and Silicon Valley, California.

Part of the Pittsburgh Renaissance
Carnegie Mellon's main campus is approximately five miles east of downtown Pittsburgh, Pennsylvania, bordered by the 500-acre Schenley Park and three culturally vibrant residential neighborhoods. CMU has been a key partner in the Pittsburgh and Southwestern Pennsylvania region's development as a hub of technological innovation, sustainability and culture.

Global Impact
Carnegie Mellon is a global university, with students, alumni and faculty from almost every country on the planet and research partnerships worldwide. CMU has over 20 degree-granting locations around the world including CMU-Africa in Kigali, Rwanda — the only American research university with master's degree programs and full-time faculty, staff and operations on the African continent.

For more information about Carnegie Mellon, please contact:
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Carnegie Mellon University
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Pittsburgh, PA 15213-3890
Phone: 412-268-2900
cmu.edu
cmu.edu/news

INDEPENDENT AUDITORS' REPORT AND CONSOLIDATED FINANCIAL STATEMENTS

KPMG LLP
BNY Mellon Center
Suite 3400
500 Grant Street
Pittsburgh, PA 15219-2598

Independent Auditors' Report

The Board of Trustees
Carnegie Mellon University:

Opinion

We have audited the consolidated financial statements of Carnegie Mellon University (the University), which comprise the consolidated statements of financial position as of June 30, 2024 and 2023, and the related consolidated statements of activities and cash flows for the years then ended, and the related notes to the consolidated financial statements.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the University as of June 30, 2024 and 2023, and the changes in its net assets and its cash flows for the years then ended in accordance with U.S. generally accepted accounting principles.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are required to be independent of the University and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with U.S. generally accepted accounting principles, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the University's ability to continue as a going concern for one year after the date that the consolidated financial statements are issued.

Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

KPMG

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the University's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the consolidated financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the University's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

KPMG LLP

Pittsburgh, Pennsylvania
October 16, 2024

CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

June 30, 2024 and 2023 *(dollars in thousands)*

	2024	2023
Assets		
Cash and cash equivalents *(Note 2)*	$902,532	$981,061
Accrued interest and dividends	5,915	4,943
Accounts receivable, net *(Note 4)*	94,185	89,016
Pledges receivable, net *(Note 5)*	305,714	331,211
Student loans receivable, net *(Note 4)*	3,975	5,296
Investments *(Note 6 and Note 8)*	4,238,400	3,966,197
Assets held in trust by others *(Note 8)*	12,350	11,207
Unexpended bond proceeds *(Note 11)*	23,045	29,952
Prepaid expenses and other assets *(Note 2)*	67,444	60,274
Right-of-use assets *(Note 9)*	133,634	60,218
Land, buildings and equipment, net *(Note 10)*	1,387,925	1,310,589
Total assets	$7,175,119	$6,849,964
Liabilities		
Accounts payable and other liabilities *(Note 2)*	$217,291	$216,789
Deferred revenue *(Note 4)*	113,781	164,464
Federal student loan funds *(Note 2)*	4,450	5,034
Present value of split interest agreement obligations *(Note 2)*	14,212	14,446
Lease obligations *(Note 9)*	136,514	61,307
Debt obligations *(Note 11)*	820,131	830,815
Total liabilities	$1,306,379	$1,292,855
Net assets		
Without donor restrictions *(Note 12)*	$2,434,106	$2,265,942
With donor restrictions *(Note 12)*	3,434,634	3,291,167
Total net assets	$5,868,740	$5,557,109
Total liabilities and net assets	**$7,175,119**	**$6,849,964**

The accompanying notes are an integral part of these consolidated financial statements.

CONSOLIDATED STATEMENT OF ACTIVITIES

Year ended June 30, 2024 *(dollars in thousands)*

	Without Donor Restrictions	With Donor Restrictions	Total
Revenue and other support			
Tuition and other educational fees revenue, net of financial aid *(Note 4)*	$717,708	$ -	$717,708
Sponsored projects revenue *(Note 4)*			
Software Engineering Institute	148,763	-	148,763
Advanced Robotics for Manufacturing Institute	27,176	-	27,176
Other grants and contracts	341,832	-	341,832
Investment income	140,873	17,823	158,696
Contributions revenue *(Note 5)*	23,114	149,326	172,440
Auxiliary services revenue	80,618	-	80,618
Other revenue sources *(Note 2)*	68,925	-	68,925
Net assets released from donor restrictions	132,841	(132,841)	-
Total revenue and other support	$1,681,850	$34,308	$1,716,158
Expenses *(Note 14)*			
Salaries	$859,945	$ -	$859,945
Benefits	191,883	-	191,883
Other operating expenses	431,341	-	431,341
Depreciation and amortization	88,766	-	88,766
Interest expense	26,712	-	26,712
Total expenses	$1,598,647	$ -	$1,598,647
Increase in net assets before nonoperating activities	$83,203	$34,308	$117,511
Nonoperating activities			
Net realized/unrealized gains on investments *(Note 6)*	$21,621	$144,889	$166,510
Other *(Note 2)*	18,318	2,893	21,211
Post-retirement plan changes other than net periodic benefit costs *(Note 16)*	6,399	-	6,399
Net assets released from restrictions for capital	38,623	(38,623)	-
Total nonoperating activities	$84,961	$109,159	$194,120
Increase in net assets	$168,164	$143,467	$311,631
Net assets			
Beginning of year	**$2,265,942**	**$3,291,167**	**$5,557,109**
End of year	**$2,434,106**	**$3,434,634**	**$5,868,740**

The accompanying notes are an integral part of these consolidated financial statements.

CONSOLIDATED STATEMENT OF ACTIVITIES

Year ended June 30, 2023 *(dollars in thousands)*

	Without Donor Restrictions	With Donor Restrictions	Total
Revenue and other support			
Tuition and other educational fees revenue, net of financial aid *(Note 4)*	$714,396	$ -	$714,396
Sponsored projects revenue *(Note 4)*			
Software Engineering Institute	132,751	-	132,751
Advanced Robotics for Manufacturing Institute	24,318	-	24,318
Other grants and contracts	336,953	-	336,953
Investment income	107,284	15,818	123,102
Contributions revenue *(Note 5)*	26,556	224,720	251,276
Auxiliary services revenue	72,002	-	72,002
Other revenue sources *(Note 2)*	70,591	-	70,591
Net assets released from donor restrictions	109,774	(109,774)	-
Total revenue and other support	$1,594,625	$130,764	$1,725,389
Expenses *(Note 14)*			
Salaries	$807,236	$ -	$807,236
Benefits	174,641	-	174,641
Other operating expenses	388,393	-	388,393
Depreciation and amortization	83,236	-	83,236
Interest expense	22,886	-	22,886
Total expenses	$1,476,392	$ -	$1,476,392
Increase in net assets before nonoperating activities	$118,233	$130,764	$248,997
Nonoperating activities			
Net realized/unrealized (losses) gains on investments *(Note 6)*	$(8,204)	$53,122	$44,918
Other *(Note 2)*	5,882	3,360	9,242
Post-retirement plan changes other than net periodic benefit costs *(Note 16)*	456	-	456
Net assets released from restrictions for capital	9,111	(9,111)	-
Total nonoperating activities	$7,245	$47,371	$54,616
Increase in net assets	$125,478	$178,135	$303,613
Net assets			
Beginning of year	**$2,140,464**	**$3,113,032**	**$5,253,496**
End of year	**$2,265,942**	**$3,291,167**	**$5,557,109**

The accompanying notes are an integral part of these consolidated financial statements.

CONSOLIDATED STATEMENTS OF CASH FLOWS

Years ended June 30, 2024 and 2023
(dollars in thousands)

The accompanying notes are an integral part of these consolidated financial statements.

	2024	2023
Cash flows from operating activities		
Increase in net assets	$311,631	$303,613
Adjustments to reconcile increase in net assets to net cash provided by operating activities:		
Realized and unrealized gains on investments, net	(231,908)	(100,641)
Depreciation and amortization	88,766	83,236
Amortization of right-of-use assets	17,035	14,868
Amortization of bond premium and bond issuance costs, net	(8,757)	(6,132)
Gifts in kind	(254)	(512)
(Gains) losses on asset dispositions	(14,426)	367
Contributions for land, buildings, and equipment and endowment	(83,217)	(83,572)
Provision for bad debt and other allowances	6,027	6,336
Assets held in trust by others	(138)	60
(Increase)/Decrease in assets:		
Accrued interest and dividends	(972)	(2,387)
Accounts receivable, net	(7,001)	4,933
Pledges receivable, net	21,303	(97,831)
Other assets	(7,672)	(907)
Increase/(Decrease) in liabilities:		
Accounts payable and other liabilities	1,055	(17,009)
Operating lease obligations	(15,193)	(14,449)
Deferred revenue	(50,682)	(7,603)
Present value of split interest agreements payable	(235)	(2,178)
Net cash provided by operating activities	**$25,362**	**$80,192**
Cash flows from investing activities		
Proceeds from sale and maturity of investments	$1,231,975	$1,351,296
Purchases of investments	(1,273,275)	(1,212,653)
Purchases of land, buildings and equipment	(170,476)	(169,373)
Proceeds from the sale of property, plant and equipment	18,808	-
Federal loan programs	(584)	(1,265)
Disbursements of loans to students	(32)	(27)
Repayments of loans from students	1,353	1,252
Net cash used for investing activities	**$(192,231)**	**$(30,770)**
Cash flows from financing activities		
Proceeds from issuance of debt, including bond premium	$112,857	$90,000
Repayments of debt obligations	(114,151)	(11,365)
Payment of debt issuance costs	(633)	-
Contributions for land, buildings, and equipment and endowment	83,360	85,172
Net cash provided by financing activities	**$81,433**	**$163,807**
Net (decrease) increase in cash and cash equivalents, and restricted cash	**$(85,436)**	**$213,229**
Cash, cash equivalents and restricted cash at beginning of year	1,011,013	797,784
Cash, cash equivalents and restricted cash at end of year	**$925,577**	**$1,011,013**
Cash and cash equivalents	$902,532	$981,061
Unexpended bond proceeds *(Note 11)*	23,045	29,952
Total cash, cash equivalents and restricted cash	**$925,577**	**$1,011,013**
Non-cash transactions		
Non-cash gift in kind	$1,527	$2,240
Increase (decrease) in accounts payable and accrued liabilities for land, buildings and equipment	(863)	5,843
Non-cash stock contributions	48	1,200
Lease obligations arising from obtaining right-of-use assets	90,400	7,509

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

1. CARNEGIE MELLON

Carnegie Mellon University ("Carnegie Mellon" or "the university") is a private, not-for-profit educational and research institution. Carnegie Mellon currently enrolls approximately 16,300 students and granted approximately 6,300 bachelor's, master's and doctoral degrees in the last academic year. Approximately 77% of undergraduate students are from the United States of America. International students comprise approximately 23% of undergraduate, 68% of master's and 55% of Ph.D. students.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Accounting and Reporting

The accompanying consolidated financial statements have been prepared on the accrual basis of accounting in accordance with U.S. generally accepted accounting principles ("GAAP") and include the accounts of Carnegie Mellon as well as the Software Engineering Institute ("SEI") and other majority-owned entities. The consolidated entities are Advanced Robotics for Manufacturing Institute ("ARM Institute"), Benjamin Garver Lamme Scholarship Fund, Jack G. Buncher Charitable Fund for Carnegie Mellon, iCarnegie, Inc. and Carnegie Innovations, LLC. During the fiscal year ended June 30, 2024, iCarnegie, Inc. and Carnegie Innovations, LLC ceased operations and have filed certificates of dissolution. All significant inter-entity transactions and balances have been eliminated in consolidation. Carnegie Mellon is a joint sponsor with the University of Pittsburgh in MPC Corporation ("MPC"), a beneficiary of The Dietrich Foundation, and an owner as a tenant in common of the Bellefield Boiler Plant. The activities of MPC, The Dietrich Foundation and the Bellefield Boiler Plant are not consolidated in Carnegie Mellon's consolidated financial statements (see *Note 17*).

The SEI is a federally funded research and development center (FFRDC) sponsored by the U.S. Department of Defense ("DoD") and operated by the university. The most recent contract provided a five-year initial term ended in June 2020 plus a five-year renewal option, which was exercised in July 2020. The ARM Institute, a nonprofit venture led by Carnegie Mellon, was awarded a contract by the DoD to launch an advanced robotics manufacturing institute in Pittsburgh. The initial seven-year term of the contract ended in January 2024. At that time, the contract was renewed for a five-year term with an additional option to renew for another five years after 2028.

Carnegie Mellon's net assets and revenues, expenses, gains and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

Without Donor Restrictions
Net assets that are not subject to donor-imposed stipulations.

With Donor Restrictions
Net assets subject to specific donor-imposed or legal stipulations that can be fulfilled by actions of Carnegie Mellon pursuant to those stipulations or that expire by the passage of time. Also included in this category are net assets subject to donor-imposed stipulations requiring the assets be maintained in perpetuity. Generally, the donors of these assets permit Carnegie Mellon to use all or part of the income earned on the related investments for general or specific purposes. Other restricted items in this category include annuity and life income gifts where the ultimate purpose of the proceeds is donor restricted.

Revenues are reported as increases in net assets without donor restrictions unless use of the related assets is limited by donor imposed restrictions. Expenses are reported as decreases in net assets without donor restrictions. Gains and losses on investments and other assets or liabilities are reported as increases or decreases in net assets without donor restrictions unless their use is restricted by the donor or by law. Expiration or satisfaction of donor restrictions on net assets are reported as net assets released from donor restrictions.

Cash Equivalents

Cash equivalents include highly liquid investments with original maturities of three months or less when purchased. Cash equivalents are recorded at cost, which approximates fair value. These balances are held at the university's custodians, prime brokers, clearing agents and banking institutions for investment and working capital purposes. Cash equivalents held within investments are held for long-term purposes and not considered cash equivalents for purposes of the statements of cash flow.

Investments

All investments held by Carnegie Mellon are reported at fair value. The fair value of marketable debt and equity securities is based on published current market prices in active securities markets. The fair value of certain investments structured as investment companies is based on the net asset value of such investments and generally is estimated by external investment managers.

As a practical expedient, the university is permitted to estimate fair value of an investment in an investment company, at the measurement date, using the reported net asset value (NAV) without further adjustment unless the university expects to sell the investment at a value other than NAV or if the NAV is not calculated in accordance with fair value principles. Investments measured under the net asset value practical expedient primarily consist of the university's ownership in alternative investments (principally limited partnership interests in private equity, real estate, natural resources and hedge funds) and certain investments in commingled funds.

Carnegie Mellon reviews and evaluates the valuation methods and assumptions used by investment managers in determining fair value NAV. Those estimated fair values may differ significantly from values that would result had a ready market for these securities existed. *Note 8* - *Fair Value* provides additional information about inputs used to determine fair value for investments. Investments received as a gift are reflected as contributions at their fair value at the date of the gift.

Gains and losses, dividends and interest income from investments are reported in the consolidated statements of activities. Internal and external investment management fees and expenses are netted against investment returns.

Investment securities, in general, are exposed to various risks, such as interest rate, credit and overall market volatility. Due to the level of risk associated with certain investment securities, changes could materially affect the amounts reported in the Consolidated Statements of Financial Position.

Endowment

Investment policy for endowment assets is the responsibility of the Investment Committee of the Board of Trustees. Substantially all endowment assets are managed by outside investment managers and overseen by the university's Investment Office.

Endowment net assets without donor restrictions include Carnegie Mellon funds, gifts without restrictions from donors and any accumulated income, gains and appreciation thereon, which is intended to remain in the endowment for the long-term support of Carnegie Mellon activities, but may be expended under trustee authorization. Also included is interest and dividend income on donor-restricted endowment assets where distribution of such income is not subject to a donor restriction.

Endowment net assets with donor restrictions include gifts and any accumulated income, gains and appreciation thereon which donor restrictions require to be retained in perpetuity to provide a permanent source of support for the university. Also included are accumulated income, gains and appreciation on endowment assets where distribution/spending of such returns is restricted by the donor. The trustees of Carnegie Mellon must annually authorize release of endowment gains according to Pennsylvania law. This classification also includes term endowments and endowment gifts whereby the donor permits distributions of the principal amount of the gift and accumulated appreciation.

All endowment funds participate in a Carnegie Mellon investment pool. The investment pool provides income to its respective participants. Such income is used for the specific purpose prescribed by the donor or, if the purpose was not prescribed by the donor, the income is deemed to be without donor restrictions and used for general purposes. New endowment funds or additions to existing funds are assigned shares in the investment pool based upon the per-share market value at the end of the previous month. Income distributions from the investment pool are based upon the number of shares held by each participant and the approved spending rate (see *Note 7*). Income distributions from the investment pool are based upon the "total return concept." Component amounts of total return not distributed currently are reinvested in the investment pool and are available for distribution from the endowment assets in future years.

Assets Held in Trust by Others

Assets held in trust by others include the value of Carnegie Mellon's beneficial interest in perpetual trusts and irrevocable trusts held by outside trustees. The present value of the perpetual trusts' estimated future cash receipts, which are measured by the fair value of the assets contributed to the trust, are recognized as assets and contribution revenues at the dates the trusts are established. The assets are adjusted periodically for changes in market values.

Various donors have established irrevocable trusts whereby Carnegie Mellon holds a remainder interest in the trust or is entitled to distributions over the life of the trusts. The present value of the portion of the trusts estimated to be distributable to Carnegie Mellon over the life of the trusts or upon the termination of the trusts are recorded as assets and contribution revenues at the dates the trusts are established. The assets are adjusted periodically for changes in market value.

Unexpended Bond Proceeds

Unexpended bond proceeds in the amount of $23.0 million and $30.0 million as of June 30, 2024 and 2023, respectively, represent cash proceeds from the issuance of Series 2022 C bonds in February 2022. The unexpended bond proceeds are held by a trustee under the respective bond indenture for capital expenditures. See *Note 11* for more information.

Prepaid Expenses and Other Assets

Prepaid expenses represent items such as prepaid insurance, prepaid rentals and other contractual payments made in advance of their use or consumption. Amounts are expensed and amortized over the periods to which the charges relate. Other assets include deferred compensation plan assets, interest rate swap assets and other costs incurred that will result in benefits to future periods.

Right-of-use Assets and Lease Obligations

Operating lease right-of-use ("ROU") assets and operating lease obligations are recognized based on the present value of the future minimum lease payments over the lease term at commencement date. As the university's leases generally do not provide an implicit rate, the university's incremental borrowing rate at commencement date is used to determine the present value of future payments. The operating lease ROU asset also includes any lease payments made and excludes lease incentives and any initial direct costs incurred. The university's operating lease ROU assets and operating lease obligations are calculated including options to extend the lease when it is reasonably certain that the university will exercise that option. Lease expense for minimum lease payments is recognized on a straight-line basis over the lease term.

Land, Buildings and Equipment

Land, buildings and equipment are recorded at cost at the date of acquisition or, if acquired by gift, at the fair value as of the date of the gift. Additions to plant assets are capitalized while scheduled maintenance and minor renovations are expensed to operations. Buildings and equipment are reflected net of accumulated depreciation which is calculated on a straight-line basis over the estimated useful lives. Carnegie Mellon capitalizes interest during periods of construction. Carnegie Mellon reviews its land, buildings, equipment and other long-lived assets for impairment whenever events or circumstances indicate that the carrying amount may not be recoverable.

Donated works of art, historical treasures and similar assets have been recognized at their estimated fair value based upon appraisals or similar valuations at the date of acquisition. If purchased, the assets are recognized at cost. The assets are depreciated over 99 years.

Accounts Payable and Other Liabilities

Accounts payable and other liabilities include accounts payable, accrued payroll and benefits, interest rate swap liabilities and other accrued expenses.

Federal Student Loan Funds

This liability represents Perkins loan funds provided to students by the federal government through Carnegie Mellon. Carnegie Mellon is required to collect the loans on behalf of the federal government. The federal government did not renew the Perkins loan program after September 30, 2017, and did not allow disbursements to be made after June 30, 2018. The university has elected to retain the outstanding loans in lieu of assigning the loans to the federal government. The liability will be repaid over the years that loan repayments are received from student borrowers. During the years ended June 30, 2024 and 2023, $0.6 million and $1.3 million was repaid to the federal government, respectively. The amounts due from the students are reported in the Consolidated Statements of Financial Position as a component of student loans receivable, net.

Present Value of Split Interest Agreement Obligations

Carnegie Mellon's split interest agreements with donors consist primarily of gift annuities, unitrusts, lead trusts, charitable remainder annuity trusts and life income agreements. Assets held under these agreements are included in investments. Generally, contribution revenues are recognized at the dates the agreements are established, after recording liabilities for the present value of the estimated future payments to be made to the beneficiaries. The liabilities are adjusted during the term of the trusts for changes in the value of the assets, accretion of the discount and other changes in the estimates of future benefits. The discount rates utilized for split interest agreements range from 0.4% to 6.0%. Distributions from the trusts are recorded in accordance with the donor's stipulations as contributions and the carrying value of the assets are adjusted for changes in the fair value of the trust assets.

Operating Activities

Carnegie Mellon's measure of operations without donor restrictions includes revenue from tuition, sponsored projects, investment return distributed according to Carnegie Mellon's spending policy, contributions without donor restrictions, contributions for programs, revenues from auxiliary services and other sources, and net assets released from donor restrictions. Operating expenses are reported by natural classification.

Revenue Recognition from Contracts with Customers

Revenue is recognized when control of the promised goods or services is transferred to customers in an amount that reflects the consideration the university expects to be entitled to receive in exchange for those goods and services.

Contributions Revenue

Contributions include gifts, grants and unconditional promises to give that are recognized as revenue, at fair value, in the period such commitments are received. Conditional promises to give may be subject to both a barrier to entitlement and a right of return of unused funds. Such contributions are recognized as revenue when the barrier is satisfied. Unconditional promises to give to be received in future years are discounted, as of the date of the gift, at a rate commensurate with the pledge payment schedule. A discount rate commensurate with fair value is used. The discount rates utilized for contributions receivable range from 0.0% to 4.5%. An allowance is estimated for uncollectible contributions based upon historical patterns and any known uncollectible accounts or accounts in arrears.

Capital Contributions

Donors' contributions to fund construction projects are classified as net assets with donor restrictions and are released from donor restriction through nonoperating activities when the facility is placed in service. $38.6 million and $9.1 million of capital contributions were released from donor restrictions during fiscal years 2024 and 2023, respectively.

Nonoperating Activities

Items presented in the consolidated statements of activities as "Nonoperating activities" include unrealized gains and losses and interest expense related to interest rate swap agreements, losses from adjustments of pledges receivable with donor restrictions, and certain other gains and losses, as well as releases of restrictions related to capital contributions.

Income Taxes

Carnegie Mellon is a nonprofit organization as described in Section 501(c)(3) of the Internal Revenue Code (the "Code") and is generally exempt from income taxes on related income pursuant to Section 501(a) of the Code.

The university accounts for uncertainties in income taxes in accordance with authoritative guidance, which prescribes a recognition threshold of more-likely-than-not to be sustained upon examination by the appropriate taxing authority. Measurement of the tax uncertainty occurs if the recognition threshold has been met. Management determined there were no tax uncertainties that met the recognition threshold at June 30, 2024 and 2023.

The university's Federal Exempt Organization Business Income Tax Returns remain subject to examination by the Internal Revenue Service for the years subsequent to June 30, 2020.

The university's policy is to recognize interest related to unrecognized tax benefits in interest expense and penalties in operating expenses.

Use of Estimates

The preparation of consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported consolidated financial statements and related accompanying footnote disclosures. Actual results could differ from those estimates and these differences could be material.

3. FINANCIAL ASSETS AND LIQUIDITY RESOURCES

The university continuously monitors liquidity needed to meet its operating activities while prudently investing its available capital. Possible sources of liquidity include cash and cash equivalents, short-term investments, marketable debt and equity securities, two $50.0 million lines of credit and a $200.0 million commercial paper program (see Note 11). The university also anticipates converting certain receivables to cash within the next 12 months. As of June 30, 2024 and 2023, financial assets available within one year for general expenditure are as follows *(dollars in thousands):*

	2024	2023
Cash and cash equivalents	$902,532	$981,061
Accounts receivable, net	94,185	89,016
Pledge receivables donor restricted for operations	17,926	11,738
Short-term working capital investments	244,685	180,892
Subsequent year's approved endowment distributions	162,411	149,059
Subsequent year's approved long-term working capital distributions	20,582	17,286
Total financial assets available within one year	**$1,442,321**	**$1,429,052**

For purposes of analyzing resources available for general expenditures over a 12-month period, the university considers all expenditures related to its ongoing activities of teaching and research, as well as the conduct of services undertaken to support those activities, to be general expenditures. This includes short-term working capital investments available for construction and plant activity. Long-term working capital investments are included within the university's long-term investments pool. While the university does not intend to spend from these long-term working capital investments other than the amounts appropriated for general expenditure as indicated above, the long-term working capital investments could be made available if necessary. However, the long-term investments pool contains investments with lock-up provisions, and other liquidity constraints that reduce the total investments that could be made available (see Note 6 and Note 8).

4. REVENUE FROM CONTRACTS WITH CUSTOMERS AND ACCOUNTS RECEIVABLE

Tuition Revenue

Tuition revenue is recognized within the fiscal year in which educational services are provided. Revenue related to student services crossing fiscal years is recognized on a pro-rata basis based upon the number of instruction days in each period. Tuition, at published prices, from undergraduate students was $468.7 million and $441.4 million for the years ended June 30, 2024 and 2023, respectively. Tuition, at published prices, from graduate students was $412.1 million and $422.5 million for the years ended June 30, 2024 and 2023, respectively. Other education related revenue was $50.0 million and $49.0 million for the years ended June 30, 2024 and 2023, respectively. The transaction price for tuition revenue may be reduced directly by discounts or scholarships from the amount of the standard rates charged. These discounts are considered financial aid and were $213.1 million and $198.5 million for the years ended June 30, 2024 and 2023, respectively. Upon withdrawal, a student may be eligible to receive a refund, or a partial refund, the amount of which is dependent on the timing of the withdrawal during the academic term. The amount of refunds paid is not a significant portion of the university's tuition revenue.

Students are billed prior to the start of each academic term based upon the agreements they signed and payment is due prior to the start of the term. Student receivables are not collateralized; however, credit risk is minimized as a result of the diverse nature of the university's student base. Such receivables are stated net of an allowance for expected credit losses based on historical, current and future factors.

Sponsored Projects Revenue

The university receives sponsored program funding from various governmental and corporate sources. The funding may represent a reciprocal transaction in exchange for an equivalent benefit in return, or it may be a nonreciprocal transaction in which the resources provided are for the benefit of the university, the funding organization's mission or the public at large.

Revenues from exchange transactions are recognized as performance obligations are satisfied, which in most cases is as related costs are incurred. Revenue from non-exchange transactions (contributions) may be subject to conditions, in the form of both a barrier to entitlement and a refund of amounts paid (or a release from obligation to make future payments). Revenues from conditional non-exchange transactions are recognized when the barrier is satisfied. In addition, the university has elected the simultaneous release option for conditional contributions that are also subject to purpose restrictions. Under this option, net assets without donor restrictions will include the donor-restricted contributions for which the purpose restrictions are met in the same reporting period as the revenue is recognized.

Amounts recognized as sponsored projects revenue are based upon a signed contract for direct costs along with indirect cost recovery. Indirect sponsored projects revenue is recorded at rates established in advance by Carnegie Mellon through negotiations with the United States government and other sponsors based upon direct costs incurred. The actual federal indirect cost rate is audited by the Defense Contracts Audit Agency (DCAA) and a final fixed-rate agreement is signed by the United States government and Carnegie Mellon. The variance between the negotiated fixed and the final audited indirect cost rate results in a carryforward (over or under recovery) that is included in the calculation of negotiated fixed rates in future years.

Sponsored projects revenue is invoiced per the terms of the contractual agreement. Amounts received from sponsors under agreements that require the exchange of assets, rights or other privileges between Carnegie Mellon and the sponsor are recorded as deferred revenue until the contract terms are fulfilled.

Auxiliary Services Revenue

Carnegie Mellon's auxiliaries exist primarily to furnish goods and services to students, faculty and staff. Managed as essentially self-supporting activities, Carnegie Mellon's auxiliaries consist principally of housing and dining services, parking, retail and other external services. Revenue is recognized as the services are provided based upon published prices and rates, net of any discount.

Other Revenue Sources

Other revenue is comprised of funding received for Carnegie Mellon's international locations, royalty income, licensing revenue, affiliate/membership revenue and other miscellaneous revenues. Other revenue is recognized as services are rendered or over the term of the contract and invoiced based on contractual terms.

The university has elected the practical expedient in ASC 606-10-50-14 to not disclose the information about remaining performance obligations that have original expected durations of one year or less. Federal and other sponsored grants and contracts may include fiscal funding clauses or be subject to annual appropriation. These sponsored research agreements typically span less than five years. The university estimates that its conditional awards outstanding as of June 30, 2024 approximate historical annual sponsored program activity.

Accounts receivable at June 30, 2024 and 2023, consist of the following *(dollars in thousands):*

	2024	2023
Sponsored project accounts receivable		
Software Engineering Institute	$5,380	$82
Other grants and contracts	68,425	64,805
Total sponsored projects accounts receivable	73,805	$64,887
Student accounts	6,080	5,884
Other	17,493	20,302
Total student accounts and other	$23,573	$26,186
Allowance for doubtful accounts	(3,193)	(2,057)
Net accounts receivable	**$94,185**	**$89,016**

Other accounts receivable relates primarily to Carnegie Mellon's international programs, affiliate and membership agreements, license agreements and other miscellaneous revenue sources.

Deferred revenue at June 30, 2024 and 2023 consists of the following *(dollars in thousands):*

	2024	2023
Sponsored projects deferred revenue		
Software Engineering Institute	$54	$11,356
Other contracts and conditional grants	50,078	60,117
Total sponsored projects deferred revenue	$50,132	$71,473
Student accounts	25,335	25,101
Other	38,314	67,890
Total deferred revenue	**$113,781**	**$164,464**

Student Loans Receivable

Net student loans receivable of approximately $4.0 million and $5.3 million, as of June 30, 2024 and 2023, respectively, primarily represent student loans made under the Perkins federal loan program. These loans are reported net of an allowance for credit losses of approximately $0.5 million as of June 30, 2024 and 2023.

5. CONTRIBUTIONS REVENUE AND PLEDGES RECEIVABLE

Conditional promises to give, which depend on the satisfaction of identified barriers such as matching gifts from other donors, are recognized as contributions revenue when the conditions are substantially met. Carnegie Mellon had approximately $1.1 million and $7.4 million as of June 30, 2024 and 2023 of conditional pledged contributions outstanding primarily related to capital projects. In addition, the university had approximately $5.0 million and $28.0 million related to conditional contributions as of June 30, 2024 and 2023, respectively, recorded as deferred revenue in the Consolidated Statements of Financial Position. These amounts were not recognized as contributions revenue during the respective fiscal years as the barriers had not been met.

Pledges receivable as of June 30, 2024 and 2023 are due as follows *(dollars in thousands):*

	2024	2023
In one year or less	$86,334	$72,295
Between one year and five years	239,214	264,578
More than five years	25,158	48,482
Pledges receivable, gross	$350,706	$385,355
Unamortized discount	(32,254)	(40,344)
Allowance for unfulfilled pledges	(12,738)	(13,800)
Pledges receivable, net of discount and allowance	**$305,714**	**$331,211**

6. INVESTMENTS

Investments by major class at June 30, 2024 and 2023, are as follows *(dollars in thousands):*

	2024	2023
Cash equivalents	$55,623	$85,895
Short-term fixed income securities	244,685	148,569
Fixed income securities	494,533	461,042
Equity securities	1,142,432	1,013,475
Alternative investment partnerships	2,301,127	2,257,216
Total investments	**$4,238,400**	**$3,966,197**

Investments are held for the following purposes *(dollars in thousands):*

	2024	2023
Endowment	$3,232,810	$3,103,122
Reserves for working capital and plant – short-term	244,685	180,892
Reserves for working capital and plant – long-term	613,840	559,518
Other	147,065	122,665
Total investments	**$4,238,400**	**$3,966,197**

Fixed income securities are United States Treasury and Agency obligations, investment grade corporate debt, short-term commercial paper and asset backed securities. Equity securities at June 30, 2024 included 62.1% domestic equities and 37.9% international and emerging market equities. Equity securities at June 30, 2023 included approximately 52.3% domestic equities and 47.7% international and emerging market equities. Alternative investment partnerships are largely investments in buyout, venture capital, real estate, natural resources and hedge funds.

The allocation to each major class in the previous table represents the actual allocation of the short-term and long-term reserves, and other miscellaneous investments on a combined basis. Actual allocations on a combined basis should not be interpreted as an investment allocation policy for a particular investment pool.

Operating investment income as reported in the Consolidated Statements of Activities includes dividends and interest earned on funds without donor restrictions as well as accumulated gains without donor restrictions utilized for current operations in the amounts of $65.8 million and $55.7 million for the years ended June 30, 2024 and 2023, respectively. The accumulated gains are reclassified from net realized gains to investment income.

Certain of Carnegie Mellon's outside investment managers are authorized to and do purchase and sell derivative instruments in order to create, increase, decrease or hedge exposures to market position, including to manage risk due to interest rate and foreign currency fluctuations.

Carnegie Mellon's long-term investments are comprised of U.S. domestic and international portfolios. Carnegie Mellon does not hedge international portfolios with respect to foreign currencies. Investment managers of these international portfolios have the discretion to, and certain do, manage foreign currencies through foreign exchange contracts to protect the portfolios from potential foreign currency losses and to benefit from potential gains.

Gains or losses from derivative instruments are reported as realized and unrealized gains or losses in the Consolidated Statements of Activities. The fair value of all derivative instruments is included in the fair value of the investments.

Under the terms of certain limited partnership agreements, Carnegie Mellon is obligated to periodically advance additional funding for venture capital, buyout, real estate and natural resources fund investments. At June 30, 2024 and 2023, Carnegie Mellon had unfunded commitments of approximately $837.1 million and $836.8 million, respectively, for which capital calls had not been exercised. Such commitments generally have fixed expiration dates or other termination clauses. Carnegie Mellon maintains sufficient liquidity in its investment portfolio to cover such calls.

Alternative investments measured at NAV are less liquid than Carnegie Mellon's other investments. The following tables summarize these investments by strategy type at June 30, 2024 and 2023 *(dollars in thousands):*

	Number of Funds	**2024 Fair Value**	**Number of Funds**	**2023 Fair Value**
Commingled funds	6	$327,306	6	$302,447
Hedge funds	9	335,253	12	298,614
Natural resources	21	143,483	20	120,043
Private equity (buyout) funds	64	349,491	62	349,694
Real estate	27	172,969	26	162,956
Venture capital	218	1,263,738	218	1,304,934
Other	9	36,193	10	20,975
Total	**354**	**$2,628,433**	**354**	**$2,559,663**

Commingled funds and hedge fund investments held by the university may be subject to restrictions related to the initial investment that limit the university's ability to redeem capital from such investments during a specified period of time subsequent to the university's investment of capital in such funds, typically known as a lock-up period. Capital available for redemption after the lock-up period has expired may also be subject to limits that restrict the available redemption period to semi-monthly, monthly, quarterly, semi-annually, annually or triennially and require 2 – 180 days prior written notice, potentially limiting the university's ability to respond quickly to changes in market conditions. All commingled funds have passed the initial lock-up period as of June 30, 2024.

Natural resources, private equity, real estate, venture capital and other alternative investments cannot be redeemed upon request. Instead, the nature of these investments is that distributions are received through the liquidation of the underlying assets of the fund. As of June 30, 2024, it is estimated that the underlying assets of these funds would be liquidated over approximately four to eight years.

7. ENDOWMENTS

The following tables outline the endowment net asset composition by type of fund as of June 30, 2024 and 2023 *(dollars in thousands):*

2024	Without Donor Restrictions	With Donor Restrictions	Total
Donor-restricted endowment funds	$ -	$2,709,492	$2,709,492
Board-designated funds	522,504	-	522,504
Total funds	**$522,504**	**$2,709,492**	**$3,231,996**

2023	Without Donor Restrictions	With Donor Restrictions	Total
Donor-restricted endowment funds	$ -	$2,575,888	$2,575,888
Board-designated funds	542,852	-	542,852
Total funds	**$542,852**	**$2,575,888**	**$3,118,740**

The following tables provide a summary of the changes in value of the endowment net assets excluding endowment pledges for the years ended June 30, 2024 and 2023 *(dollars in thousands):*

2024	Without Donor Restrictions	With Donor Restrictions	Total
Endowment net assets, beginning of year	**$542,852**	**$2,575,888**	**$3,118,740**
Gifts and other additions	$8	$67,758	$67,766
Investment income			
Interest and dividends	8,659	12,925	21,584
Net realized gains on sale of securities	20,402	96,811	117,213
Net unrealized gains	10,608	45,703	56,311
Total investment income	$39,669	$155,439	$195,108
Income distributed			
Cash and accrued interest and dividends	$(8,659)	$(12,925)	$(21,584)
Accumulated realized investment gains	(51,366)	(76,668)	(128,034)
Total income distributed	(60,025)	(89,593)	(149,618)
Endowment net assets, end of year	**$522,504**	**$2,709,492**	**$3,231,996**[1]

[(1)]Includes $(1.8) million of endowment gifts and other transfers pending investment and other accruals.

2023	Without Donor Restrictions	With Donor Restrictions	Total
Endowment net assets, beginning of year	**$507,759**	**$2,525,149**	**$3,032,908**
Gifts and other additions	$67,513	$65,779	$133,292
Investment income			
Interest and dividends	7,997	12,156	20,153
Net realized gains on sale of securities	2,135	10,619	12,754
Net unrealized gains	9,385	41,140	50,525
Total investment income	$19,517	$63,915	$83,432
Income distributed			
Cash and accrued interest and dividends	$(7,997)	$(12,156)	$(20,153)
Accumulated realized investment gains	(43,940)	(66,799)	(110,739)
Total income distributed	(51,937)	(78,955)	(130,892)
Endowment net assets, end of year	**$542,852**	**$2,575,888**	**$3,118,740[1]**

[1] Includes $15.6 million of endowment gifts and other transfers pending investment and other accruals.

Unless the donor specifies that only a certain amount of the endowment may be spent, Pennsylvania Act 141 ("Act 141") allows organizations to choose a total return spending policy strategy, whereby the Board of Trustees may annually elect to spend between 2.0% and 7.0% of the fair market value of the endowment. On July 23, 2020, Pennsylvania 2020 Act 71 ("Act 71") was signed into law. Act 71 modifies Act 141 in that it permits the university's Board of Trustees to spend up to 10% during calendar years 2020, 2021 and 2022, or for the corporation's fiscal years that end during those calendar years. Carnegie Mellon maintains a total return spending policy. Endowment income distributions can consist of dividend and interest income and a withdrawal of accumulated capital gains, when necessary. The main objective of the total return spending policy is to separate spending policy from investment policy. This approach permits asset allocation decisions to be made independently of the need for current income. Carnegie Mellon targets a diversified asset allocation to achieve its long-term objectives with prudent risk constraints. The endowment spending rate is determined annually pursuant to a smoothing formula whereby an approved spending rate percentage is applied to the trailing 36-month average of endowment market values at December 31. For fiscal years 2024 and 2023, the approved spending rate was set at 5.0%. As a result of the spending rate formula, the effective spending rate (defined as the endowment draw totals for the fiscal years 2024 and 2023 divided by the June 30 endowment market values for those fiscal years) was 4.6% for June 30, 2024 and 4.2% for June 30, 2023.

8. FAIR VALUE

ASC Topic 820, *Fair Value Measurement*, establishes a hierarchy to prioritize valuation inputs based on the extent to which the inputs are observable in the marketplace. Observable inputs reflect market data obtained from sources independent of the reporting entity and unobservable inputs reflect the entity's own assumptions about how market participants would value an asset or liability based on the best information available.

The following is a description of the university's valuation methodologies for assets and liabilities measured at fair value:

Level 1

Based upon quoted or published prices in active markets that the university has the ability to access for identical assets and liabilities. Market price data is generally obtained from exchange or dealer markets. The university does not adjust the quoted price for such assets and liabilities, which include active listed equities, mutual funds, government supported obligations and cash equivalents.

Level 2

Based on quoted or published prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active or assets subject to transfer restrictions. Inputs are obtained from various sources including market participants, dealers and brokers.

Level 3

Based on valuation techniques that use significant inputs that are unobservable as they trade infrequently or not at all.

The following tables present the financial instruments carried at fair value as of June 30, 2024 and 2023 by caption in the Consolidated Statements of Financial Position by the valuation hierarchy defined above *(dollars in thousands):*

2024	Quoted Prices in Active Markets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Total
Investments				
Cash equivalents [a]	$30,973	$24,650	$ -	$55,623
Equity investments				
U.S. – equity funds and common stocks [a]	698,730	-	11,219	709,949
Mutual funds – international developed	39,126	-	-	39,126
Mutual funds – international emerging	66,051	-	-	66,051
Short-term fixed income	-	244,685	-	244,685
Fixed income funds and securities [a]	494,533	-	-	494,533
	$1,329,413	$269,335	$11,219	$1,609,967
Investments measured under the NAV practical expedient [b]				$2,628,433
Total investments				**$4,238,400**
Assets held in trust by others				
Beneficial interests held by third party	$ -	$ -	$2,885	$2,885
Perpetual trusts held by third party	-	-	9,465	9,465
Total assets held in trust by others	**$ -**	**$ -**	**$12,350**	**$12,350**
Unexpended bond proceeds	$23,045	$ -	$ -	$23,045
Prepaid expenses and other assets				
Deferred compensation plan assets	$24,353	$9,168	$4,343	$37,864
Total prepaid expenses and other assets	**$24,353**	**$9,168**	**$4,343**	**$37,864**
Total assets at fair value	**$1,376,811**	**$278,503**	**$27,912**	**$4,311,659**
Liabilities				
Interest rate swaps payable	$ -	$4,389	$ -	$4,389
Total liabilities at fair value	**$ -**	**$4,389**	**$ -**	**$4,389**

(a) Presentation as a single class is appropriate based on the nature and risks of these investments.

(b) In accordance with ASC Subtopic 820-10, certain investments that are measured at fair value using the net asset value per share (or its equivalent) practical expedient have not been classified in the fair value hierarchy. The fair value amounts presented in this table are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the Consolidated Statements of Financial Position. This includes commingled funds of $327.3 million, and hedge and private equity funds of $2,301.1 million as of June 30, 2024.

2023	Quoted Prices in Active Markets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Total
Investments				
Cash equivalents [a]	$62,478	$23,417	$ -	$85,895
Equity investments				
U.S. – equity funds and common stocks [a]	520,317	-	9,845	530,162
Mutual funds – international developed	27,081	-	-	27,081
Mutual funds – international emerging	153,785	-	-	153,785
Short-term fixed income	-	148,569	-	148,569
Fixed income funds and securities [a]	461,042	-	-	461,042
	$1,224,703	$171,986	$9,845	$1,406,534
Investments measured under the NAV practical expedient [b]				$2,559,663
Total investments				**$3,966,197**
Assets held in trust by others				
Beneficial interests held by third party	$ -	$ -	$2,746	$2,746
Perpetual trusts held by third party	-	-	8,461	8,461
Total assets held in trust by others	**$ -**	**$ -**	**$11,207**	**$11,207**
Unexpended bond proceeds	$29,952	$ -	$ -	$29,952
Prepaid expenses and other assets				
Deferred compensation plan assets	$20,537	$7,875	$3,490	$31,902
Total prepaid expenses and other assets	**$20,537**	**$7,875**	**$3,490**	**$31,902**
Total assets at fair value	**$1,275,192**	**$179,861**	**$24,542**	**$4,039,258**
Liabilities				
Interest rate swaps payable	$ -	$6,917	$ -	$6,917
Total liabilities at fair value	**$ -**	**$6,917**	**$ -**	**$6,917**

(a) Presentation as a single class is appropriate based on the nature and risks of these investments.

(b) In accordance with ASC Subtopic 820-10, certain investments that are measured at fair value using the net asset value per share (or its equivalent) practical expedient have not been classified in the fair value hierarchy. The fair value amounts presented in this table are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the Consolidated Statements of Financial Position. This includes commingled funds of $302.4 million, and hedge and private equity funds of $2,257.2 million as of June 30, 2023.

Deferred compensation plan assets are valued using market quotations or prices obtained from independent pricing services (Level 1), market quotations or prices obtained from independent pricing sources who may employ various pricing methods (Level 2), and at contract value (Level 3), which approximates fair value.

Beneficial remainder and lead trusts held by third parties are valued at the present value of the future distributions expected to be received upon termination of the trust or over the term of the trust agreement and approximate fair value. Perpetual trusts are valued based upon the university's percentage interest in the fair value of the underlying trust assets.

Interest rate swaps are valued using observable inputs, such as quotations received from the counterparty, dealers or brokers, whenever available and considered reliable. The valuation methods described above may produce fair value calculations that may not be indicative of net realizable value or reflective of future fair values.

The following table includes a roll forward of the Consolidated Statements of Financial Position amounts for financial instruments classified by the university within Level 3 of the fair value hierarchy *(dollars in thousands):*

	Deferred Compensation	Common Stock	Trusts Held by Others	Total
Fair value, June 30, 2022	**$3,526**	**$9,637**	**$11,044**	**$24,207**
Unrealized gains/(losses)	$135	-	$163	$298
Purchases	159	208	-	367
Transfers in	-	-	-	-
Transfers out	(330)	-	-	(330)
Fair value, June 30, 2023	**$3,490**	**$9,845**	**$11,207**	**$24,542**
Unrealized gains/(losses)	$167	$74	$1,143	$1,384
Purchases	161	1,300	-	1,461
Transfers in	525	-	-	525
Transfers out	-	-	-	-
Fair value, June 30, 2024	**$4,343**	**$11,219**	**$12,350**	**$27,912**

9. LEASE ARRANGEMENTS

The university has operating leases primarily for campus facilities, student housing and office space. Variable lease payments based on an index or rate, such as the consumer price index, are initially measured using the index or rate in effect at lease commencement. The university has elected the short-term lease exception under Topic 842 for all leases and, as such, leases with an initial term of 12 months or less are not recorded on the Consolidated Statements of Financial Position. The university recognizes lease expense for short-term leases on a straight-line basis over the lease term.

The components of lease cost for the fiscal years ended June 30, 2024 and 2023, respectively, included operating lease costs of $21.9 million and $17.0 million and short-term lease costs of $5.5 million and $6.3 million. Cash payments for operating leases were $20.2 million and $16.6 million for the year ended June 30, 2024 and 2023, respectively.

The following table displays the undiscounted cash flows due to operating leases as of June 30, 2024 along with a reconciliation to the discounted amount recorded on the June 30, 2024 Consolidated Statements of Financial Position *(dollars in thousands)*:

As of June 30, 2024	
2025	$18,690
2026	15,721
2027	14,996
2028	15,153
2029	14,587
Thereafter	83,843
Total undiscounted cash flows (weighted average term 12.6 years)	$162,990
Impact of present value discount (weighted average discount rate 3.2%)	(26,476)
Amount reported on Consolidated Statements of Financial Position	**$136,514**

10. LAND, BUILDINGS AND EQUIPMENT

Land, buildings and equipment at June 30, 2024 and 2023, consist of the following *(dollars in thousands):*

	Useful Lives	2024	2023
Buildings	35-50 years	$1,822,923	$1,735,451
Movable equipment	5-20 years	338,533	310,057
Utilities and building-related assets	20 years	140,340	129,052
Land improvements	15 years	19,841	19,841
Software costs	5-10 years	54,591	54,615
Leasehold improvements	2-20 years	42,757	37,526
Subtotal		$2,418,985	$2,286,542
Accumulated depreciation		$(1,282,295)	$(1,225,596)
Subtotal		$1,136,690	$1,060,946
Land		59,057	57,776
Construction and equipment in progress		192,178	191,867
Land, buildings and equipment, net		**$1,387,925**	**$1,310,589**

Carnegie Mellon acquired $7.2 million and $8.1 million in equipment through grants for the years ended June 30, 2024 and 2023, respectively.

11. DEBT OBLIGATIONS

Debt obligations consist of the following as of June 30, 2024 and 2023 *(dollars in thousands):*

	Maturity	Interest %	2024	2023
Allegheny County Higher Education Building Authority Revenue Bonds				
Fixed Rate				
Series 2013	03/01/43	4.0-5.0%	$ -	$42,250
Premium, net of debt issuance costs			-	1,748
Series 2017	08/01/29	5.0%	61,560	62,165
Premium, net of debt issuance costs			5,630	7,066
Series 2019 A	08/01/27	5.0%	49,600	49,600
Premium, net of debt issuance costs			3,867	5,088
Series 2020 A	02/01/30	5.0%	45,565	45,565
Premium, net of debt issuance costs			8,358	9,855
Series 2022 B	08/01/27	5.0%	27,240	27,240
Premium, net of debt issuance costs			3,117	4,128
Series 2022 C	02/01/32	5.0%	25,000	25,000
Premium, net of debt issuance costs			5,546	6,277
Series 2023	08/01/33	5.0%	44,025	-
Premium, net of debt issuance costs			7,284	-
Series 2024 A	08/01/27	5.0%	56,025	-
Premium, net of debt issuance costs			3,619	-
Variable Rate				
Series 2008 A	12/01/37	3.28%	120,820	120,820
Debt issuance costs			(224)	(241)
Series 2019 B	02/01/42	4.54%	-	60,140
Debt issuance costs			-	(113)
Series 2022 A	02/01/33	3.98%	50,230	50,230
Debt issuance costs			(171)	(191)
Taxable Series 2022	02/01/52	3.2%	75,000	75,000
Debt issuance costs			(214)	(222)
Collaborative Innovation Center Mortgage	03/01/25	6.78%	8,254	9,410
Taxable Senior Notes	02/01/47	3.6%	70,000	70,000
Taxable Senior Notes	02/01/50	3.2%	70,000	70,000
Taxable Senior Notes	11/15/52	5.15%	70,000	70,000
Taxable Commercial Paper	Rolling, up to 270 days	5.41%	10,000	20,000
Total debt obligations			**$820,131**	**$830,815**

The university borrows its tax-exempt debt through public conduit issuers. As of June 30, 2024, all of Carnegie Mellon's tax-exempt debt was issued by the Allegheny County Higher Education Building Authority (ACHEBA). The tax-exempt debt represents a general unsecured obligation of the university. Although ACHEBA is the issuer, the university is responsible for the debt service of these bonds.

On September 30, 2014, Carnegie Mellon acquired the Collaborative Innovation Center (CIC) from the Regional Industrial Asset District (RIDC) when Carnegie Mellon and RIDC agreed to terminate the long-term ground lease for the land on which the CIC building was built. The CIC building was originally built and owned by RIDC on land owned and leased by Carnegie Mellon to RIDC pursuant to a long-term ground lease. Prior to the termination of the ground lease, the CIC was recorded as a capital lease by Carnegie Mellon.

As part of the agreement to terminate the ground lease, Carnegie Mellon assumed a $16.8 million mortgage note. The mortgage note requires monthly principal and interest payments, bears interest at a fixed rate of 6.78% and matures on March 1, 2025. The mortgage note is secured by the CIC building (carrying value of $22.4 million), the land where CIC is located and rents derived from the operation of CIC.

ACHEBA Carnegie Mellon University Revenue Bonds, Series 2023 were issued in July 2023, in the amount of $44.0 million bearing interest of 5.0% and maturing on August 1, 2033. The bonds include an original issue premium of $8.3 million. A portion of the proceeds from the issuance of these notes was used to pay down outstanding commercial paper, while the remainder of the proceeds were used to redeem the outstanding 2013 bonds on October 17, 2023.

ACHEBA Carnegie Mellon University Revenue Bonds Series A of 2024 were issued in January 2024, in the amount of $56.0 million bearing interest of 5.0% and maturing on August 1, 2027. The bonds include an original issue premium of $4.5 million. The proceeds from the issuance were used to redeem the outstanding Series B of 2019 bonds on January 26, 2024.

The university maintains a taxable commercial paper program that allows the university to issue in aggregate up to $200.0 million in commercial paper notes. Proceeds of the notes may be used to refund outstanding debt, finance capital projects, support operations and for any other lawful activity of the university. The notes are sold at a discount to par. The maturities of individual notes cannot exceed 270 days.

The university has two $50.0 million unsecured line of credit agreements that expire October 18, 2024 and May 3, 2026, respectively. No advances were outstanding on either line at June 30, 2024. Advances accrue at a rate based on SOFR.

Interest Expense

Cash paid for interest on debt obligations for the fiscal years ended June 30, 2024 and 2023 totaled $32.3 million and $28.9 million, respectively. The university utilizes interest rate swaps to synthetically adjust its exposure to variable rates. Including the swap expense, cash paid for interest for the fiscal years ended June 30, 2024 and 2023 was $32.5 million and $30.4 million, respectively. For the fiscal year ended June 30, 2023 interest cost of $0.3 million was capitalized related to construction in progress.

Aggregate Maturities

Aggregate maturities of bonds and other debt instruments, for each of the next five years ending June 30, are as follows *(dollars in thousands):*

2025	$8,254
2026	-
2027	5,125
2028	152,370
2029	20,505
Thereafter	587,065
Total	**$773,319**

Debt obligations are reflected in the table above based on stated final maturity dates. The outstanding Series 2008 A bonds are variable rate demand bonds that are subject to daily optional tender by the bondholders. In the event that a bondholder tenders these variable rate demand bonds, the purchase price will be repaid from the remarketing of the bonds to a new investor. However, in the event that none of the bonds could be remarketed, Carnegie Mellon has entered into a Standby Bond Purchase Agreement (SBPA) with a financial institution that will purchase the Series 2008 A Bonds at the amount of the bonds outstanding plus related interest. The bonds would then become bank bonds, payable to the liquidity provider per the terms of the agreement. This SBPA was renewed in January 2024 for a three-year term ending January 12, 2027.

12. NET ASSETS

Net assets consists of gifts and other unexpended revenues and gains and are available for the following purposes supporting the university's educational and research mission as of June 30, 2024 *(dollars in thousands):*

2024	Without Donor Restrictions	With Donor Restrictions	Total
Board-designated endowment funds	$522,504	$ -	$522,504
Reserves for working capital and plant – long-term	613,840	-	613,840
Donor-restricted endowment funds	-	1,437,877	1,437,877
Unexpended endowment gains	-	1,271,615	1,271,615
Capital and other designations	1,295,285	378,211	1,673,496
Pledges and assets held in trust by others	-	318,064	318,064
Split interest agreements and other donor designations	-	13,086	13,086
Term endowments	-	12,849	12,849
Loan funds	2,477	2,932	5,409
Total net assets	**$2,434,106**	**$3,434,634**	**$5,868,740**

Net assets consists of gifts and other unexpended revenues and gains and are available for the following purposes supporting the university's educational and research mission as of June 30, 2023 *(dollars in thousands):*

2023	Without Donor Restrictions	With Donor Restrictions	Total
Board-designated endowment funds	$542,852	$ -	$542,852
Reserves for working capital and plant – long-term	559,518	-	559,518
Donor-restricted endowment funds	-	1,370,119	1,370,119
Unexpended endowment gains	-	1,205,769	1,205,769
Capital and other designations	1,161,101	346,311	1,507,412
Pledges and assets held in trust by others	-	342,418	342,418
Split interest agreements and other donor designations	-	12,301	12,301
Term endowments	-	11,589	11,589
Loan funds	2,471	2,660	5,131
Total net assets	**$2,265,942**	**$3,291,167**	**$5,557,109**

13. DERIVATIVE INSTRUMENTS AND HEDGING ACTIVITIES

Carnegie Mellon has entered into the following interest rate swap agreements to adjust the exposure to variable interest rates on long-term debt *(dollars in thousands):*

Swap Agreement	Effective Date	Notional Amount	Rate Paid by CMU	Interest Received	Term (in years)	Termination Date	Cancellation Option
Apr 2006	Dec 2006	$100,000	3.4 %	67% x (SOFR + 11.448 bps)	22	Dec 2028	Dec 2016
May 2007	Jun 2007	$5,125	3.8 %	67% x (SOFR + 11.448 bps)	20	Mar 2027	N/A
May 2007	Mar 2012	$40,325	3.8 %	67% x (SOFR + 11.448 bps)	20	Mar 2032	N/A
Feb 2012	Mar 2012	$38,000	SIFMA	1.92%	12	Mar 2024	N/A

The following fair values of the swap agreements were recorded as accounts payable and other liabilities in the Consolidated Statements of Financial Position as of June 30, 2024 and 2023 *(dollars in thousands):*

	Derivatives Reported as Liabilities	
Date of Swap Agreement	**2024**	**2023**
Apr 2006	$(2,279)	$(3,559)
May 2007	(99)	(158)
May 2007	(2,011)	(2,761)
Feb 2012	-	(439)
Total	$(4,389)	**$(6,917)**

The fair value of these agreements is estimated to be an amount that Carnegie Mellon would receive (asset) or pay (liability) to voluntarily terminate the agreement. Based upon the university's credit rating, the university is required to post collateral equal to the amount by which the liability value exceeds $30.0 million for each of its counterparties. No collateral was required as of June 30, 2024 and June 30, 2023.

The following interest expense and fair value gains/(losses) were recorded as other sources under nonoperating activities in the Consolidated Statements of Activities for the years ended June 30, 2024 and 2023 *(dollars in thousands):*

Date of Swap Agreement	Interest (Expense) Income		Fair Value (Loss) Gain		Total (Loss) Gain	
Interest rate swaps:	**2024**	**2023**	**2024**	**2023**	**2024**	**2023**
Apr 2006	$263	$(817)	$1,280	$4,949	$1,543	$4,132
May 2007	(7)	(61)	59	249	52	188
May 2007	(52)	(483)	750	2,211	698	1,728
Feb 2012	(398)	(231)	439	(188)	41	(419)
Total	**$(194)**	**$(1,592)**	**$2,528**	**$7,221**	**$2,334**	**$5,629**

Carnegie Mellon utilizes energy forward contracts, which are physically settled, to hedge against future changes in the cost of electricity and natural gas. These contracts limit Carnegie Mellon's exposure to higher rates; however, they could also limit the benefit of decreases in rates. These contracts qualify for normal purchases and sales exemptions and are not required to be recognized on the statements of financial position at fair value because Carnegie Mellon takes physical delivery of the electricity and natural gas and the gains and losses are already recognized in the cost.

14. EXPENSES BY FUNCTIONAL CATEGORY

Operating expenses by functional category for the year ended June 30, 2024 are as follows *(dollars in thousands):*

2024	Instruction & Dpt Research	Sponsored Research	SEI/ARM Activities	Admin & Instl Support	Academic Support	Student Services	Auxiliary	Total
Salaries	$381,069	$164,878	$93,786	$94,640	$87,938	$34,964	$2,670	$859,945
Benefits	83,350	23,653	24,469	25,189	24,820	9,709	693	191,883
Other Operating Expenses	112,258	80,839	49,097	58,143	61,395	21,796	47,813	431,341
Depreciation and Amortization	31,867	15,925	5,161	5,339	10,485	8,308	11,681	88,766
Interest	9,240	4,617	1,496	1,550	3,040	2,409	4,360	26,712
Total	**$617,784**	**$289,912**	**$174,009**	**$184,861**	**$187,678**	**$77,186**	**$67,217**	**$1,598,647**

Operating expenses by functional category for the year ended June 30, 2023 are as follows *(dollars in thousands):*

2023	Instruction & Dpt Research	Sponsored Research	SEI/ARM Activities	Admin & Instl Support	Academic Support	Student Services	Auxiliary	Total
Salaries	$348,334	$166,005	$87,993	$87,954	$81,255	$32,994	$2,701	$807,236
Benefits	76,456	23,222	22,231	19,750	22,941	9,284	757	174,641
Other Operating Expenses	93,788	77,031	44,229	52,069	56,877	22,089	42,310	388,393
Depreciation and Amortization	30,268	14,893	5,355	5,191	9,877	7,982	9,670	83,236
Interest	7,509	3,695	1,328	1,288	2,451	1,980	4,635	22,886
Total	**$556,355**	**$284,846**	**$161,136**	**$166,252**	**$173,401**	**$74,329**	**$60,073**	**$1,476,392**

Natural expenses attributable to more than one functional expense category are allocated using a variety of cost allocations such as square footage, time and effort.

Total fundraising expense of $33.8 million and $32.1 million ($30.1 million and $28.7 million in administration and institutional support) is included above for the years ended June 30, 2024 and 2023, respectively.

15. COMMITMENTS AND CONTINGENCIES

Carnegie Mellon is a defendant in a number of legal actions seeking damages and other relief. While the final outcome of each action cannot be determined at this time, management records a reserve in operating activities for those cases in which the loss is both probable and estimable. For the other legal actions that are not reserved, legal counsel and management are of the opinion that the liability, if any, will not have a material effect on Carnegie Mellon's consolidated financial statements.

Carnegie Mellon receives significant financial assistance from the federal government, including the sponsorship of federal research projects. Research grants and contracts normally provide for the recovery of direct and indirect costs. Entitlement to the recovery of the applicable direct and related indirect costs is generally conditional upon compliance with the terms and conditions of the grant agreements and applicable federal regulations, including the expenditure of the resources for eligible purposes. Substantially all grants and Carnegie Mellon's indirect cost rate are subject to financial and compliance reviews and audits by the grantors. In management's opinion, the likelihood of an adverse material outcome upon its financial position from those reviews and audits is remote.

Alternative investment partnership commitments totaled $837.1 million at June 30, 2024 and $836.8 million at June 30, 2023. These funds may be drawn down at the request of the general partners over the course of the next several years. Carnegie Mellon expects to finance these commitments through available cash and expected proceeds from the sales of securities.

At June 30, 2024 and 2023, Carnegie Mellon had contractual obligations of approximately $93.3 million and $65.6 million, respectively, in connection with major construction projects.

16. RETIREMENT PLANS AND OTHER POST-EMPLOYMENT BENEFITS

Carnegie Mellon sponsors two defined contribution retirement plans for eligible faculty and staff, health care plans for retirees and participates in a multi-employer pension fund for union staff. Retirement plan expense for the years ended June 30, 2024 and 2023 totaled $49.4 million and $45.1 million, respectively. Carnegie Mellon contributed $1.0 million to the Central Pension Fund of the International Union of Operating Engineers, a multi-employer plan in fiscal years 2024 and 2023. See below for a discussion of the assets held in trust to fund post-retirement health care and other post-employment benefits.

Carnegie Mellon provides certain health care benefits for eligible retired employees. The liability for post-retirement benefit obligations is recorded in the Consolidated Statements of Financial Position in accounts payable and other liabilities.

Net periodic benefit costs recognized in the Consolidated Statements of Activities totaled $1.1 million and $1.0 million for the years ended June 30, 2024 and 2023, respectively. Other gains/(losses) in benefit obligations recognized in non-operating activities totaled ($6.4 million) and ($0.5 million) for the years ended June 30, 2024 and 2023, respectively. Cumulative net actuarial gains of $24.7 million and $18.3 million have been recognized as of June 30, 2024 and 2023, respectively.

During fiscal year 2024, amortization of $1.4 million actuarial gain is expected to be recognized as components of net periodic benefit cost. The discount rate used in determining the net periodic benefit cost was 5.3% and 4.9% for the years ended June 30, 2024 and 2023, respectively.

The reconciliation of the accumulated benefit obligation and funded status at June 30, 2024 is as follows *(dollars in thousands):*

	2024	2023
Benefit obligation, beginning of year	**$20,178**	**$20,151**
Service cost	1,092	1,071
Interest cost	1,115	1,030
Assumption changes and actuarial gain/(loss)	(7,545)	(1,592)
Benefit payments	(472)	(482)
Benefit obligation, end of year	**$14,368**	**$20,178**
Fair value of plans' assets	-	-
Funded status	**$14,368**	**$20,178**

The assumed discount rate used for calculating the benefit obligation for the fiscal years ended June 30, 2024 and 2023 was 5.6% and 5.3%, respectively. An annual rate of increase in the per capita cost of covered health care benefits for the fiscal years ended June 30, 2024 and 2023 of 7.0% and 6.4%, respectively, was assumed. For the fiscal years ended June 30, 2024 and 2023, the rate was assumed to decrease gradually to 5.5% by 2029 and remain at 5.0% thereafter.

Expected benefits to be paid in future fiscal years are as follows *(dollars in thousands):*

June 30	Retiree Contributions	Employer Payments	Total Expected Benefit Payments
2025	$735	$455	$1,190
2026	964	593	1,557
2027	1,172	697	1,869
2028	1,349	771	2,120
2029	1,505	825	2,330
2030–2034	9,464	4,333	13,797

In conjunction with an agreement made with the federal government, Carnegie Mellon has established a separate trust, which is available to general creditors only in the event of insolvency. Assets in the trust to fund post-retirement health care and other post-employment benefits are $24.7 million and $23.4 million as of June 30, 2024 and 2023, respectively. These assets are reflected as investments in the accompanying Consolidated Statements of Financial Position.

17. RELATED PARTY TRANSACTIONS

Sponsored projects revenue for fiscal year 2023 includes $0.7 million received from MPC, a nonprofit related entity of Carnegie Mellon and the University of Pittsburgh. There was no revenue for fiscal year 2024. The revenue for fiscal year 2023 primarily represents federal funding from various contracts received by MPC, for which MPC has subcontracted to Carnegie Mellon for support for a supercomputer and related activities.

Carnegie Mellon is an owner as a tenant in common of the Bellefield Boiler Plant ("Bellefield") for the purpose of sharing of the steam produced by the plant. Bellefield operates such that all of the operating costs of the plant are passed to the owners in the form of steam prices. Carnegie Mellon is obligated for a percent of liabilities based upon use of steam produced by Bellefield. As of June 30, 2024 and 2023, Carnegie Mellon's percentage obligation was 15.2%. Included in other assets is $0.4 million of advances as of June 30, 2024 and 2023, resulting primarily from historical operating surpluses. Included in occupancy and related expenses is $4.7 million for steam costs paid to Bellefield in both the year ended June 30, 2024 and 2023.

Carnegie Mellon is one of 15 designated institutions of higher learning and other charitable organizations named as beneficiaries of The Dietrich Foundation (the "Foundation") created by William S. Dietrich II pursuant to an Amended and Restated Declaration of Trust dated August 23, 2011. The Foundation came into existence as a Pennsylvania charitable trust on October 6, 2011 and was granted exemption from federal income tax under section 501(c)(3) of the Internal Revenue Code, specifically as a Type I charitable supporting organization under section 509(a)(3). The Foundation's primary mission is to provide ongoing and increasing financial support to a number of educational institutions, largely in the greater Pittsburgh area, including Carnegie Mellon. The Foundation is governed by a board of nine trustees, of which two are appointed by Carnegie Mellon.

The Foundation is expected to make annual distributions that will be allocated among the pre-specified supported organizations. As of June 30, 2024, Carnegie Mellon's distribution share remained at 53.5%.

The distributions to Carnegie Mellon have been recorded as contribution revenue with donor restrictions as received and held in endowment net assets with donor restrictions designated as Dietrich Foundation Endowment Funds. The endowed funds will be managed in accordance with Carnegie Mellon's generally applicable investment and disbursement policies in effect for its other permanently restricted endowments. Distributions made from the endowed funds will be used for the purposes authorized by the Foundation's trustees. Distributions of $24.3 million and $27.7 million were received in fiscal years 2024 and 2023, respectively.

18. GUARANTEES

In the ordinary course of business, Carnegie Mellon engages in transactions with third parties involving the provision of goods and/or services. The contracts for these transactions may require Carnegie Mellon to indemnify the third party or others under certain circumstances. The terms of indemnity vary from contract to contract. The amount of the liability associated with such indemnification obligations, if any, is not expected to be material.

Carnegie Mellon has contractually agreed to indemnify its trustees and officers, and in some cases its employees and agents, against certain liabilities incurred as a result of their service on behalf of or at the request of Carnegie Mellon and also advances, on behalf of those indemnified, the costs incurred by them in defending certain claims. Carnegie Mellon carries insurance that limits its exposure for this indemnification obligation. The amount of the liability associated with any known pending or threatened claims covered by this indemnification obligation, if any, is not expected to be material.

Carnegie Mellon has contractually agreed to indemnify specified parties in connection with bond offerings in which it has been involved. The indemnification obligation covers losses, claims, damages, liabilities and other expenses incurred by the underwriters as a result of any untrue statements or material omissions made by Carnegie Mellon in connection with the bond offerings. The amount of the liability associated with any known pending or threatened claims covered by this indemnification obligation, if any, is not expected to be material.

19. SUBSEQUENT EVENTS

The university has performed an evaluation of subsequent events through October 16, 2024, the date on which the consolidated financial statements were issued.

BOARD OF TRUSTEES

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VOTING TRUSTEES

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